



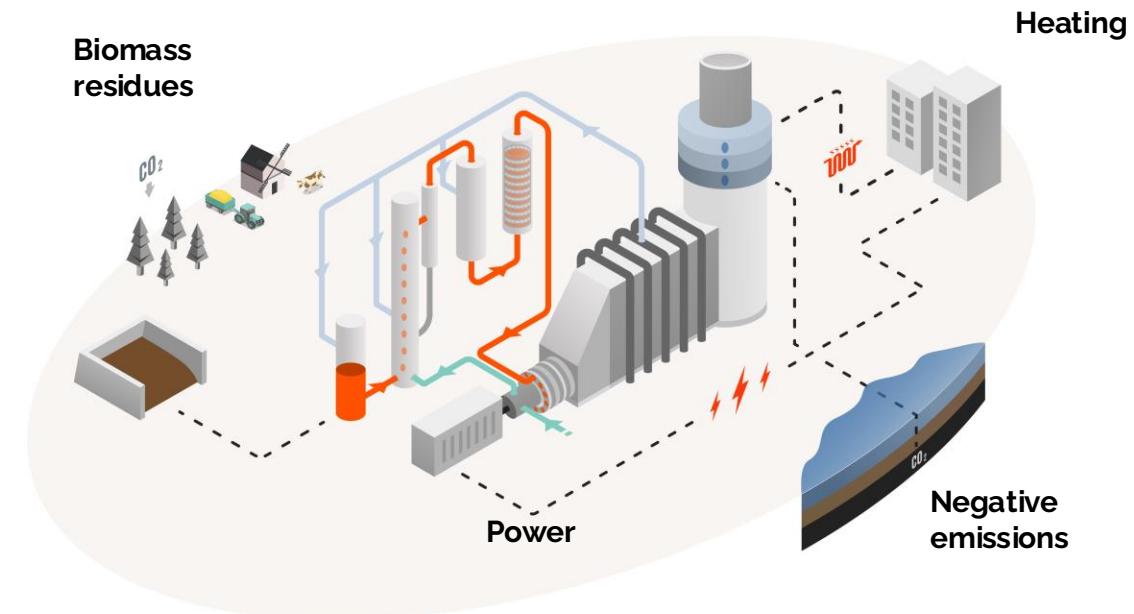
DOUBLE THE EFFICIENCY

Renewable Power On-Demand

December 2024

EXECUTIVE SUMMARY

- Phoenix develops a revolutionary solution for on-demand renewable power that converts biomass wastes at ultra-high efficiencies giving 100+ Mt climate impact potential.
- Up to double the efficiency of biopower from solid biomass residues. Local, plannable, renewable power and heat. Cost-effective CO₂-negative option
- 30-50% lower levelized cost of electricity (LCOE) than conventional biopower, with or without CO₂ removals
- Technology platform for biopower, biofuels (H₂, SAF, etc) and peaking power.
- Real impact: 100+ Mton avoided + removed CO₂ per year
- Unlocks a 150 bn€/a market growing over 10% CAGR
- 12+ M€ invested, 10 employees, 17 patents
- Completing TRL4, executing on plan to TRL5 by 2026
- MOUs in place. 10 MW plant



BTC power plant: biomass gasification and gas turbine with massive steam injection. 10, 40 and 100 MWe standardised units.

