

ADVNSYS Potential IPO

September 25



Forward Looking Statements

This presentation contains certain forward looking statements including, without limitation, the Group's financial position, business strategy, plans and objectives of management for future operations including on the proposed spin-off and listing of ADVNSYS. Forward-looking statements can be made in writing but also may be made verbally by directors, officers and employees of the Group (including during management presentations) in connection with this announcement. Such forward looking information involves risks and uncertainties, assumptions and other factors that could cause the actual results, performance or achievements of the Group to differ materially from those in the forward looking statements. These forward-looking statements are based upon current expectations and assumptions regarding anticipated developments and other factors affecting the Group. The forward looking statements reflect views held only as of the date hereof. Neither Kingspan nor any other person gives any representation, assurance or guarantee that the occurrence of the events expressed or implied in any forward looking statements will occur, including in particular the proposed spin-off and listing of ADVNSYS. Kingspan undertakes no duty to and will not necessarily update any such statements for new information or future events, except to the extent required by any applicable law or regulation.

No Offer

This announcement does not contain or constitute an offer of securities for sale or an invitation or inducement to invest in securities in the United States, EU or any other jurisdiction.



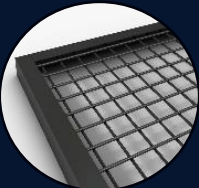
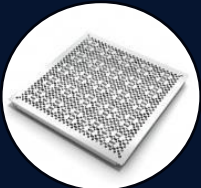
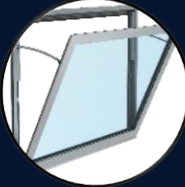
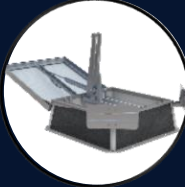
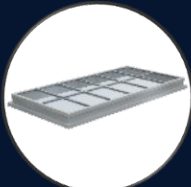
**A WORLD LEADER IN BESPOKE CRITICAL INFRASTRUCTURE
PRIMARYLY FOCUSED ON DATA CENTRES, VENTILATION, AND DAYLIGHTING**

