



Capital Markets Day

WELCOME

05 October 2023





Kingspan
innovation centre

The background of the slide is a composite image. On the left, a portion of the Earth is visible, showing blue oceans, white clouds, and brown landmasses. On the right, the dark, cratered surface of the Moon is visible against the blackness of space. The text is overlaid on this background.

Our Mission

To help accelerate a **net zero emissions future built environment** with the **wellbeing** of **people** and **planet** at its heart.



173 million tonnes of
 CO_2e will be saved
over the life of our
insulation systems
sold in 2022

ULTRA ENERGY-EFFICIENT

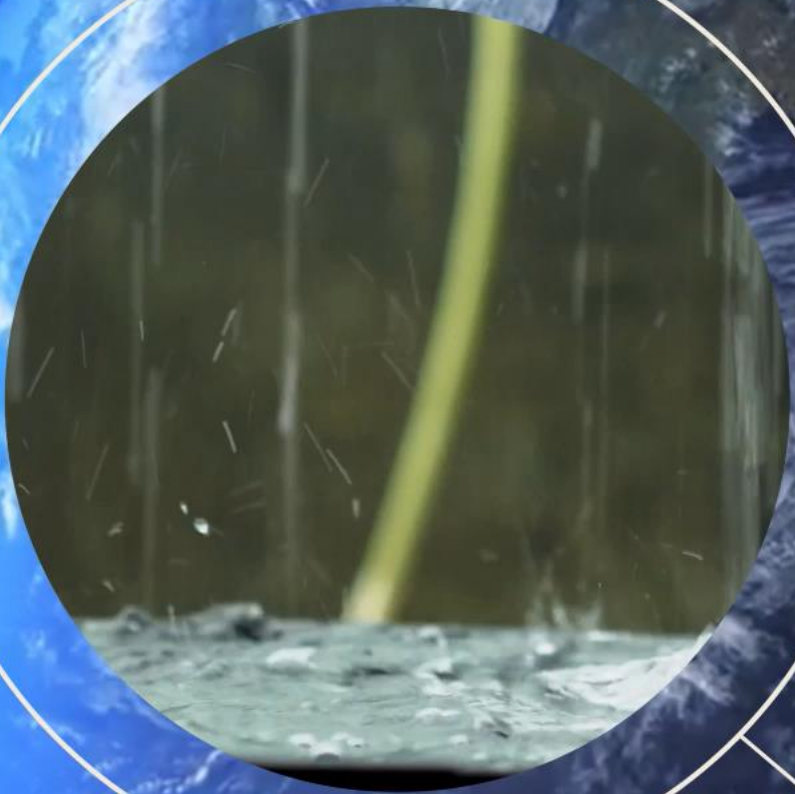


CIRCULAR MATERIALS



In 2022 alone we
upcycled over 803
million waste
plastic bottles





CONSERVED WATER



Over 48 billion litres
of rainwater can be
harvested by our systems
produced in 2022

