

## 2.2 Board of Governors

A key finding of the IGCM (Internal Governance and Corporate Management) review was the need to improve visibility of Accountability at the highest levels in the Association. It was also necessary to introduce confidence building measures that would assure the Membership that their governance and performance expectations were being met.

Essential steps towards this included establishing clarity of purpose for each of the key organisational elements, definition of the scope of their respective responsibilities and the interfaces and interactions required to secure the flow of information needed to make the essential processes work.

The solution to building trust was the formation of a supervisory body to safeguard the ethos of Boundless by CSMA built up during many decades of endeavour and success since the inception of CSMA in 1923. The new role of Governor was established to provide checks and balances on governance matters overarching the Board, the Executive, the Club Council and general Membership. Their influence is exercised through interactions with members of the main management and governance bodies, such as the Board, Club Management Group, Club Council and Interest and Local Groups. Governors have privileged access to the development of policy matters and strategy affecting the ethos and culture of the Association and they are required to provide a definitive report on their findings to the Membership at the Association AGM. They also act as a Body of Appeal on grievances and individual Membership matters.

Meetings of the Governors are chaired by the Association President. The Articles make provision for a total of eleven Governors including the President. Governors are drawn from the Membership, nominated by the Club Council and ultimately appointed by the Chairman of the Board. Governors are selected on the basis of their expertise, professional experience, involvement in corporate governance, or their intimate knowledge of Boundless by CSMA and its workings.

To ensure independence, Governors are required to relinquish any other Boundless by CSMA post on appointment.