A WORLD LEADER IN BESPOKE CRITICAL INFRASTRUCTURE PRIMARILY FOCUSED ON DATA CENTRES, VENTILATION, AND DAYLIGHTING

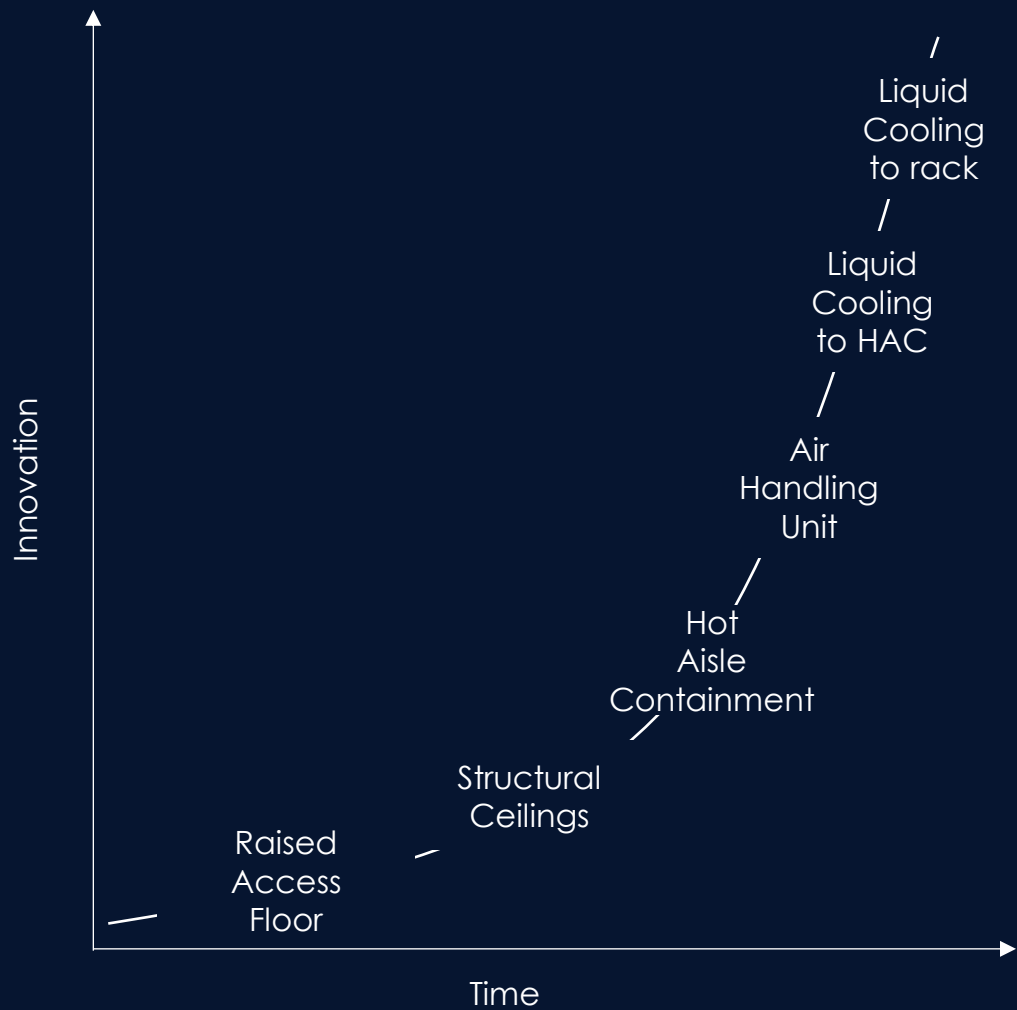
Historical performance	Investment themes
€1.5bn Revenue 2024 3.7x vs. 2015 Revenue €197m EBITDA 2024 5.0x vs. 2015 EBITDA	Comprehensive range of advanced building systems
	Turning agility into competitive innovation
	Successful end-to-end market strategy
	Rapidly expanding manufacturing footprint close to customers
	Strong track record of growth, poised to accelerate
	Proven track record of value creating acquisitions
	Data centres, a vast market growing rapidly
	A continued path of strong organic growth
	Attractive acquisition potential to fuel continued expansion



COMPREHENSIVE RANGE OF ADVANCED BUILDING SYSTEMS

DATA CENTRE SOLUTIONS	VENTILATION	DAYLIGHTING	RESOURCE MANAGEMENT
 Aisle Containment  Liquid Cooling Manifolds  Mesh Walls & Security Caging  Access Floors  Structural Ceilings	 Air Handling Units  LDM module  Airflow Panels  Natural Ventilation  Smoke Management Solutions	 Roof light systems  Translucent wall  Skylight  Solatube	 Large fluids  Water support  Control systems  Service and Maintenance

TURNING AGILITY INTO COMPETITIVE INNOVATION



Innovative team

The data centre business has been successfully pivoted from raised access floor only to a comprehensive suite of data solutions. Over the past years, the team has acquired and/or developed and / or adapted multiple technologies to meet the fast changing design requirements.