DRIVERS

Critical 2050 Goals



55 000 TWh/a
more renewable production



10 EJ/a
more renewable district heating



1,7 Gt/a CO₂
removals from atmosphere

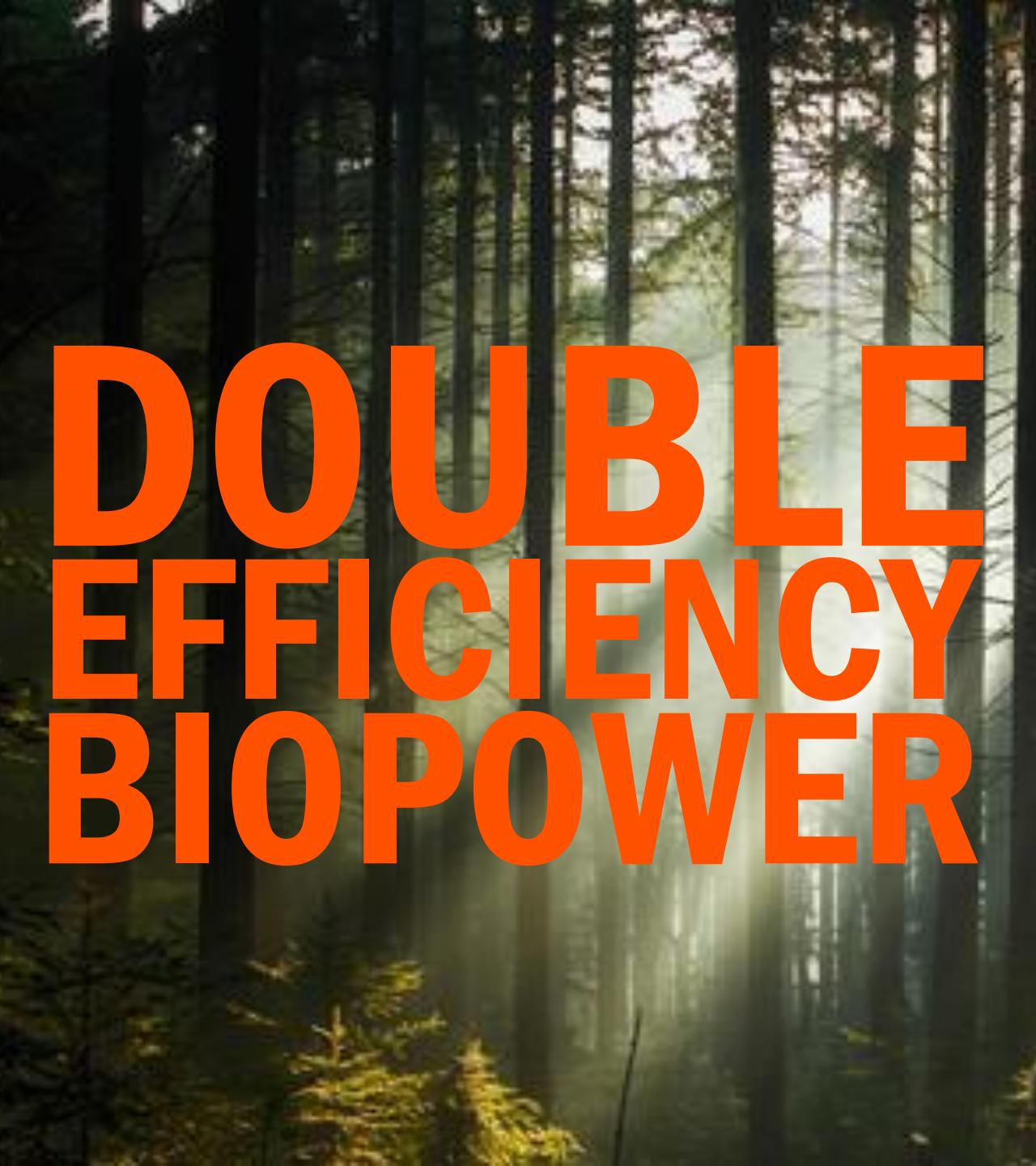


- Global energy transition driving massive increase in renewable electricity demand
- Wind and solar are intermittent and impose large system costs
- Durable carbon removal technologies too expensive
- Security of supply more critical than ever

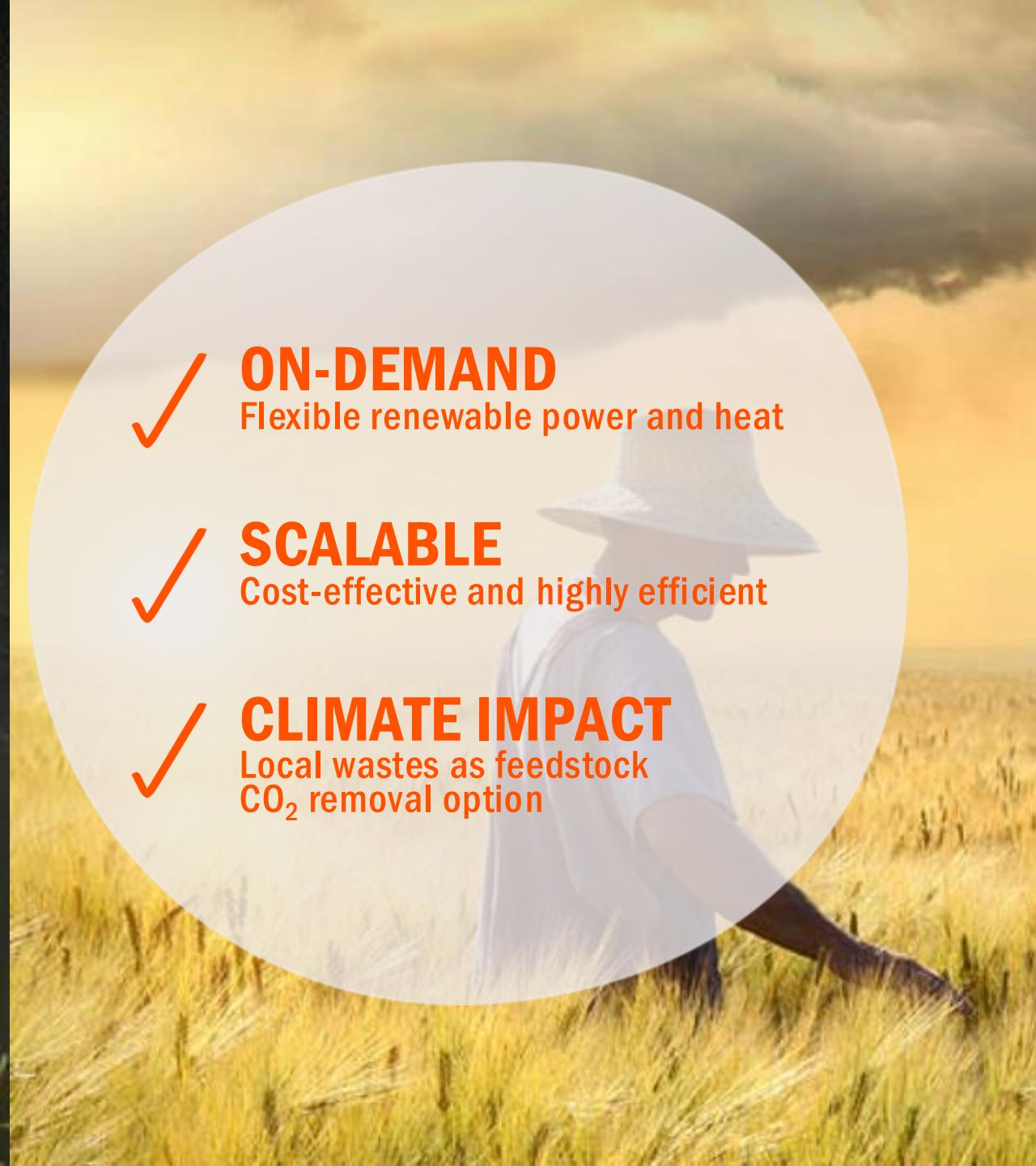
NEED



- One system that can provide cost-efficient
 - Renewable power on-demand
 - Efficient, low-cost carbon dioxide removals (NET)
 - Renewable heat supply
 - Grid stability services
 - Local energy source