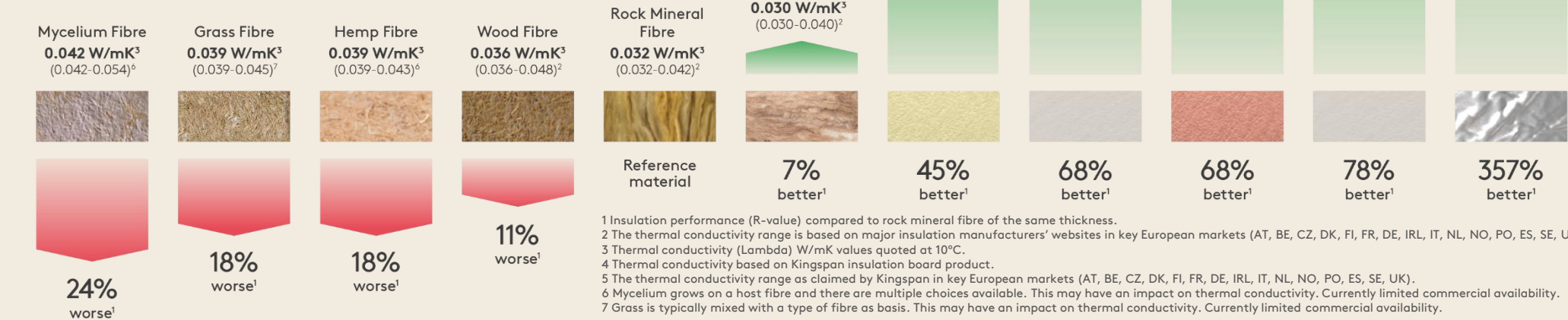


The capacity to enable 9 billion lumens of natural light annually through our daylighting systems