Hot Aisle Containment

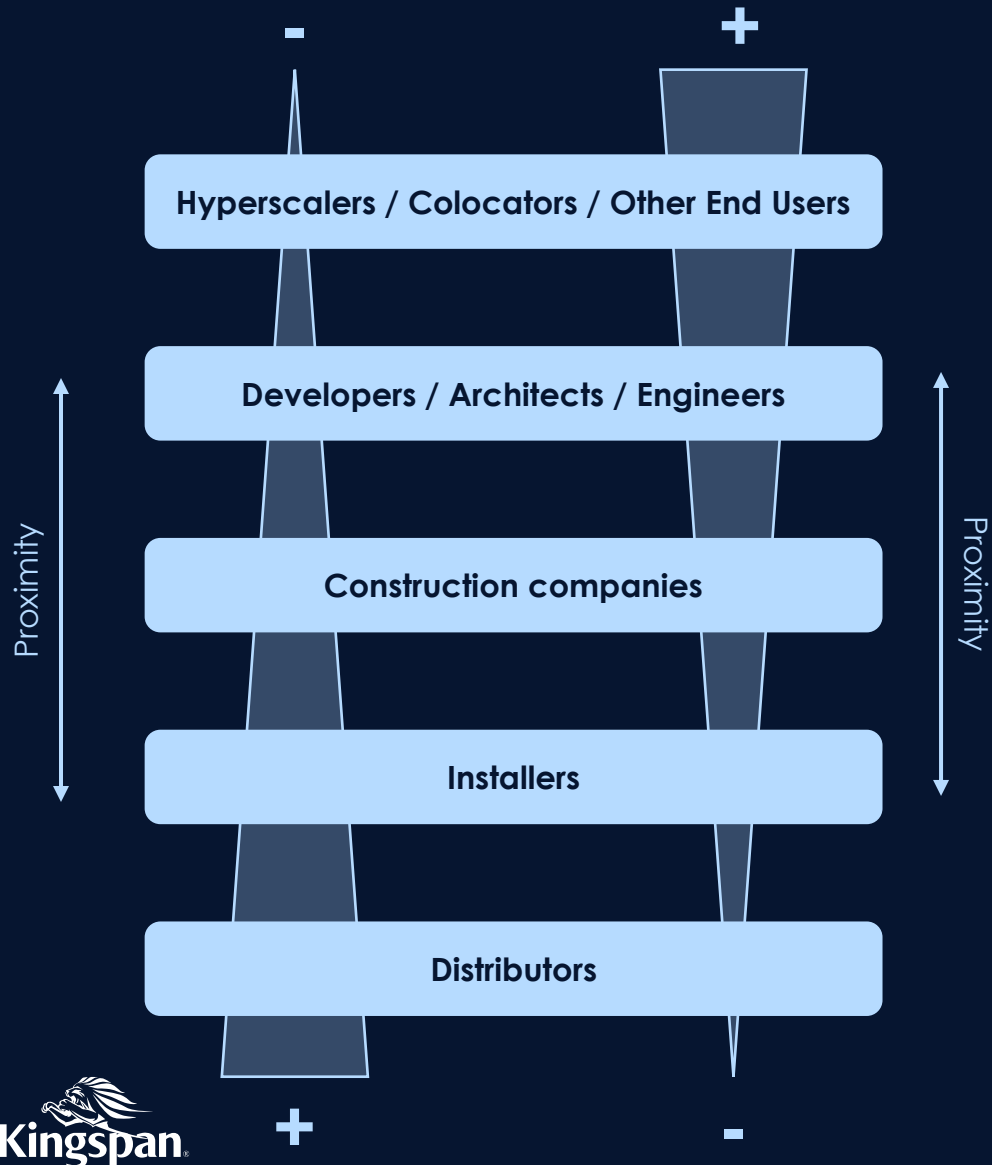
Going modular has given Kingspan more control on the construction process, improved profitability while successfully overcoming complexities



Manifold and liquid cooling

Manifolds serve as distribution hubs for liquid coolant, channelling it efficiently to and from IT equipment for even heat dissipation and are key to achieve the direct to chip liquid cooling required by AI chips

A SUCCESSFUL END-TO-END MARKET STRATEGY



Dedicated team

Growth leveraging our long-term relationships and our global presence with all the key stakeholders including hyperscalers, colocators, and engineers to serve them globally.

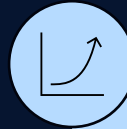
Dedicated design and commercial teams organised by segments and regions working closely to meet the constantly evolving design requirements



Expert service, maintenance and customer support

Global customer support throughout every phase of our customers projects including design assistance, post-project maintenance, or anything in between.