DOUBLE EFFICIENCY BIOPOWER



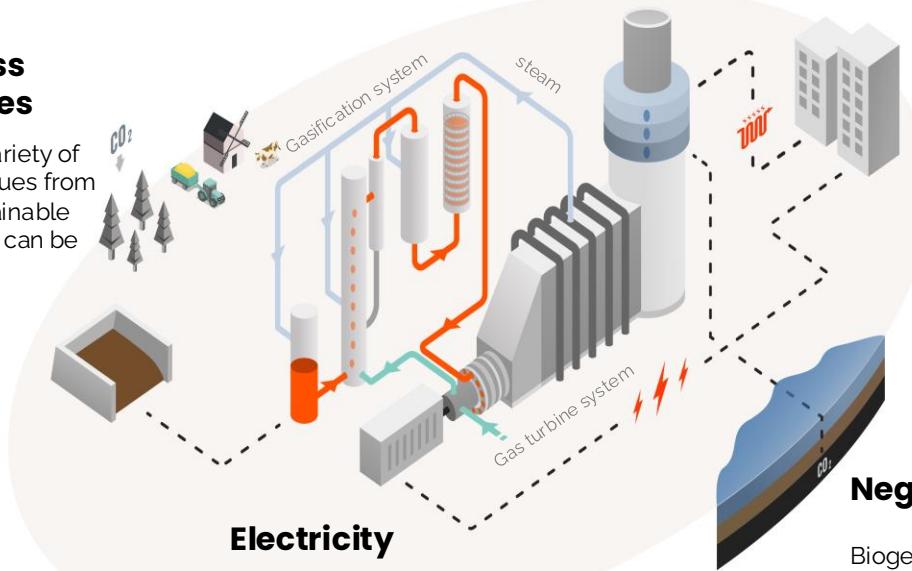
- ✓ **ON-DEMAND**
Flexible renewable power and heat
- ✓ **SCALABLE**
Cost-effective and highly efficient
- ✓ **CLIMATE IMPACT**
Local wastes as feedstock
CO₂ removal option

PHOENIX BIOPOWER: RENEWABLE POWER ON-DEMAND

Transforming biomass residues to electricity, heat and negative emissions in the novel BTC power plant

Biomass Residues

A broad variety of solid residues from local sustainable processes can be utilised.



Electricity

Up to 55% of the energy in the biomass is converted to electricity, 50-80% higher than conventional plants.

Heating

Combined production of district heating and power (CHP). For a given heat supply, 3 times more electricity is generated.

Negative emissions

Biogenic CO₂ capture and sequestration decreases the CO₂ level in our atmosphere.

The Biomass-fired Top Cycle (BTC)

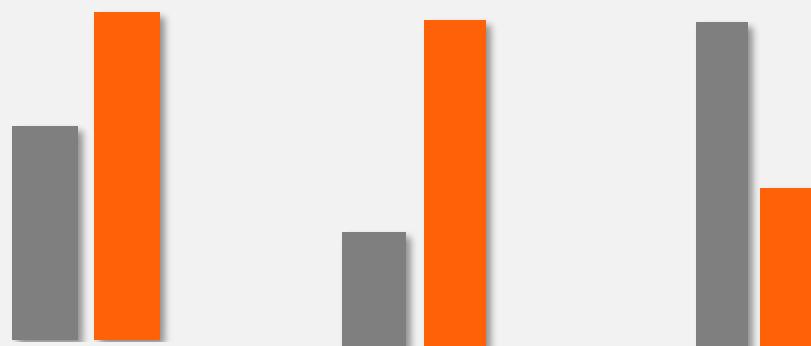
A gasification system transforms solid biomass residues to a clean gaseous fuel at pressure, which is combusted in a gas turbine at high temperatures, allowing high efficiencies. Steam, generated from exhaust and gasifier waste heat, is injected in the gas turbine to boost efficiency further by minimising air compression. At the end of the process, all steam is condensed; allowing water recycle and releasing low temperature heat for district heating, CO₂ capture and biomass drying, all with minimal penalty to electricity output.

