



2026 SUSTAINABILITY REPORT

FISCAL 2026 (SEPTEMBER 1, 2025 - AUGUST 31, 2026)



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GROWN WITH CARE. SHARED WITH PURPOSE.



**REAL FARMERS,
GROWING
REAL FRUIT.
DELIVERING
REAL GOODNESS.**



100% OF PROFITS GO TO WELCH'S FAMILY GROWER-OWNERS

LETTER FROM CEO

A FOCUSED APPROACH TO SUSTAINABILITY

Sustainability has always been part of who we are at Welch's. From our farmer-owned roots to the way we operate today, we have a long-standing commitment to doing what is right for our business, our grower-owners, and the environment.

In 2026, we made meaningful progress in turning that commitment into action. We completed our Scope 1, Scope 2 and Scope 3 greenhouse gas emissions measurement, established a baseline for energy use at one facility to help guide future efficiency efforts, and continued to reduce materials and waste across our operations.

As we look ahead, we are advancing a more intentional, enterprise-wide approach to sustainability. This next chapter is grounded in clarity, accountability, and measurable progress in the areas that matter most.

Our grower-owned model connects every decision back to the land and the people who farm it. Sustainability is not a standalone initiative. It is embedded in how we grow, how we make our products, and how we operate every day. We have a strong foundation to build from. Our focus now is to move forward with intention and ensure sustainability is fully integrated into how we grow and operate.

– Cees Talma

Chief Executive Officer



LETTER FROM CHAIRMAN

A RESPONSIBILITY ACROSS GENERATIONS

Sustainability is not a program at Welch's. It is the foundation of our co-operative and the responsibility we carry as a multi-generational, farmer-owned organization. Farmers do not just live on their land. We depend on it. It is where we work, where we raise our families, and where our future is built. Our obligation is clear: leave our vineyards stronger than we found them. That means continuously improving how we farm, care for the soil, and sustain the land over time.

Sustainability ensures that the next generation inherits not only healthy land, but a strong and enduring co-operative.

– Tim Grow

Chairman of the Welch Board



OUR CORPORATE NARRATIVE

NOURISHING THROUGH THE GOODNESS OF FRUIT.

Rooted in the spirit of our hardworking, multigenerational family farmers for over 150 years, Welch's has always been about bringing the highest quality, flavorful fruit-based products to our consumers.

Our purpose of nourishing through the goodness of fruit is at the core of everything we do. It unites our growers and employees in a collaborative effort to deliver on our bold ambition: **To be the best fruit-based food, beverage, and agricultural co-operative by sustainably creating flavorful moments that delight our customers, consumers and increase grower-owner returns.**

We are on a relentless journey to be the best – pushing boundaries, challenging the status quo, and taking risks together. As a united force, we are more than just a grape juice company. Welch's is blazing a trail of innovation by igniting palates and planting seeds for our future growth.

We strive to be our customers and consumers first choice, our employees first choice and enhance the communities where we grow, work and live.



OUR CO-OPERATIVE

150+
YEAR

GROWER OWNED CO-OPERATIVE



33,771
ACRES

OF CONCORD AND NIAGARA VINEYARDS



100%

100% OF WELCH'S OWNED
MANUFACTURING FACILITIES
ARE LOCATED IN THE
UNITED STATES

4TH
GENERATION

IS THE AVERAGE GENERATION OF
OUR GROWER-OWNERS

CENTURY
OLD
VINEYARDS

OUR GROWER-OWNERS
ARE NOT JUST SUPPLIERS,
BUT STEWARDS OF THE LAND



550 **GROWER-OWNERS**

ACROSS THE U.S., MANY OF WHOM HAVE
FARMED THE SAME LAND FOR GENERATIONS



2026 SUSTAINABILITY HIGHLIGHTS



**~10,000
POUNDS**
OF PLASTIC REDUCTION



**430,000
REUSABLE
PALLET**



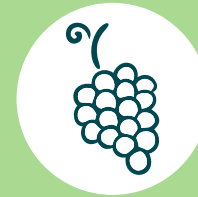
**~10,000
STEEL DRUMS**
REUSED ANNUALLY AT
NORTH EAST FACILITY



**<2%
WASTE TO
LANDFILL**



**16,761
DONATED
CASES**



100%
GROWER PARTICIPATION
IN SUSTAINABILITY SURVEY



**LAWTON ENERGY
AUDIT COMPLETED**



SCOPE 1, 2 & 3 COMPLETED

ROOTED IN STEWARDSHIP. BUILT FOR GENERATIONS.

Regenerative by Nature

Concord and Niagara grapes are perennial crops. Once planted, vines remain productive for decades, strengthening the soil and surrounding ecosystem over time.



