



Kingspan AGM
30th April 2026



Q1 IN SUMMARY

- ❖ Positive Q1 despite tough start.
- ❖ Group sales of €2.1bn, 3% ahead of prior year pre-currency (in line reported).
- ❖ Backlog very strong.
- ❖ Balance sheet in great shape, leverage at 1.6x EBIDTA.

Q1 IN SUMMARY

- ❖ **Insulated Building Envelopes** sales slightly behind prior year.
- ❖ Insulated Panel sales in line, strong intake.
- ❖ Insulation sluggish but momentum improving, particularly acoustic and technical insulation. Footprint consolidation well underway.
- ❖ Roofing + Waterproofing ahead. North American plant rollout well advanced. Production in H2.

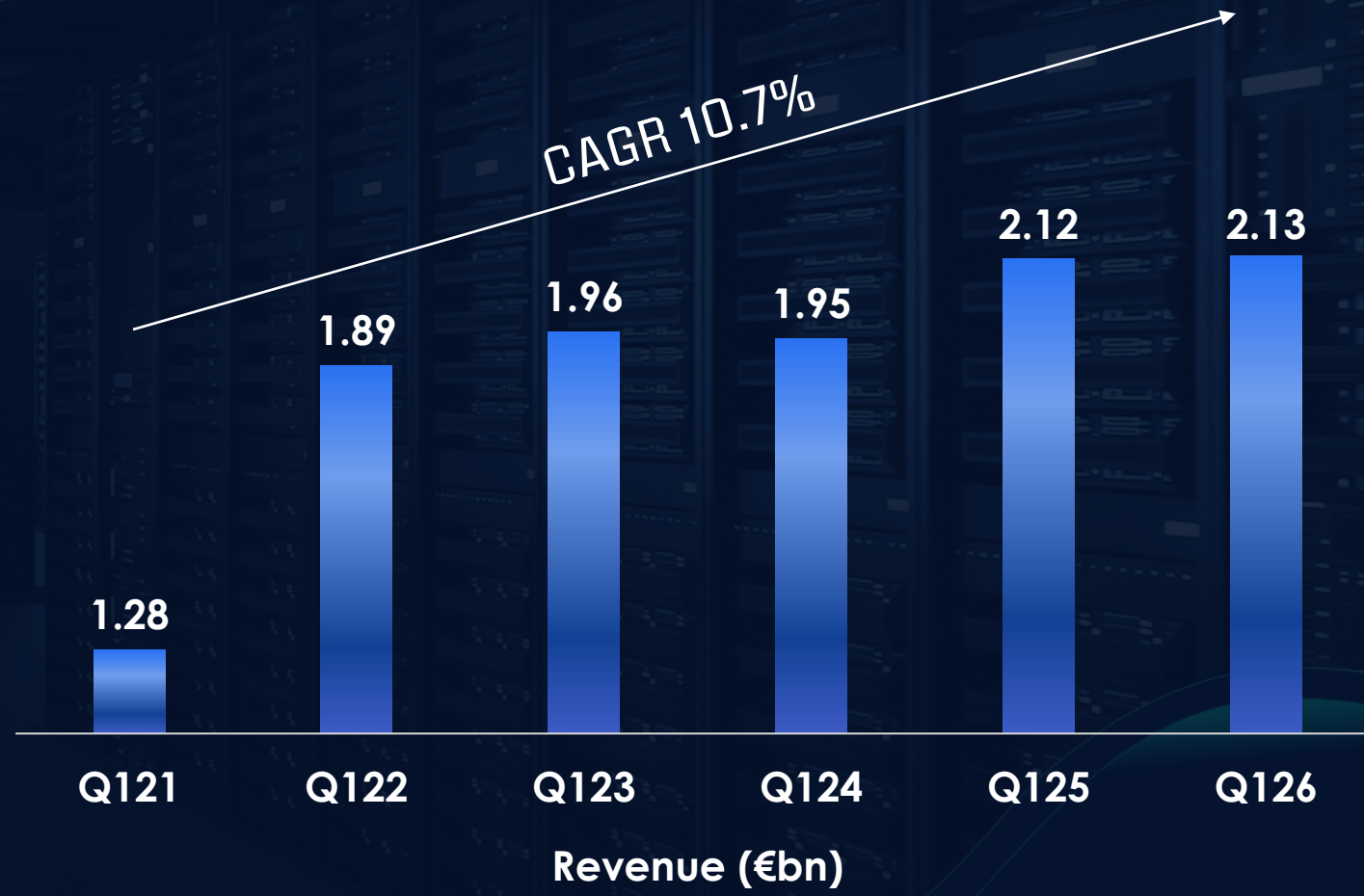
Q1 IN SUMMARY

- ❖ **Advnsys** very strong start, sales up 28%.
- ❖ Order intake more than twice prior year.
- ❖ Capacity roll out the key priority. Kentucky, Texas, Arkansas 2.0, Vietnam, Australia.
- ❖ Ever expanding tech offering.