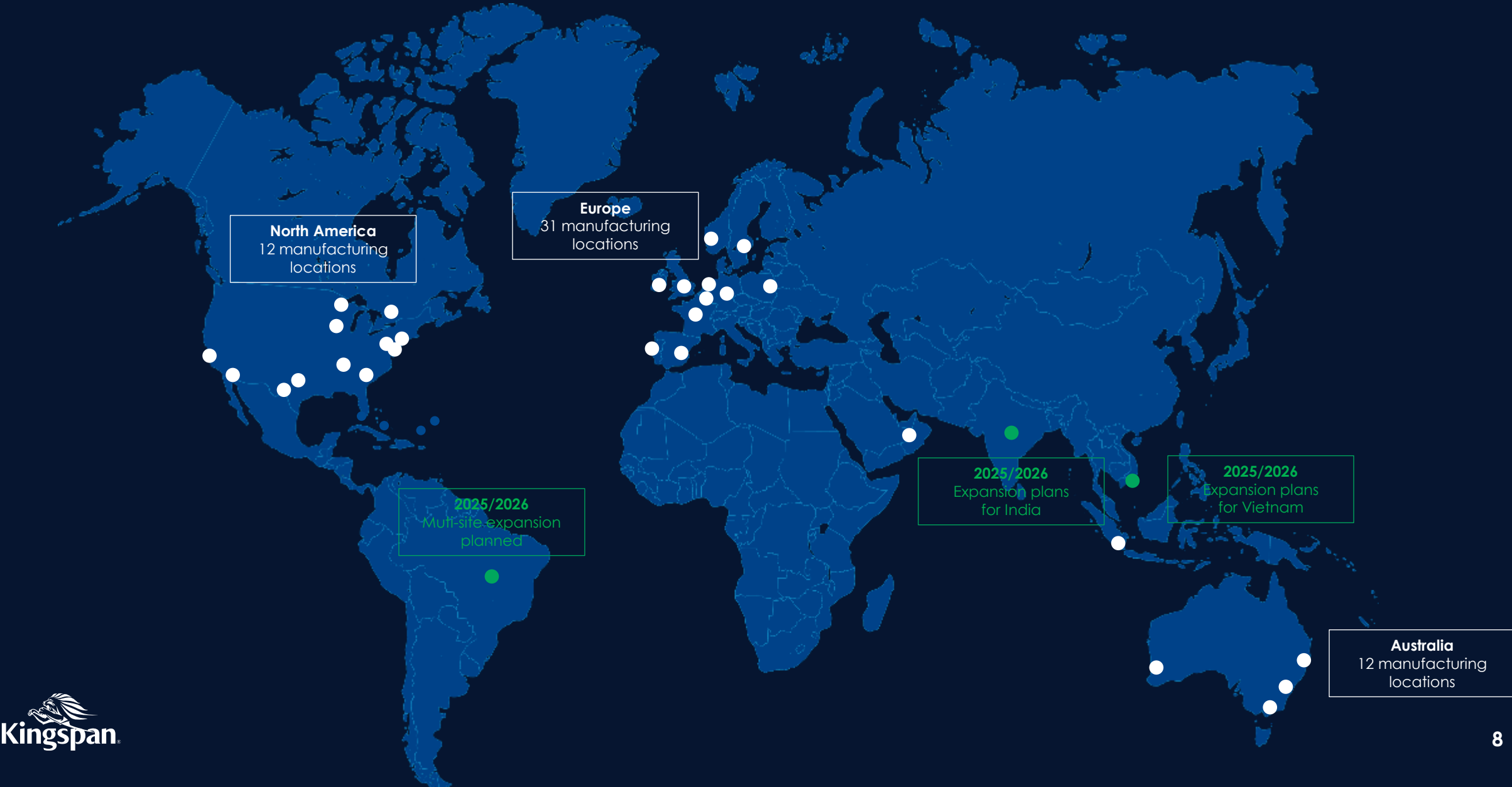
Global expert teams provide comprehensive post-build service and maintenance, ensuring optimal performance and compliance.