Our USP: Highly Efficient Biopower

+50-80% electrical efficiency

3x electricity production from Combined Heat & Power plant

30-50% lower levelized electricity cost

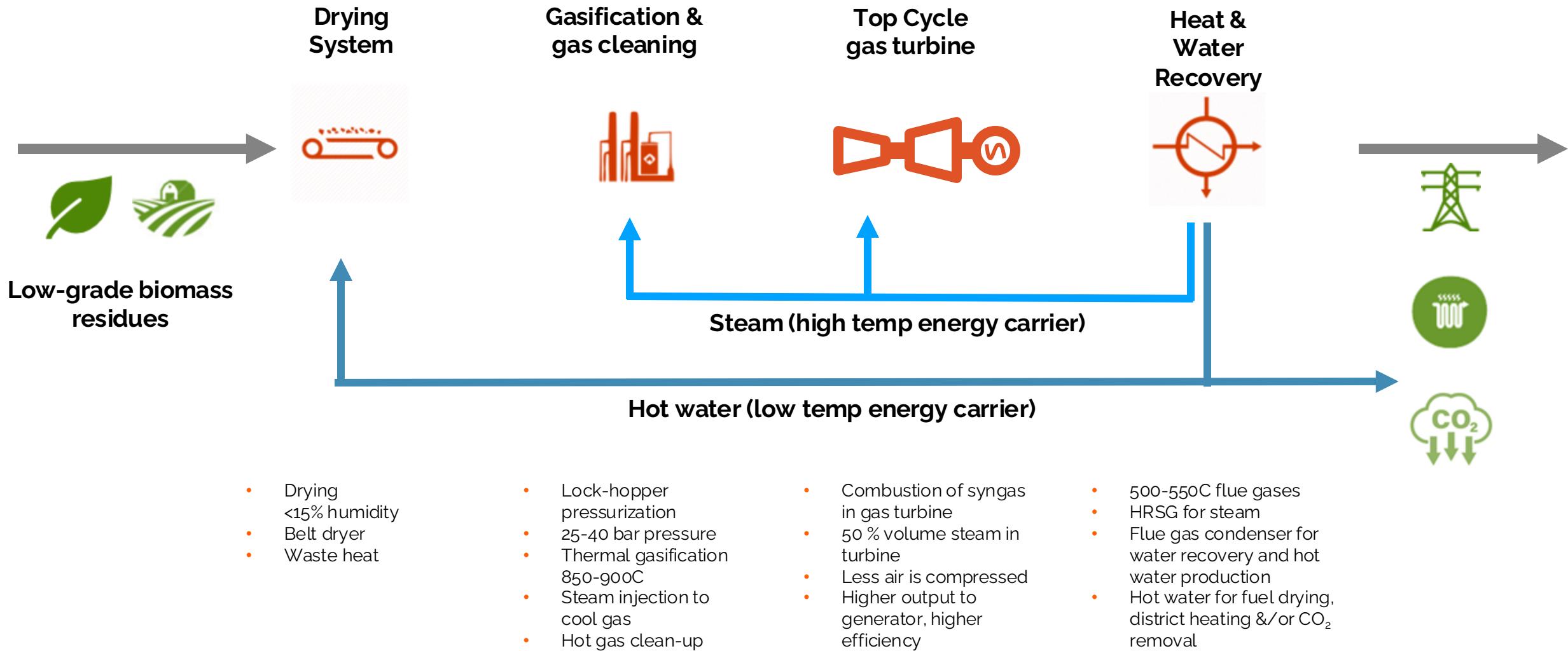


■ Conv. Steam Cycle ■ Phoenix BTC

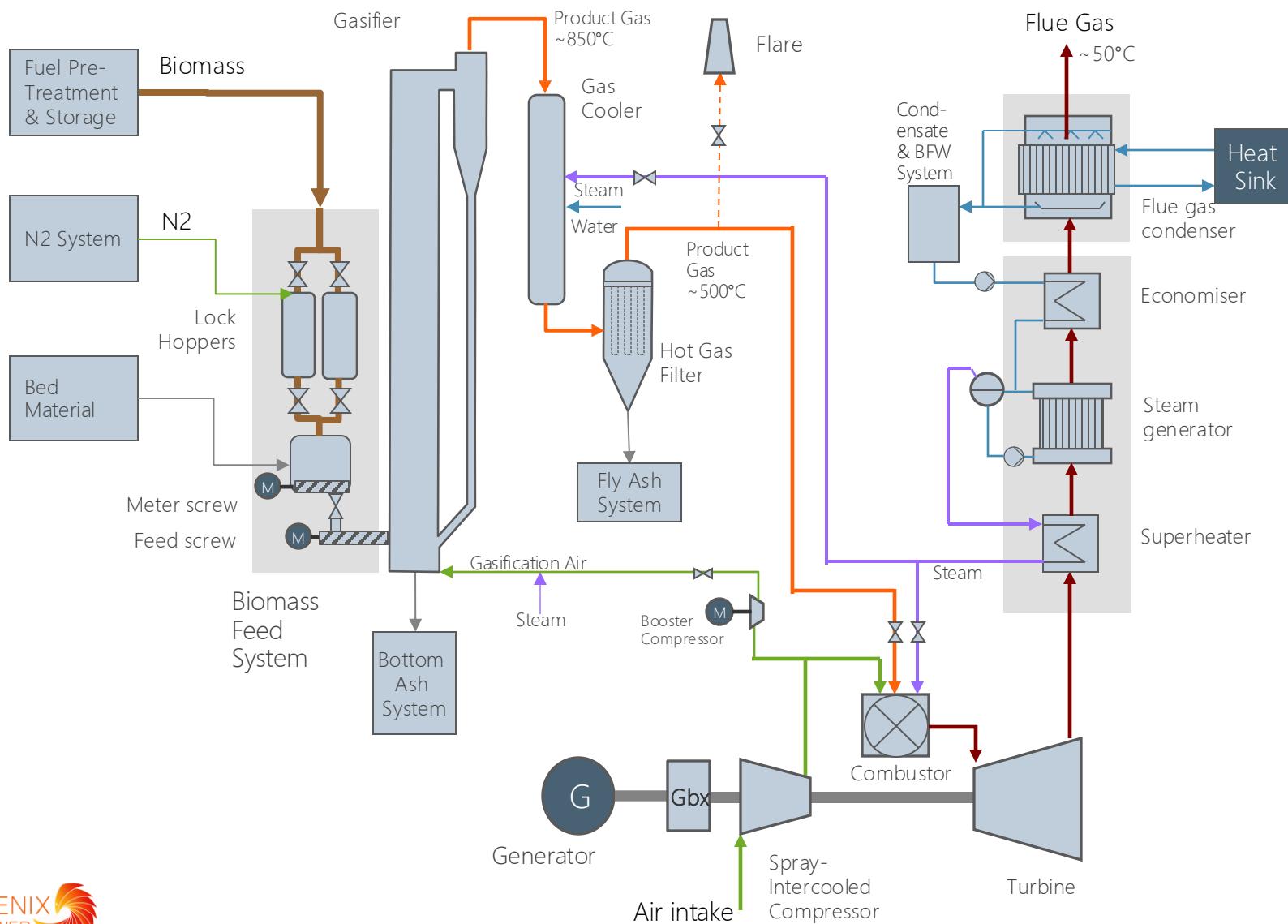
Typical feedstocks:

Forest residues: (branches, tops, stumps, bark pest damaged etc.
Agriculture waste: Bagasse, corn stover, kernels
Demolition wood: Return wood with low pollution levels

BTC: A NEW POWER CYCLE



BTC SIMPLIFIED PROCESS SCHEMATIC



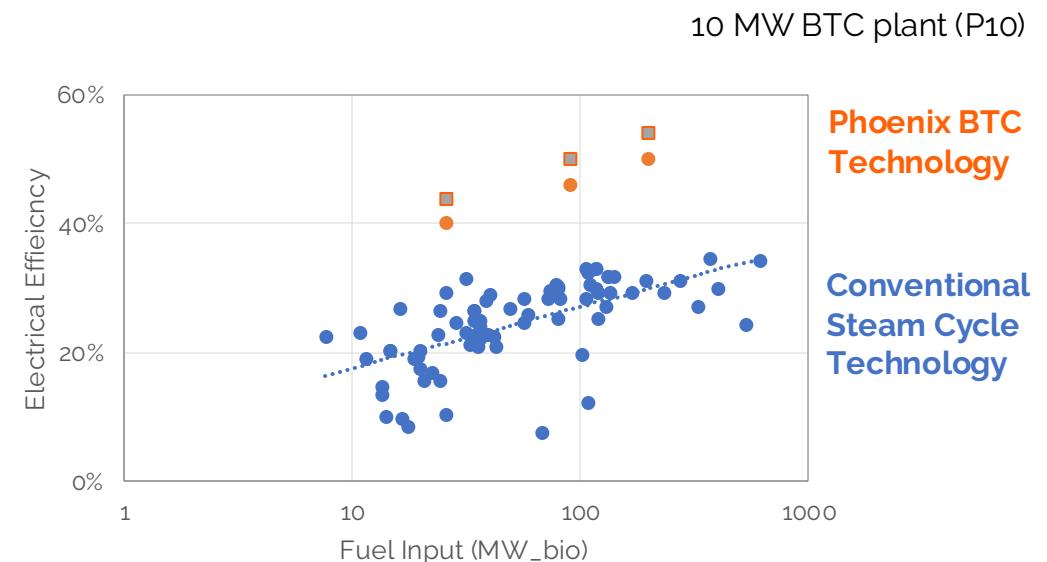
- High-efficiency power cycle with integrated gasification and steam-injected gas turbine
- Near-stoichiometric combustion and high GT pressure ratio
- Hot gas clean-up of syngas, including partial quench with saturated steam
- Water self-sufficient with flue gas condenser at useful waste heat levels (50-75 C)
- High fuel flexibility: both biomass and gaseous fuels
- Applications for powergen, CHP (district heat), BECCS