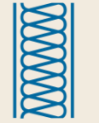
NATURAL DAYLIGHT & VENTILATION



Better Insulation is the Cornerstone of Envelope First



Performance needs



Bio-based Materials

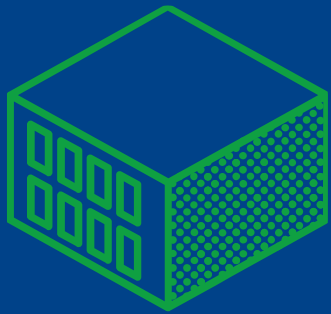


Legacy Materials



Advanced Materials

Strategic Pillars



Envelope



Planet

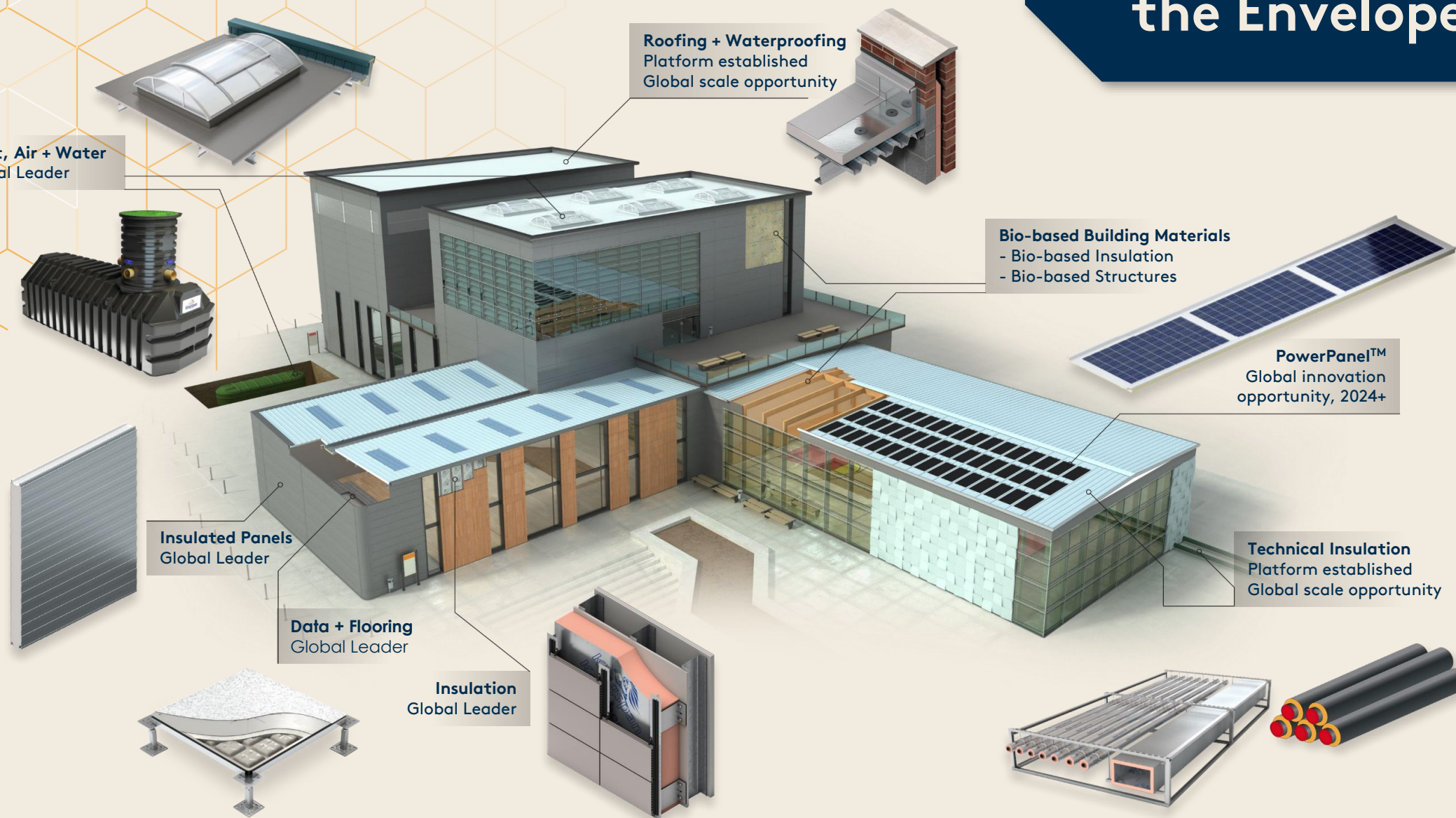


Innovation



Global

Completing the Envelope



2023 Planet Passionate Progress

TOPIC	TARGET	TARGET YEAR	UNDERLYING BUSINESS		% PROGRESS TOWARDS		WHOLE BUSINESS	
			FY2020	FY2023(f)		TARGET	FY2020	FY2023(f) ⁴
 Carbon	Net Zero Carbon Manufacturing (scope 1 & 2 GHG emissions ¹ - tCO ₂ e)	2030	410k ²	140k	65.9%		518k ^{2,3}	206k
	50% reduction in product CO ₂ e intensity from primary supply partners (%)	2030	-	Not forecast at half year			-	Not forecast at half year
	Zero emissions company funded cars - annual replacement (%)	2025	11	50	50%		11	45 ⁴
 Energy	60% Direct Renewable Energy (%)	2030	19.5	39	65%		19.5	38.7
	20% on-site renewable energy generation (%)	2030	4.9	8.5	42.5%		4.9	8.0
	Solar PV systems on all wholly owned sites (%)	2030	21.7	55.2	55.2%		21.7	48.5
 Circularity	Zero company waste to landfill (tonnes)	2030	18,642	6,700	64%		18,642	11,500
	Recycle 1 billion PET bottles into our manufacturing processes annually (million bottles)	2025	573	602	60.2%		573	602
	QuadCore™ products utilising recycled PET (no. of sites)	2025	1	8	42.1%		1	8
 Water	Harvest 100 million litres of rainwater annually (million litres)	2030	20.1	51.3	51.3%		20.1	51.6
	Support 5 ocean clean-up projects (no. of projects)	2025	1	4	80%		1	4

Underlying Business includes manufacturing, assembly and R&D sites within the Kingspan Group in 2020 plus all organic growth. Whole Business includes all manufacturing, assembly and R&D sites within the Kingspan Group, including additions since 2020.