20-25 YEARS

AVERAGE PRODUCTIVE
LIFESPAN OF A VINEYARD



LESS SOIL DISTURBANCE

PERENNIAL VINES REDUCE
SOIL DISTURBANCE



HEALTHIER SOILS

SUPPORT WATER MANAGEMENT
AND LONG-TERM VINEYARD
RESILIENCE



CONTINUOUS IMPROVEMENT

GROWERS ADAPT PRACTICES
EVERY SEASON



WHAT DOES SUSTAINABILITY MEAN TO YOU AS A GROWER-OWNER



STEVE HOLDEN

Sustainability means keeping the farm profitable while improving soil health. Healthy soil supports stronger vines and better yields, which keeps the land productive and the farm successful for the next generation.



MARCUS MILLER

To me, sustainability is a continuous journey of improvement across every aspect of farming. It means caring for our employees, stewarding our land responsibly, and always looking for better ways to grow in the long term.



RANDY GRAHAM

Sustainability means making thoughtful decisions every day to ensure that each action we take on our farm protects the long-term quality and viability of our grapes we product, and our way of life.

We share our vineyards with many forms of wildlife, and moments like seeing an eagle in our vineyards during winter is a powerful reminder that our farms are part of a larger ecosystem we are proud to support and protect.

TRACKING PROGRESS

100% GROWER-OWNER PARTICIPATION

in sustainability assessment

IMPROVED SUSTAINABILITY SCORE YEAR OVER YEAR

score improved from 1.8 in 2025 to 1.75 in 2026

2026 GROWER SUSTAINABILITY SCORE CARD

CATEGORY	2026 SCORE
SOIL HEALTH MANAGEMENT	1.57
NUTRITION MANAGEMENT	1.79
CROP MANAGEMENT	1.72
WATER MANAGEMENT	1.77
WEED/INSECT/DISEASE MANAGEMENT	1.64
TRANSPORTATION/ENERGY USE MANAGEMENT	2.1
WASTE MANAGEMENT	2.16
SAFETY MANAGEMENT	1.71
WORKER WELLBEING	1.37
PROFESSIONAL DEVELOPMENT	1.9
COMMUNITY INVOLVEMENT	1.95
OVERALL SCORE	1.75

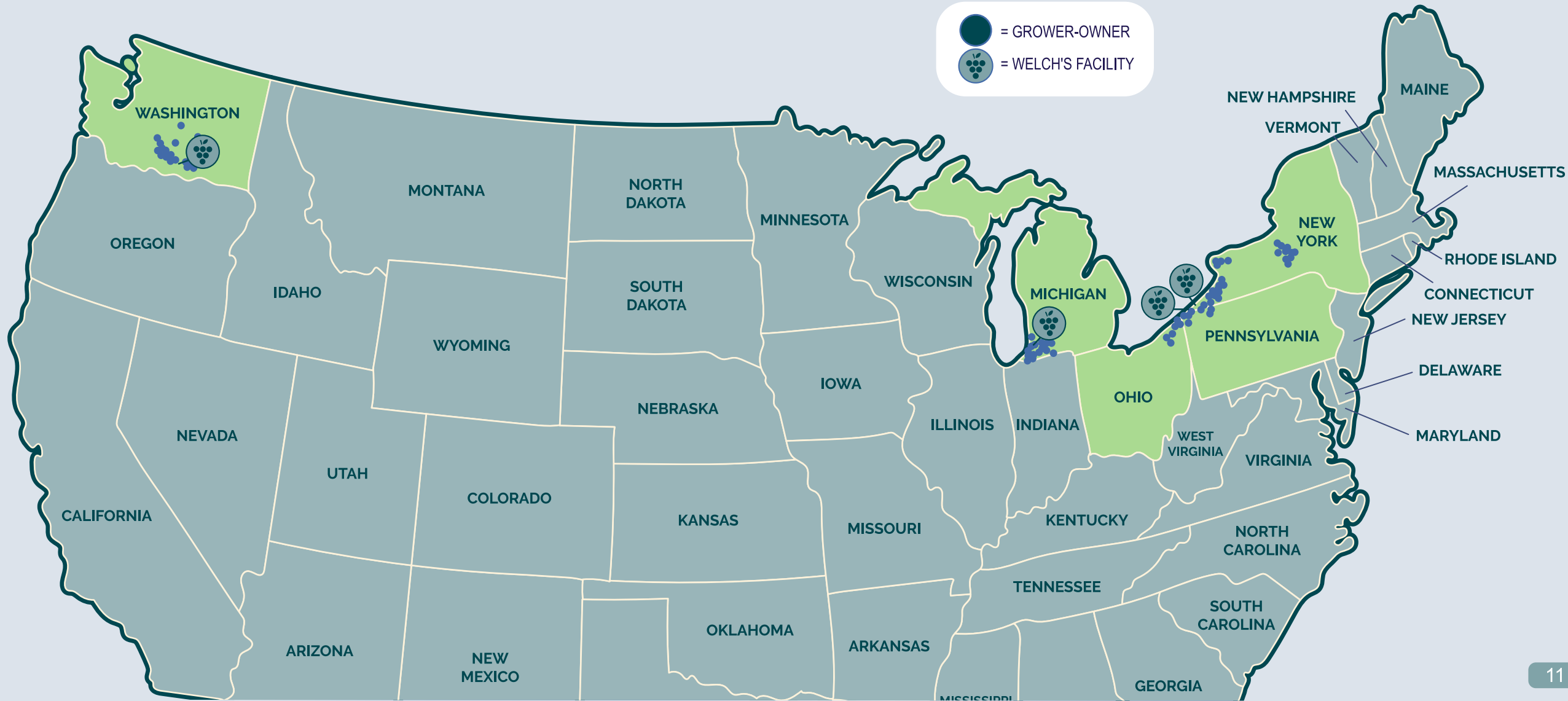
SUSTAINABILITY SCORE KEY: BASED ON A 1 TO 4 SCALE (1=HIGHLY SUSTAINABLE, 4=UNSUSTAINABLE)