STANDARDISED BTC UNITS OUTPERFORM COMPETITORS ACROSS SCALE

- Next-generation biomass power plant, the BTC, **doubles the electrical efficiency** in the market
- **95+%** total efficiency (electricity + heat) from pellets
- **3 standardized sizes** for best market fit and cost efficiency
- Phoenix **develops** the innovative **gasification and combustion systems, the plant integration** and specifies gas turbine.



	P10	P40	P100+
Feedstock	Forest residues, pellets, blends with agri residues Gaseous fuels (H ₂ , NG)		
Net power output* (MWe)	10	40	100
Thermal input (MW _{th})	25	90	200
Net electrical efficiency*	40-44%	46-50%	50-54%
Conventional plant	20-30%	25-34%	28-36%
CAPEX (M€/MWe)	3.5 - 5.5	2.5 - 3.5	1.5-2.5



*CHP plants. LHV basis. Forest residues 50%MC. Performance depends on gas turbine technology level. CAPEX depends on maturity, application, site, inflation. No CCS included.

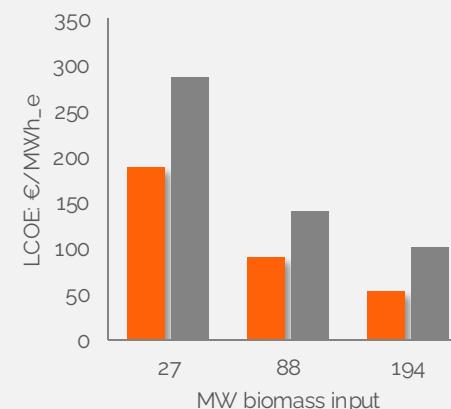
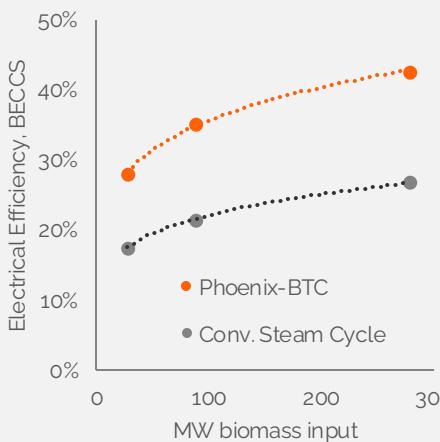
USE CASES: HIGH EFFICIENCY DRIVES LOWER COSTS

Power with Carbon Dioxide Removals (CDR)

- Produce renewable power while **reducing CO₂ in the atmosphere**.
- 60% more electricity per tonne negative CO₂** than conventional plants.
- Markets emerging **for carbon dioxide removal (CDR) trading** with prices above carbon dioxide emission costs.
- 30% lower leveled cost** of electricity, e.g. 100 vs 143 €/MWh.
- Negative marginal operation cost**



60% HIGHER EFFICIENCY WITH CDR 30-40% LOWER COST OF ELECTRICITY



Combined Heat and Power (CHP)

- Utilize waste heat** from the plant with no penalty to electricity output.
- 2-4 times more** local, renewable electricity than conventional plants due to **better ratio between heat and electricity production**.
- Marginal fuel efficiency 70-100%** when changing from traditional plants (ratio of increase in fuel to increase in electricity).
- 30-50% lower leveled cost of electricity** (50 – 140 €/MWh).