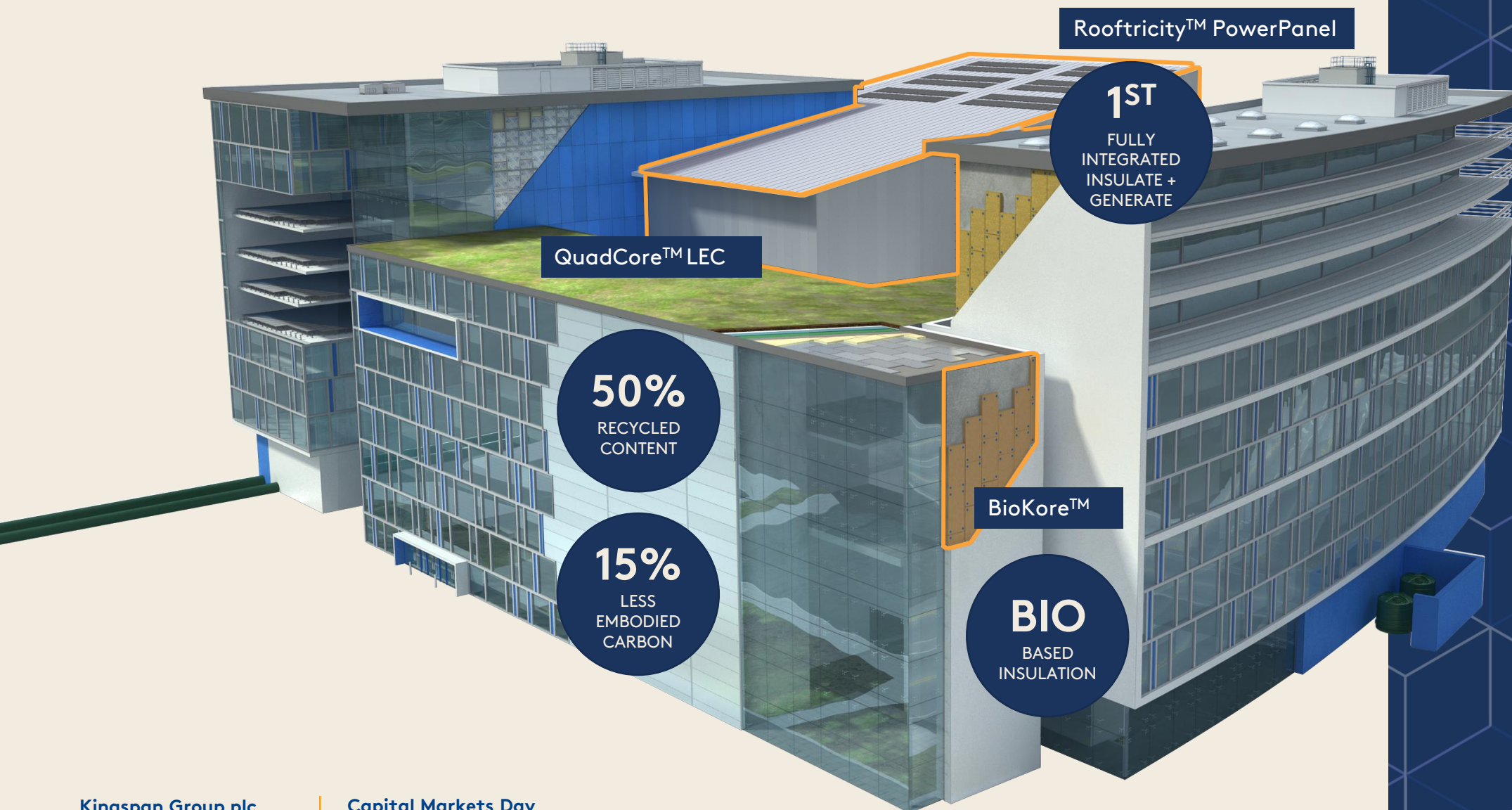
1: Excluding biogenic emissions. Scope 2 GHG emissions calculated using market-based methodology.

2: Restated figures due to improved data collection and change in calculation methodologies.