1.0 – 1.5	Current practices are highly sustainable. Environmental and economic impacts meet or exceed industry expectations.
1.6 – 2.5	Current practices are sustainable. Minor improvements may further strengthen environmental and economic sustainability.
2.6 – 3.5	Current practices indicate lower sustainability performance. Additional planning and improvement efforts are recommended.
3.6 – 4.0	Current practices are unsustainable. Significant improvement and operational planning are needed.



GROWN HERE. MADE HERE.

100% of Welch's owned manufacturing facilities are located in the United States, with our processing plants intentionally located near our grower-owners to keep our footprint low and quality high.



OPERATIONAL EFFICIENCY



IMPROVING HOW WE USE ENERGY

- Energy audit completed at Lawton, MI plant
- Established baseline for energy use



MEASURING OUR CLIMATE IMPACT

- Established enterprise emissions baseline for 2026
- In 2026, we completed our corporate greenhouse gas emissions inventory, covering direct emissions from our operations (Scope 1), emissions from purchased energy (Scope 2), and the value-chain emissions included in our assessment (Scope 3)



LEED-CERTIFIED HEADQUARTERS

- Welch's headquarters in Waltham, MA is LEED certified
- Relocated to a smaller, more efficient office footprint

MATERIALS & RESOURCE EFFICIENCY

We extend the life of materials and optimize packaging and logistics to reduce waste and improve supply chain efficiency.

PACKAGING OPTIMIZATION

- Lightweight closure implementation on our 10oz PET product line
- Shrink film downgauging

EXTENDING MATERIAL LIFE

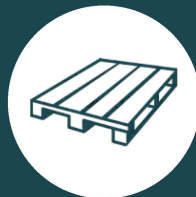
- ~10,000 steel drums reused annually at our North East facility
- No new drums purchased since 2022 at North East
- 430,000 pallets reused annually through CHEP

SUPPLY CHAIN EFFICIENCY

- Intermodal transportation (rail and truck), multi-stop truckloads, and cross-docking strategies to improve transportation efficiency



~10,000 LBS
of plastic removed, equivalent
of **~252,000** bottles
removed from the waste stream



430,000
reusable pallets annually
through CHEP pallet
pooling system



10,000
steel drums reused
annually at
North East facility

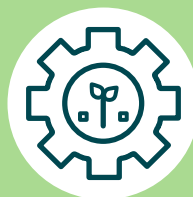
MINIMIZING WASTE

Reducing waste starts with efficient operations, byproduct recovery, and finding productive uses for materials that would otherwise be discarded.



**<2% WASTE
TO LANDFILL**

ACROSS PACKAGING
OPERATIONS IN OUR
2025 ZERO LOSS ANALYSIS



**POMACE
REPURPOSED**

USED AS ANIMAL FEED



**16,761 CASES
DONATED**

REDIRECTED TO
LOCAL FOOD BANKS



BUILT ON TRUST. SHARED WITH PURPOSE.

Telling the Grower Story

Our story starts with the people who grow our grapes. Behind every bottle is a grower, a vineyard, and a story. We are bringing those stories forward across social and digital channels to help people better understand where Welch's begins.



BETTER FOR YOU

Innovation rooted in real fruit and consumer insights is helping us expand our portfolio with products that deliver the flavors consumers love while supporting evolving preferences for organic options, reduced sugar, and simple ingredients.

NEW IN 2026:

- Low Sugar Jelly
- Organic Fruit Spread
- REAL P&J Frozen Sandwich
- Simply Natural Fruit Spread



SERVING THE COMMUNITY

Through charitable giving, volunteerism, and community partnerships, we support the places where we live and work.



OUR SUSTAINABILITY TASKFORCE

Our sustainability approach is guided by the **Power of We**, with contributions from every part of our business, including our grower-owners, manufacturing operations, and cross-functional teams across the enterprise.

Sustainability is not a standalone initiative. It is integrated into our business strategy and day-to-day decision making, with shared accountability across the organization to deliver measurable progress and lasting impact.



THANK YOU FOR GROWING WITH US

This report reflects the dedication of our grower-owners, employees, customers, and community partners.
Together, we're growing a stronger, more sustainable co-operative.