2-4 TIMES MORE LOCAL ELECTRICITY IN CHP

Basis: same district heating capacity

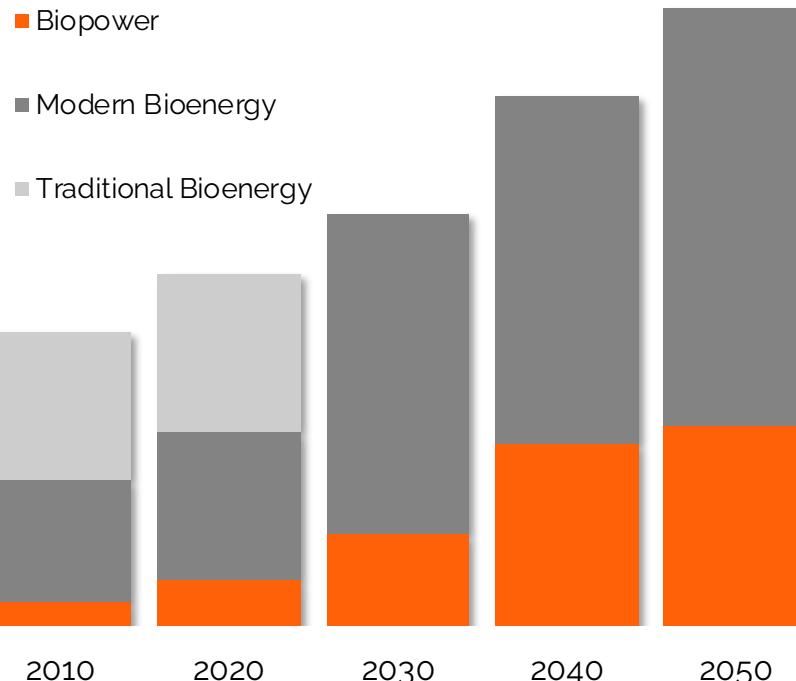


EFFICIENT SOLUTION UNLOCKING A 150 B€/YEAR MARKET

Biopower plays a critical part in the energy transition, 34 EJ biomass/a

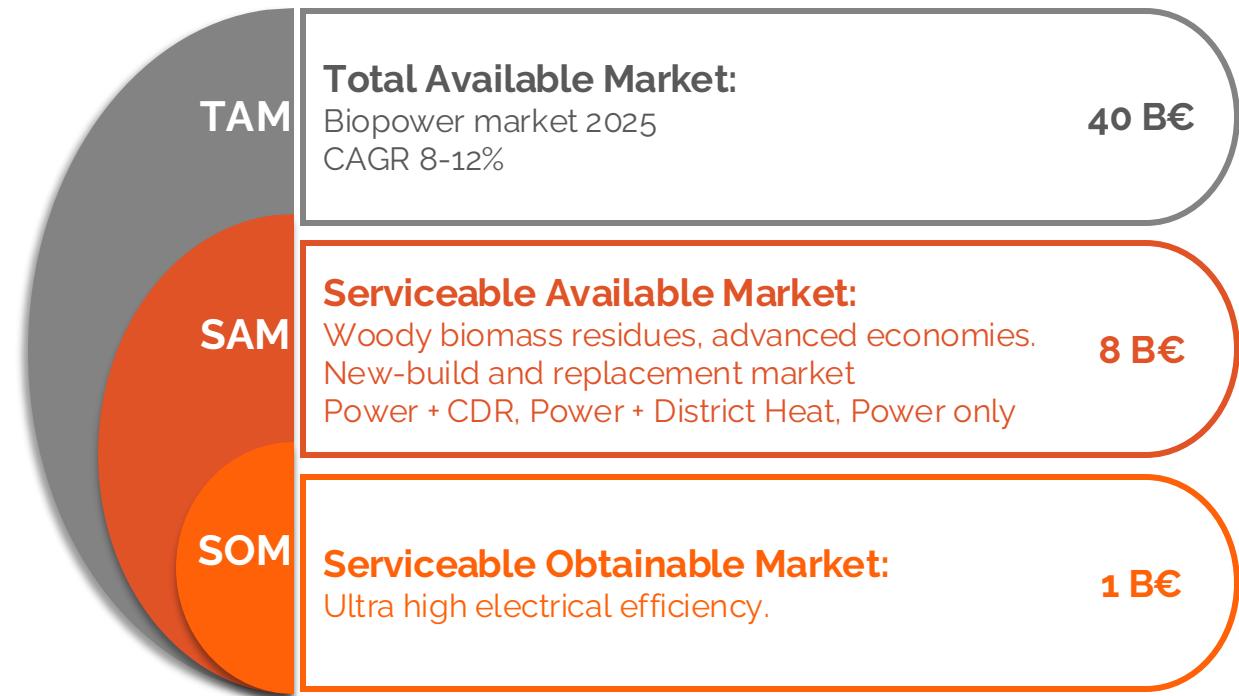
Exajoule biomass per year (EJ/a)

120

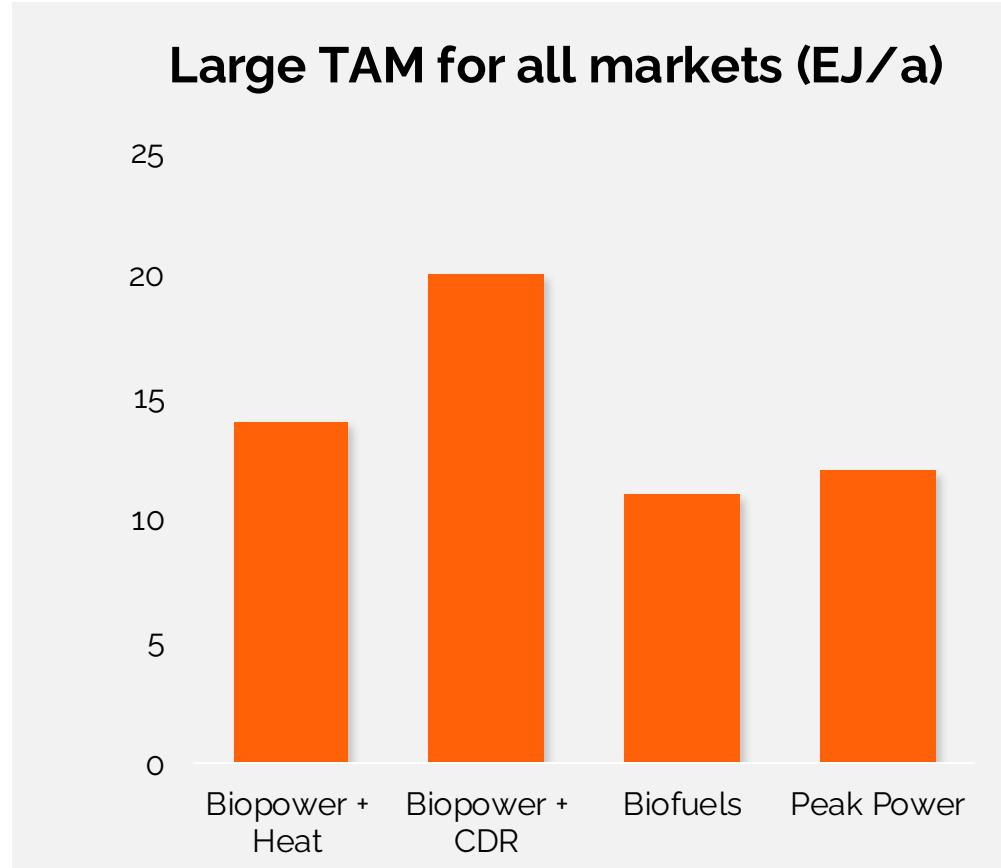


Source: IEA NZE Scenario. Biopower growth 2010-2022 over 10% CAGR.
World primary energy consumption 2021 was 595 EJ/a