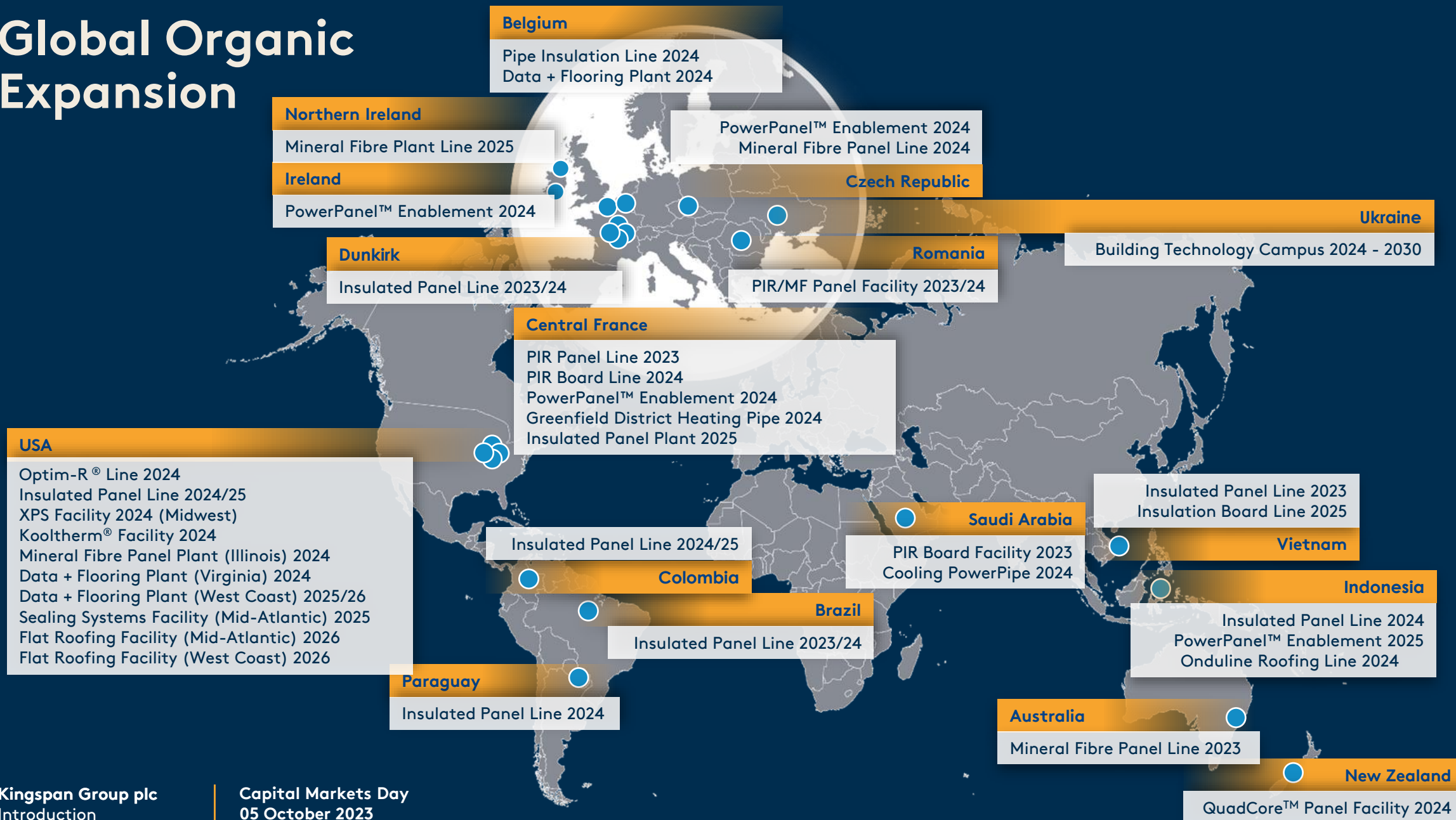
3: GHG emissions were recalculated due to acquisitions in 2021 and 2022.

4: Businesses acquired during the first half may not be fully reflected in the 2023 forecast.