Expanding product portfolio

Wide range of tailored solutions addressing varied customer requirements, with multiple solutions / brands, supports stronger revenue generation per data centre and commercial building.

RAPIDLY EXPANDING MANUFACTURING FOOTPRINT CLOSE TO CUSTOMERS



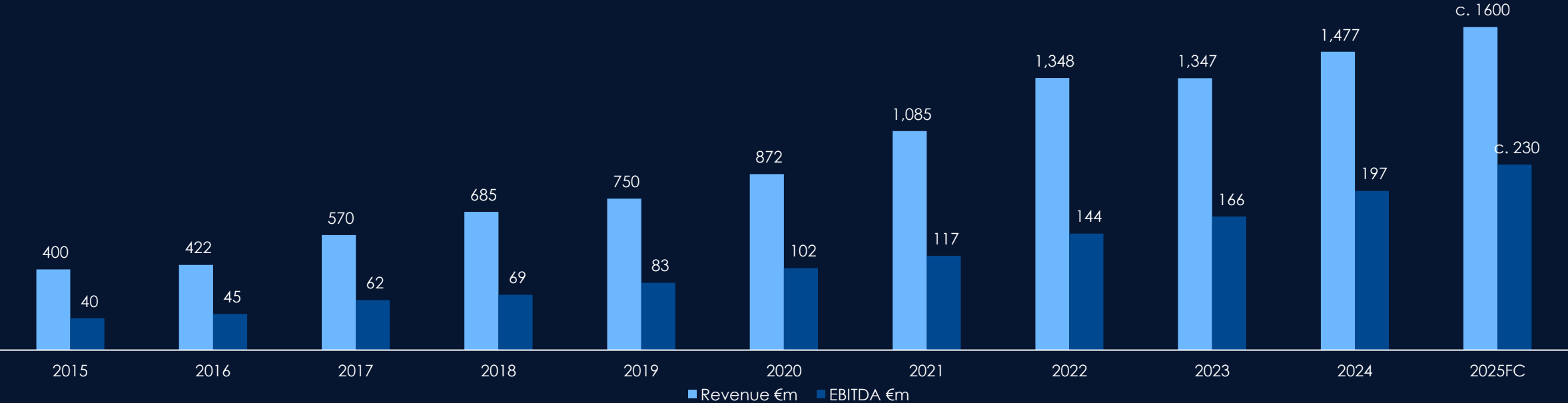
STRONG TRACK RECORD OF GROWTH, POISED TO ACCELERATE