Immediate opportunity is 1 B€/a entry market, long term TAM is 150 B€/a



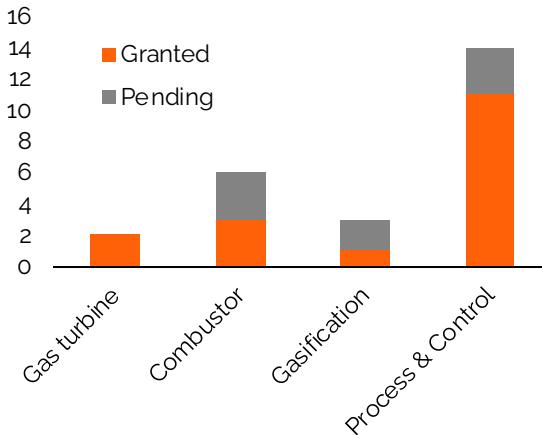
BTC PLATFORM TECHNOLOGY ADDRESSES SEVERAL MARKETS



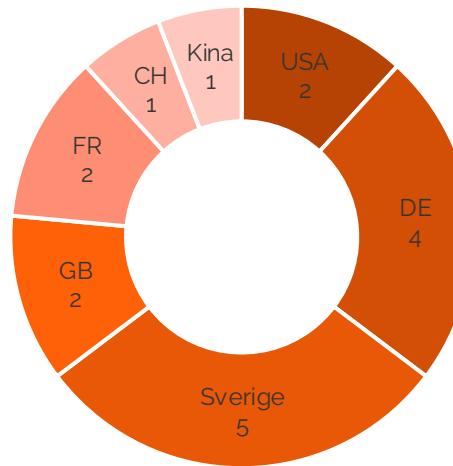
Market	Outline	USP	Market Need (IEA)
Biopower & heat	Local power biopower and combined heat and power (CHP) plants	3x electricity production for fixed heat supply.	Only 5% district heating renewable. 14 EJ/a DH 2017.
Biopower with Carbon Dioxide Removals	Large-scale biopower with negative CO ₂ emissions	60% more electricity per CDR 30-50% lower leveled costs	2 Gt/a CDR by 2050. Requires 20 EJ/a biomass.
Biofuels	Gasification plants for biofuels and hydrogen production.	De-couple fuel from electricity price Higher pressure syngas production	Bio-kerosene requires 11 EJ/a biomass by 2050
Peak Power	Utilise 100% H ₂ and other renewable fuels in the gas turbine for peak power supply	Unique flexibility, same hardware. Ultra-low NO _x , CO emissions. Broad operation window.	Hydrogen and e-fuels input to power generation to reach over 12 EJ/a 2050

BROAD PATENT COVERAGE

Technology areas for patent families



Geographic Territory Map (2023)



Patent families and expiration dates

Name	Expiry date of patent
SuperSpool	2030-02-24
IGWC	2031-03-11
SuperFeeder	2033-12-27
Combustor	2030-03-19
Solar	2032-12-15
HFB	2041-02-23
Plant integration	2042-03-08
Dual Swirler	Pat pending

* note: Decrease from 9 patent families and 39 individual patents as the portfolio was rationalised 2023/24

- 7 families of patents
 - One new family pending (combustion)
- 17 granted patents
- 8 pending patents
- Further 2 patents in drafting
- Global patent coverage
- Patent spending:
 - 2022: 80 K€
 - 2023: 65K€

TEAM



- Founded in 2016.
- 10-Person Professional Team.
- 6 Nationalities.
- 5 PhDs + 1 Professor.
- Strong Engineering Focus
- 100+ Man-years in energy & cleantech

Background :



BOARD



STEFAN JAKÉLIUS
Chairman
Sw Energy Agency
Industrifonden



CATHARINA LAGERSTAM
Board member
S.E.C Lux.
ICA Bank



HENRIK BÅGE
Co-Founder, CEO
Entrepreneur
15 years in cleantech



MICHAEL BARTLETT
Co-Founder, CTO
Ph. D. Gas Turbines
GE, Vattenfall, Scania

TESTIMONIALS ABOUT BTC TECHNOLOGY

Deep cooperation with utilities over the last 3 years

"Our findings so far indicate that this is a very promising technology which has the **potential to deliver the next phase in BECCS technology**. Drax Group has an interest in continued evaluation of the technology for its potential application by Drax, once commercialised."

Steven Drayton, Director of Development Projects

Drax

Owner of the largest biopower plant in the world, UK



VEAB

100% renewable municipal utility in Sweden utilizing biomass CHP plants



Tekniska Verken

Municipal utility in Sweden utilizing WtE CHP & bioenergy plants



BTC MARKET ENTRY – 10 MW DEMONSTRATION PLANT

CONDITIONAL ORDER PHASE 2

Demo EPC 2023-2026

- Engineering of Phase 1 & 2
- Gas turbine dev. (7 years)
- Construction of Phase 1



FINAL INVESTMENT DECISION

Upgrade 2028 – 2029

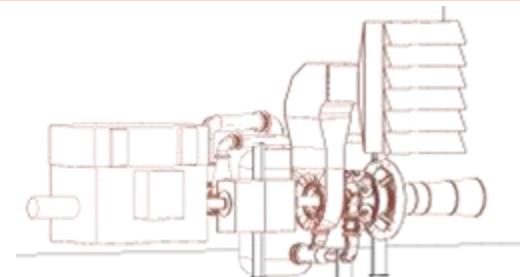
- Delivery of new gas turbine
- Larger fuel yard, pre-treatment



Existing UGT2500 engine for Phase 1

Phase 1: TRL7 2026-2029

- **2 MWe** with conventional GT
- Low pressure operation
- Demonstrate BTC process



New 10 MW Top Cycle Engine for Phase 2

Phase 2: TRL8 2029-2031

- **10 MWe** with Top Cycle GT
- Full pressure and full perf.
- Hand-over to owner

IMPACT TECHNOLOGY: BUSINESS MODEL

Staged business model

Part-ownership of first generation as market-entry strategy.

- Risk mitigation effort (skin in the game).
- Asset **divestment opportunity**.

