

# Towards Continuous Integration and Deployment in Aerospace

Is it Time to Retire the Vee Model?

Erik Herzog, Ph.D., CSEP

Saab Technical Fellow – Systems Engineering

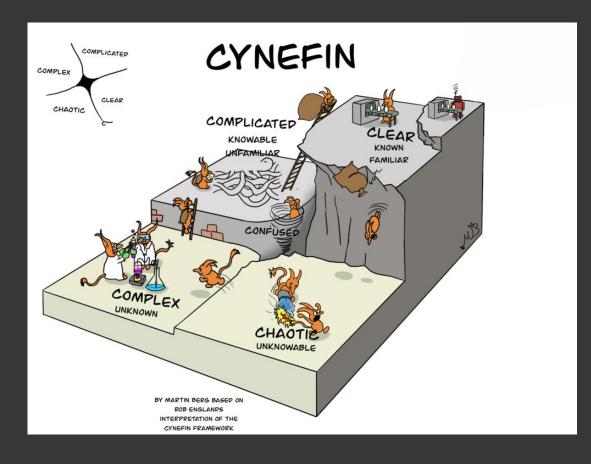


# Saab Aeronautics - our products





Is accurate prediction of complex systems development possible?





# Estimation and complexity

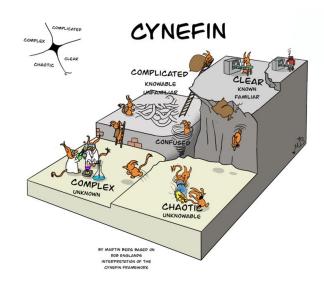
Everyone is able to operate the system as a pro