10-year
historical performance¹

Revenue multiplied by 3.7x
16% CAGR

EBITDA multiplied by 5.0x
20% CAGR

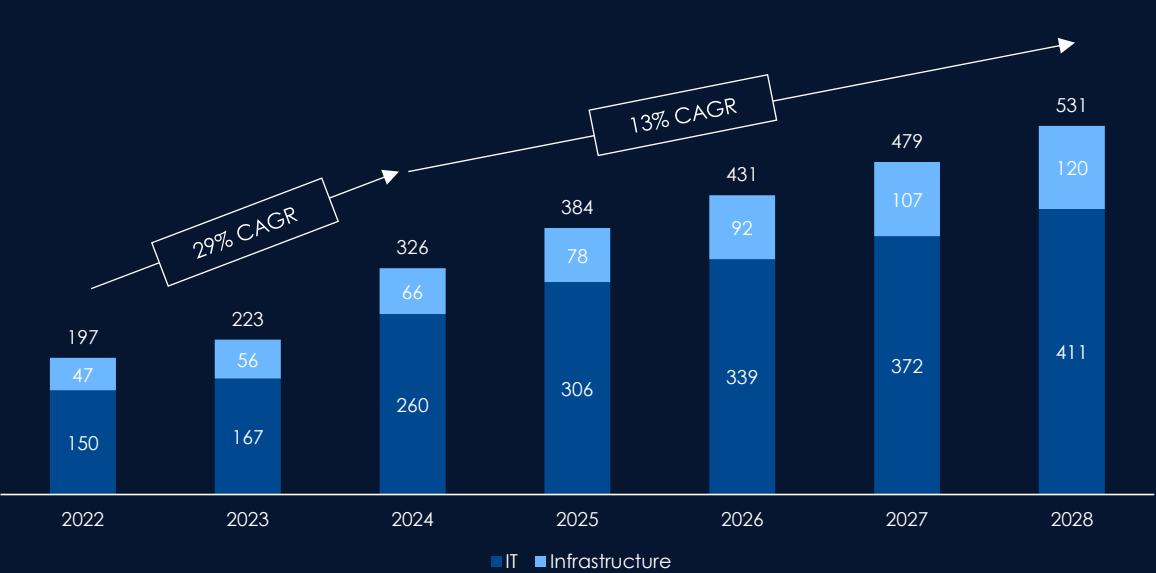
€585m
total acquisition spend



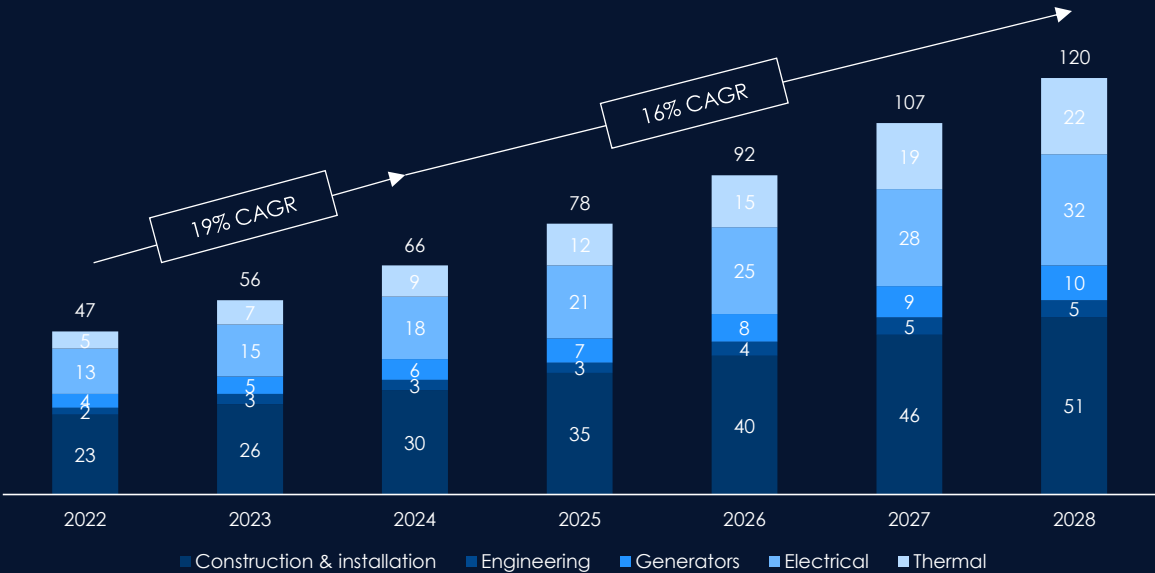
Note: 1. 2015 to 2024

DATA CENTRES, A VAST MARKET GROWING RAPIDLY

DATA CENTRE SPENDING



FOCUS ON INFRASTRUCTURE SPENDING



\$1.8 trillion to be invested in the next 4 years
corresponding to c.2.5 times investments made over 2022-24

AI adoption poised to materially impact infrastructure investments
especially around thermal and electrical equipment
(2028 market expected to be c. 2x 2024)



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