Supply of Patented Systems

- Gasification, Gas turbine, Combustion, Control Systems
- **Component revenues**: (HW, SW, plant).
- **Production royalties**: 4 €/MWh energy produced

License model for global growth

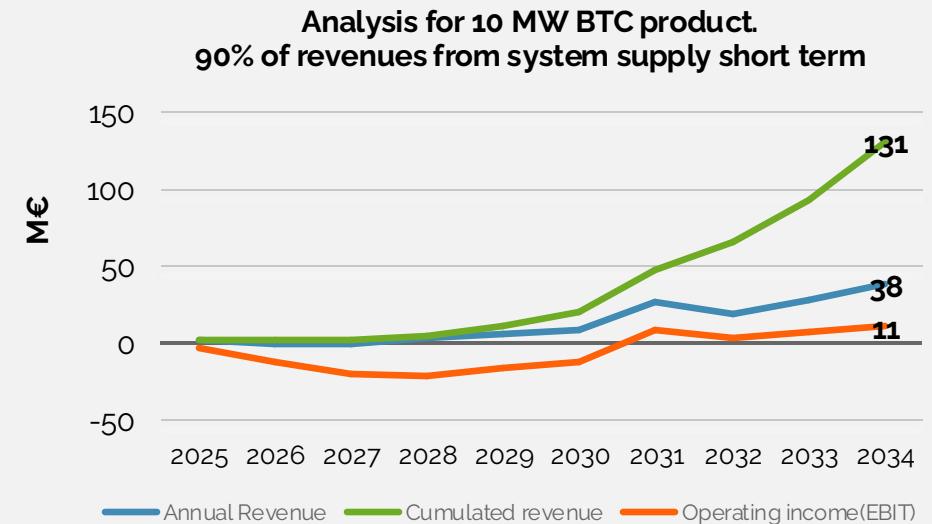
- Based on company IP, know-how and technology.
- **Capacity royalty**: 6% installed cost (HW, SW, plant).
- **Production royalties**: 4 €/MWh energy produced.

Analysis considers only 10 MW BTC in biopower market.
40 & 100+ MW plant, biofuels and peaking markets not included.



System Supply Model, 10 MW BTC Plant M€

Phoenix revenues per plant	24.29
Phoenix costs per plant	18,12
Phoenix Margin per plant	6,16



	2025	2030	2031	2032	2033	2034
BTC Direct Supply	1	1	1	1	1	2
License sales	0	0	0	2	2	4
Production Royalty	0	0	0	0	1	1



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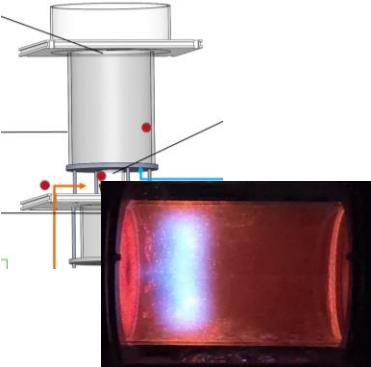
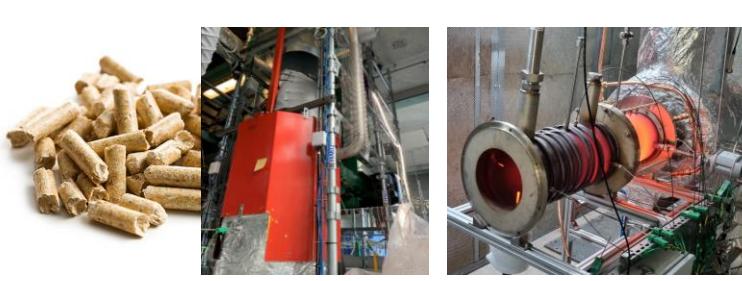
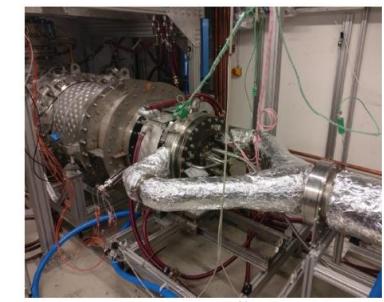


FUNDING- LONG TERM, BREAKDOWN

Commercialisation Company Budget 2024 - 2031

AREA, M€	TOTAL	2024	2025	2026	2027	2028	2029	2030	2031
Combustion System	4,1	0,5	0,6	1,1	0,5	0,5	0,3	0,3	0,3
Gas Turbine	0,9	0,0	0,1	0,2	0,2	0,1	0,1	0,1	0,1
Gasification System	3,7	0,3	0,6	0,8	0,5	0,4	0,2	0,2	0,5
Plant	1,7	0,1	0,3	0,4	0,3	0,2	0,2	0,2	0,2
Other (Bus Dev, Proj Mgmt, Sales)	3,4	0,3	0,3	0,4	0,4	0,4	0,5	0,5	0,5
Development Costs	13,9	1,2	2,0	2,8	2,0	1,7	1,2	1,4	1,7
Demo Plant Costs	102,0	0,0	0,9	10,8	19,2	23,1	21,0	19,0	8,1
Follow-on Plant Projects	17,5	0,0	0,0	0,0	0,0	0,0	0,0	2,5	15,0
Gross Funding Need	133,4	1,2	2,8	13,6	21,2	24,8	22,2	22,9	24,7
Public Support	51,7	0,4	1,0	6,1	9,5	11,1	10,0	9,2	4,4
Sales	50,7	0,0	0,0	1,6	0,0	3,6	6,4	9,3	29,8
Net Funding Need	31,0	0,8	1,8	5,9	11,6	10,0	5,8	4,4	-9,4
Acc funding need		0,8	2,6	8,5	20,1	30,2	36,0	40,4	31,0

CLEAR DEVELOPMENT AND SCALING ROADMAP

GASIFICATION			10 MW _{th} pilot plant TRL7
TRL3 (Complete)	TRL4 (Ongoing)	TRL5 2025-2026	
			
UU, Utah Fundamental lab tests. Concept rig tests	RISE, Piteå 5 MW _{th} -scale cold pressurised rig at 10 atm & 50 kW _{th} gasification rig at 20-30 atm	VTT, Esbo 1 MW _{th} gasification system at 5 atm	
COMBUSTION			
			
Generic burner tests and burner development	Atmospheric gasifier-combustor rigs with industrial burner prototypes. Real bio-syngas, 50-200 kW _{th}	1 MW _{th} combustion rig at 5-10 atm	