Operation require special skills







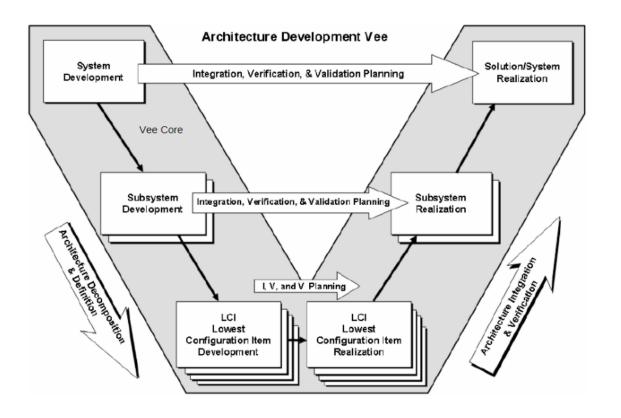


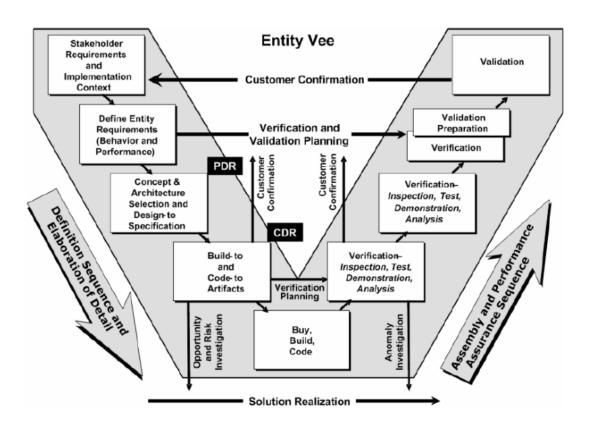


# The Vee model(s)



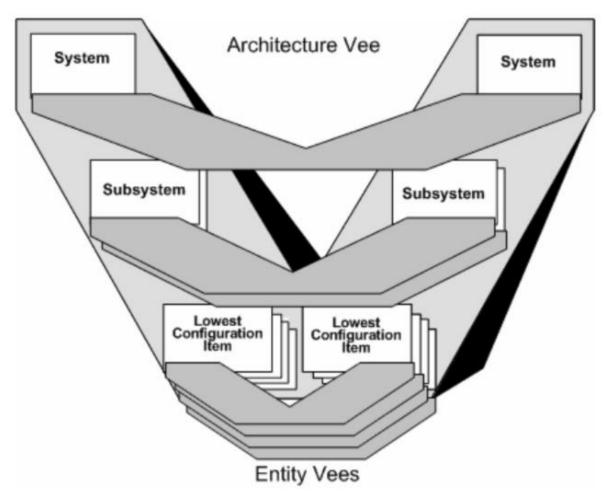
## Vee models





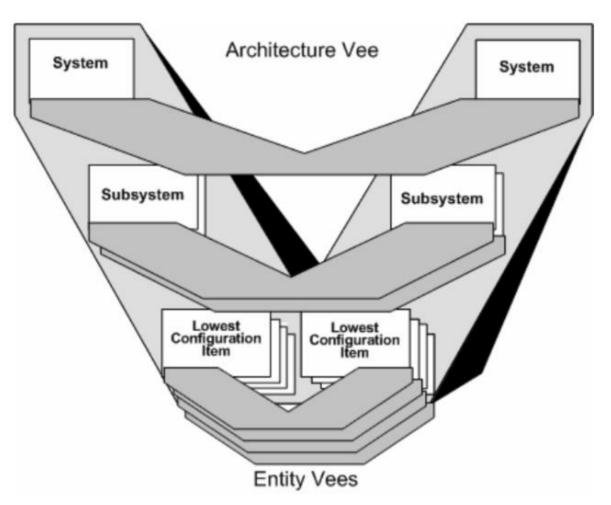


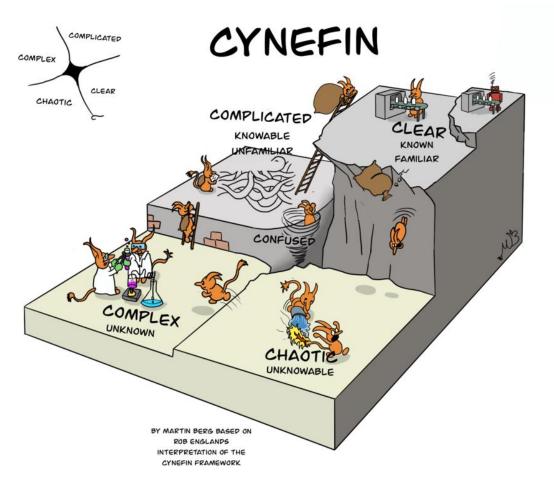
## The dual Vee model





# Vee model under unpredictability







# Development: an Honest View(?)

At least 4 planning views looking into the future

#### Requirements

 The desired properties of the realised system

#### Architecture

The desired structure, behaviour, interfaces of the realised system

#### Resources

- Who shall perform the work, and when
- Priorities between contesting tasks

#### Time

The desired point in time when a particular realisation should be ready

There is a lot of uncertainty embedded in these views

Proper application of modelling and simulation may decrease, but not remove the uncertainty

We are not clairvoyant enough to identify what we will integrate a long time in advance!

There is also the constant change in the opportunities of when to integrate



# Saab approaches for addressing identified problems

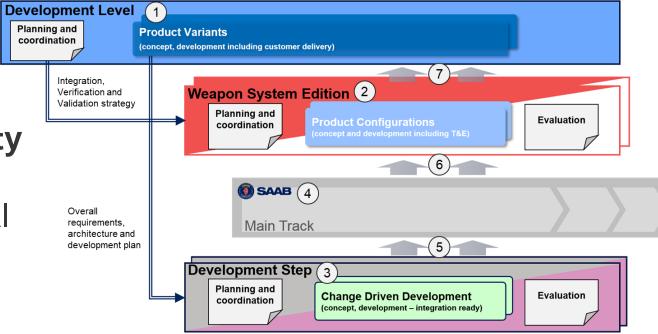


## The 4-Box Development Model

 Development level: Customer and authority communication – Slow!

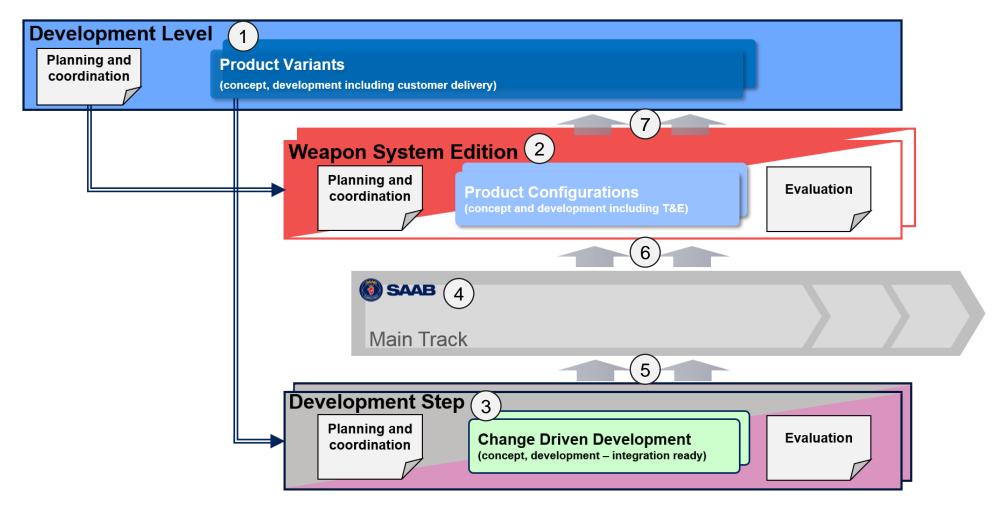
 Weapon System edition: Integrated products, in test aircraft or simulators – Flexibility in content!