Key Innovations

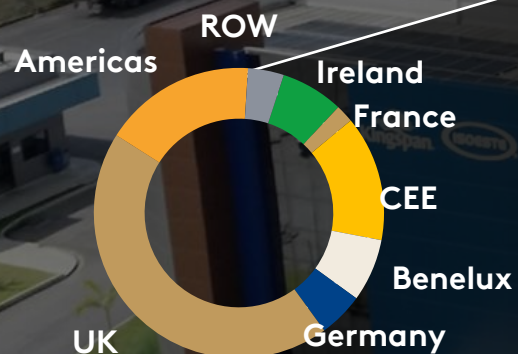


Global Organic Expansion



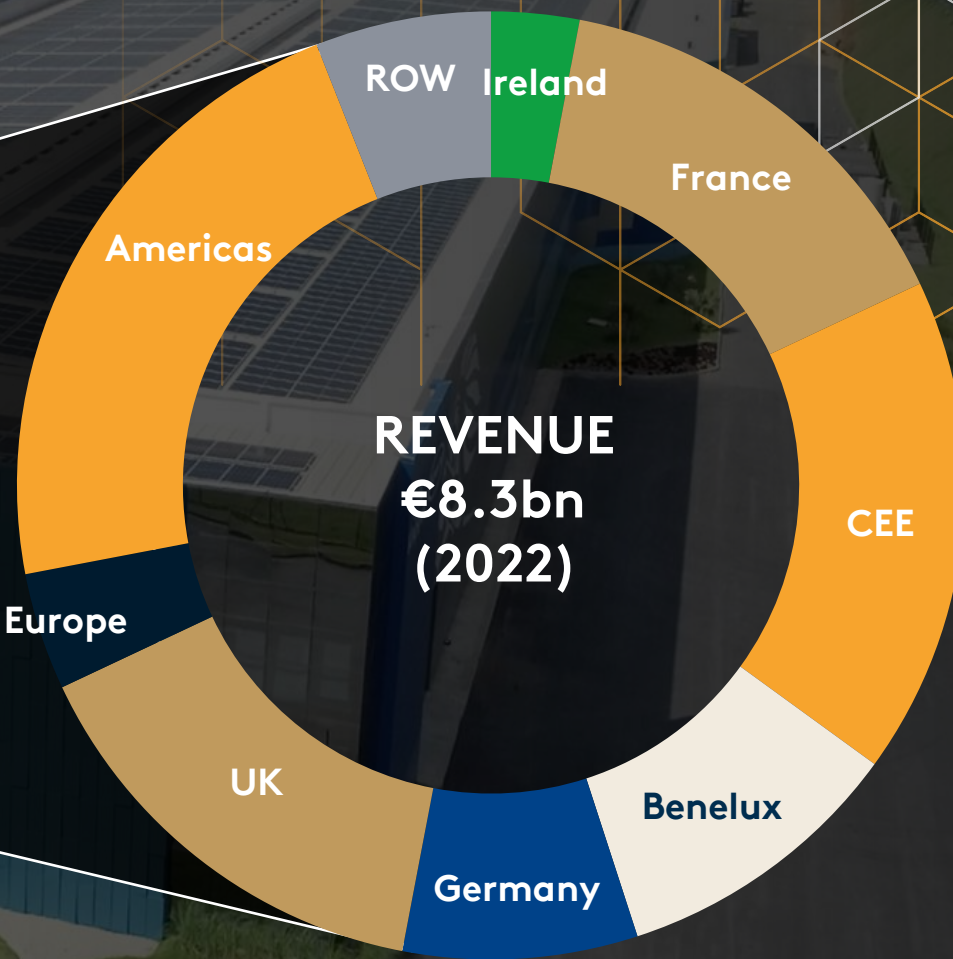
We're Growing Worldwide

€1,125m
(2009)