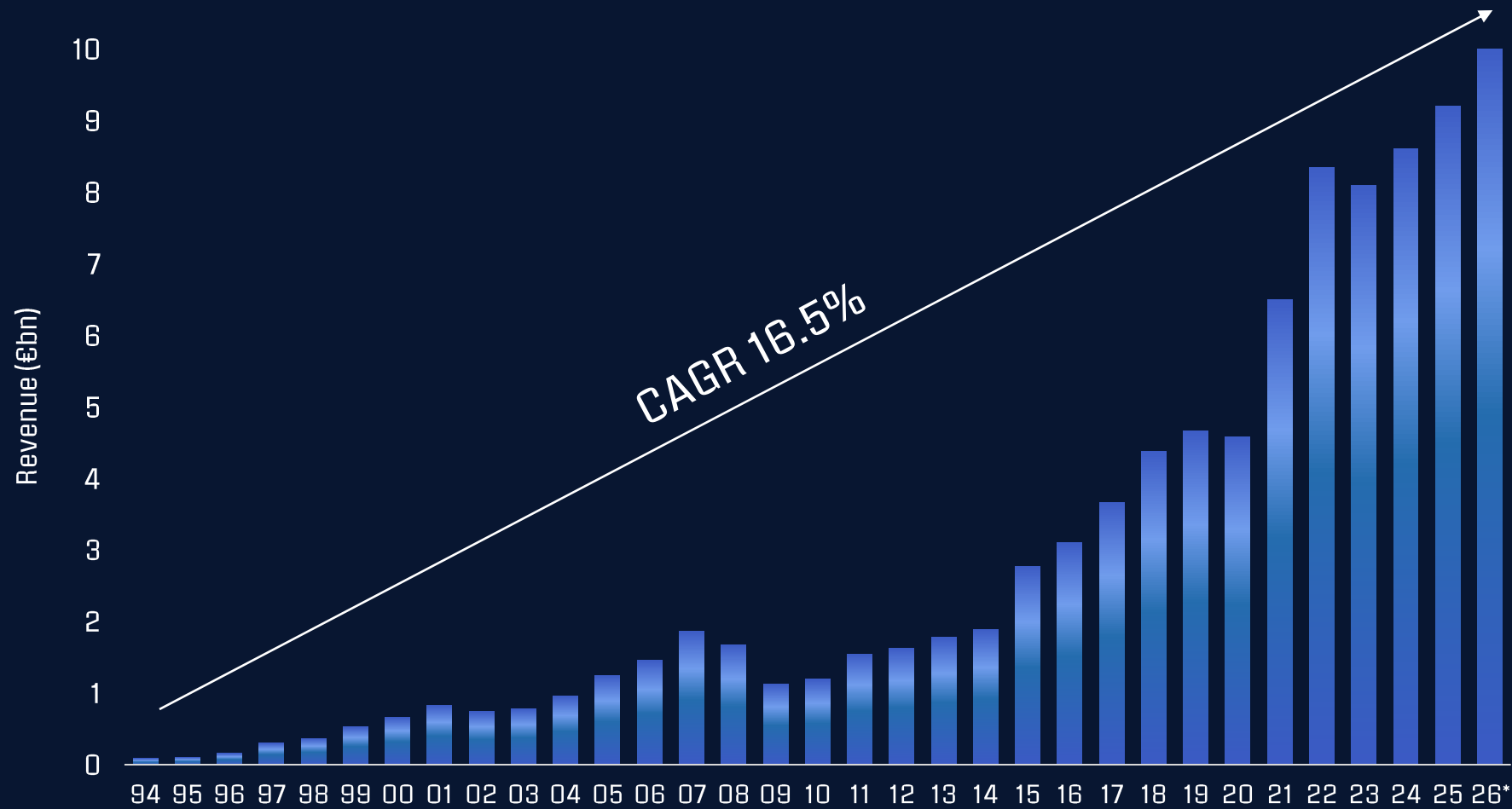
Q1 IN SUMMARY

- ❖ THIS IS THE YEAR WE BREAK THROUGH €1BN TRADING PROFIT
- ❖ PACE OF GROWTH ACCELERATES FROM HERE ON

Q1 REVENUE



EXCEPTIONAL TRACK RECORD OF LONG-TERM GROWTH



*Based on market estimates.



PLANET
PASSIONATE

600+

PROJECTS SINCE 2020



GHG EMISSIONS

70%

Absolute reduction in Scope 1 & 2 GHG emissions¹ since 2020



RENEWABLE ENERGY

63% | 1,670+_{GWh}

Renewable energy use in 2025



ON-SITE GENERATION

61%

Wholly-owned sites have solar PV systems installed



ENERGY EFFICIENCY

50%

Large sites³ have ISO 50001 certification



RAW MATERIALS

1.05m | >5bn

Tonnes of recycled and renewable raw materials utilised in 2025



PRODUCTS

35

Lower embodied carbon (LEC) products launched to date



COMMUNITY PROJECTS

10 | 390+

Takeback & recycling schemes in place

Planet Passionate Community projects to date

OUR MOAT



GLOBAL EXPANSION - €1.2BN INVESTMENT UNLOCKING €2BN REVENUE POTENTIAL





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Inuusirvik Community Wellness Hub
Baffin Island, Canada
Insulated Building Envelopes
Morin Pulse Series P-1, P-2, P-3, P-4, P-9 panels