- Development step: Incremental development of capabilities and components – Flexibility in approach!
- Main Track: Warehouse for all product data – capturing what is available for integration





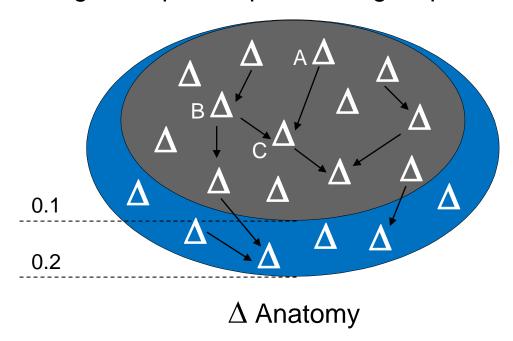
## The 4-Box Development Model





## Managing Integration Using Anatomies

Accept that individual activities are not predictable – keep alternative integration paths open as long as possible



The anatomy shows all currently planned system changes ( $\Delta$ ) and their dependencies.

The dependencies constrain the order in which changes can be done, and determine the possible level of parallelism.

Integration Dependency: Both A and B must be integrated before C can be integrated and tested.



The model presented is right for Saab – but we have to remember:

"All models are approximations. Essentially, all models are wrong but some are useful"

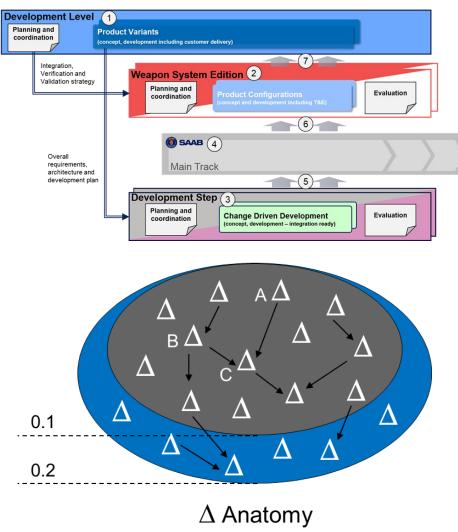
George Box





## Summary

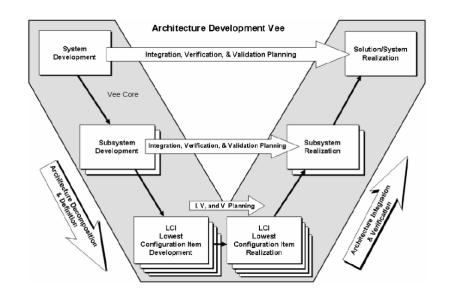
- Shortcomings of the V model from a Saab perspective
- Introduction of a 4-box development model to
  - Separate activities with different time horizons
  - Support flexibility in development
  - Manage multiple integration configurations
  - Facilitate a product family approach
- Integration anatomies to manage integration alternatives

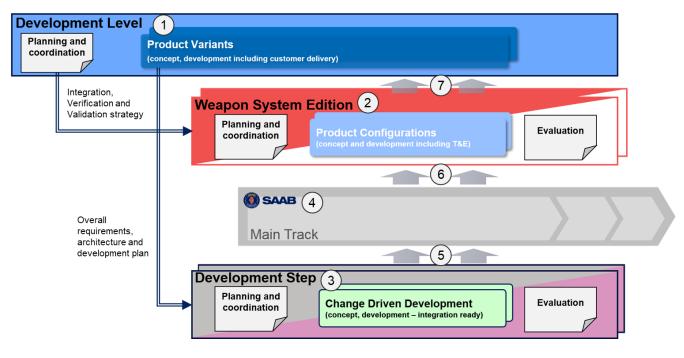






### Discussion







## An Assortment of Papers

- A 4-Box Development Model for Complex Systems Engineering (INCOSE IS 2022)
- Don't Mix the Tenses: Managing the Present and the Future in an MBSE Context (INCOSE IS 2022)
- Genesis an Architectural Pattern for Federated PLM (INCOSE IS 2022)
- From Brownfield to Greenfield Development Understanding and Managing the Transition (INCOSE IS 2021)
- Heterogeneous System Modelling in Support of Incremental Development (ICAS 2022)