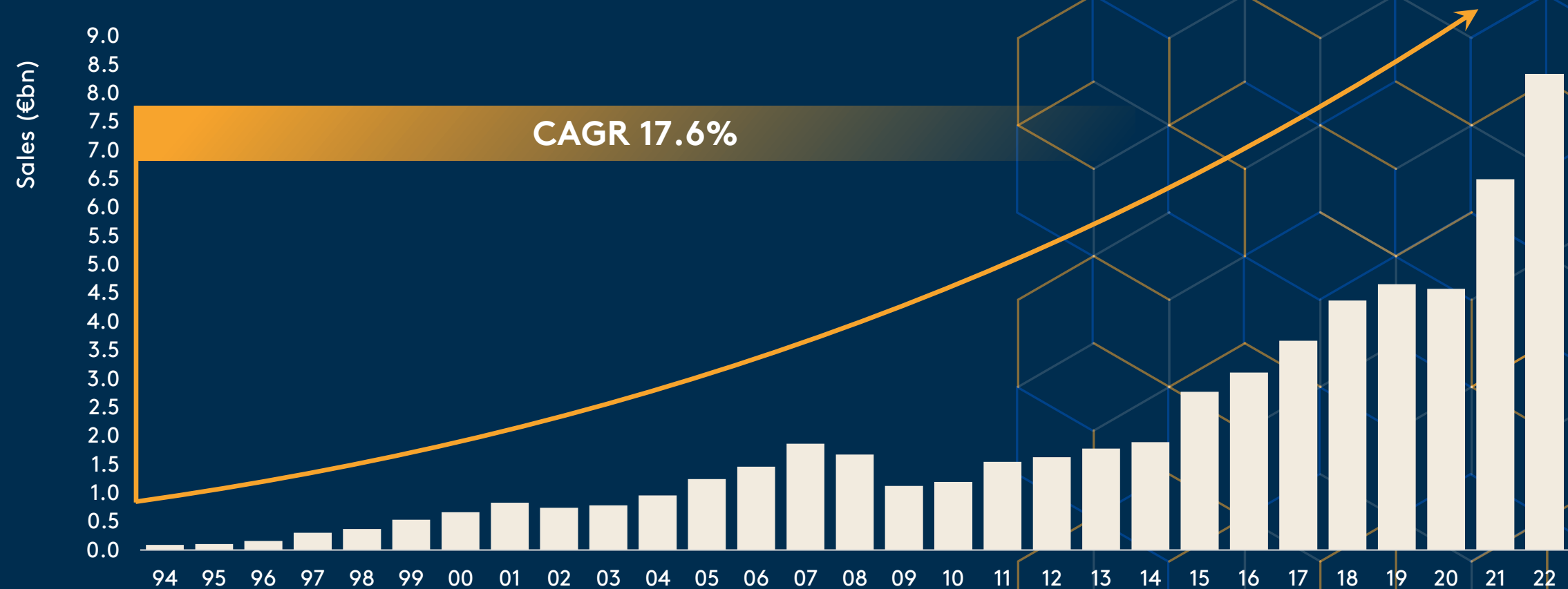


Other Europe

REVENUE
€8.3bn
(2022)

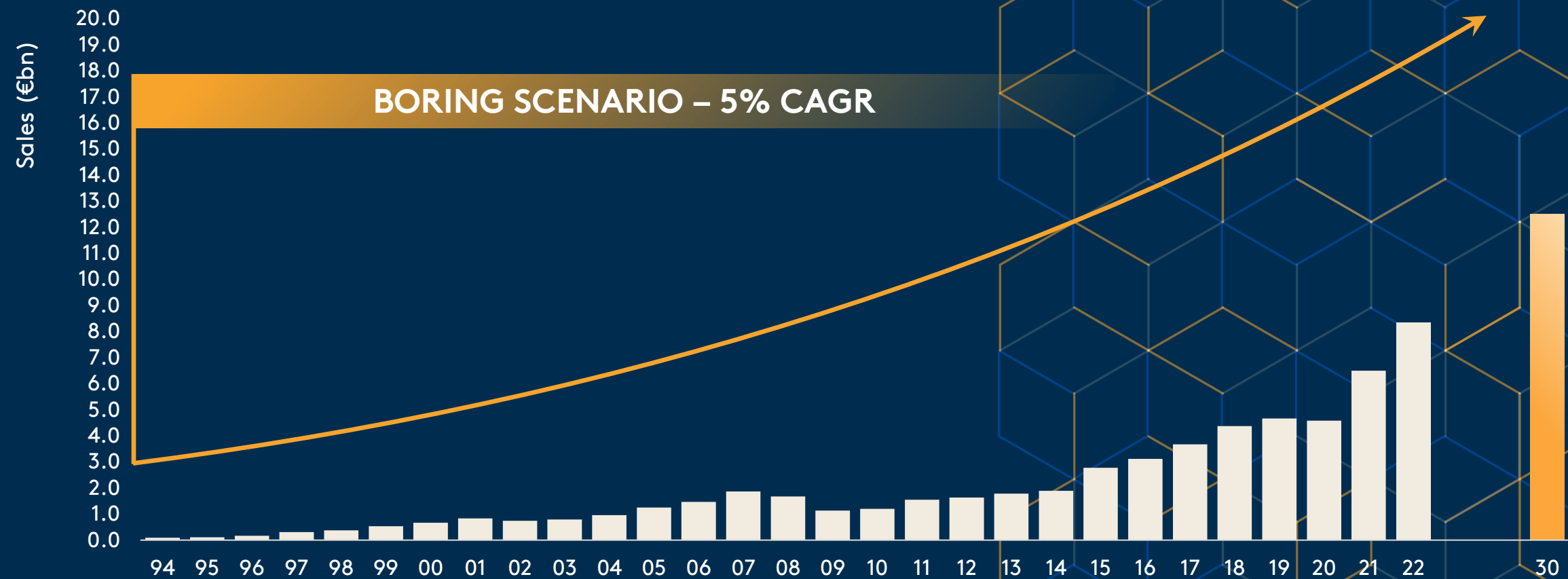


Progress So Far



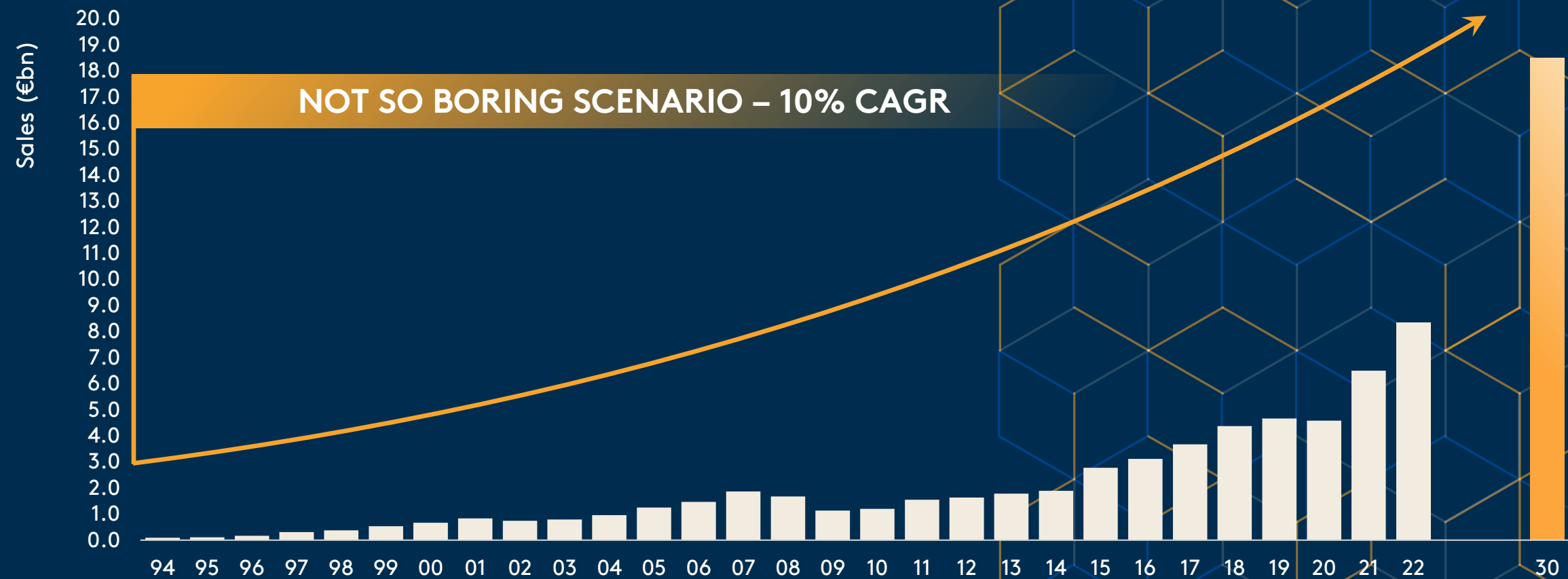
Kingspan – Twice as Nice

Scope to double revenue by 2030



Kingspan – Twice as Nice

Scope to double revenue by 2030



This is part of the overall Capital Markets Day presentations.
For the full presentation please request from: IR@kingspan.com



SK Batteries of America
Georgia
Insulated Panels