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Government



# China Reciprocal Program



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Whether you are working directly with China or seeking to understand regional public governance perspectives relevant to your agency's work, it is an important time to better understand China. The China Reciprocal Program (CRP) is an intensive in-country program for senior public sector leaders, providing unique insights into China, supporting you to build a deeper understanding of China and its governance.

The CRP is the first and only trilateral exchange program tailored for senior public sector leaders in Australia and Aotearoa New Zealand. Through our long-standing program, more than 150 senior public sector leaders from across both countries have enriched their understanding of China and enhanced their practical diplomacy and global executive leadership skills.

The program is designed for senior executives at deputy level or above from across Australia and Aotearoa New Zealand. The program is developed in collaboration between ANZSOG and the Party School of the Central Committee of C.P.C (National Academy of Governance) and is supported by the Australian Department of Foreign Affairs and Trade (DFAT) through the National Foundation for Australia-China Relations (NFACT) and New Zealand's Ministry of Foreign Affairs and Trade (MFAT).

## Overview

The theme of CRP 2026 is China's Modernisation. The program covers Beijing and other major cities, exploring Chinese perspectives on governance and contemporary themes.

The focus of the program is to gain a deeper understanding of China's contemporary public governance system. Throughout the program, participants gain practical diplomacy skills to successfully build links and dialogue with international counterparts. Participants also experience the various ways in which Australian and New Zealand governments, businesses and universities interact with China.

Our successful CRP in October 2025 inspired the senior Australian and New Zealand public sector leaders to identify ways to:

- ✔ Explore opportunities for new coordination, collaboration and representation by Australian and New Zealand public agencies in China.
- ✔ Increase practical dialogue and diplomatic understanding at senior levels, for example, by developing cross-ministry collaboration discussions in emerging areas such as decarbonisation, health and sustainability.
- ✔ Adopt a nuanced, risk-based leadership approach, creating evidence-based case studies and narratives.

## Key features of the program include:



High-level engagement with government, industry-leaders, innovators and state-owned enterprises.



Multi-city program, including Beijing and two major provincial capitals, government and industry site visits and cultural insights.



ANZSOG Masterclasses and Roundtables on engagement with China.



Lectures from leading China academics on key contemporary approaches.



*'China is a country built on big ideas: The key difference is the scale and huge ambition in China. The program provides information about areas of growth interest to Australia and New Zealand, and ideas for how to scale them out. China is not just a place for trade and investment: it's a place of ideas.'*

*'There is value in the practical engagement with CCPS and many others in China. The program makes us think differently about what we do. It creates an understanding of the connection between people, systems of governance and context. Peer-to-peer learning is an important part of the program.'*

*'Participating in ANZSOG's China Reciprocal Program was a highly valuable professional development experience that broadened my perspective as a senior public sector leader. The program provided a unique opportunity to gain first-hand insight into public governance, innovation, and economic development in China through visits to Beijing, Hangzhou, and Shanghai. The combination of formal engagements with Chinese counterparts, lectures from Chinese and Australian academics, and visits to exhibitions and industry presentations focused on urban and economic development and innovation provided practical insights that enriched my learning experience.'*

– CRP 2025 participants

## Our team



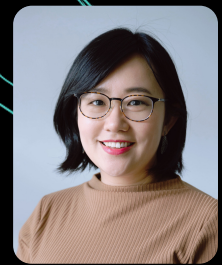
Graham Fletcher  
**Head of Delegation**



Benjamin Hillman  
**Academic Program  
Lead**



Ruth Stewart  
**Program Director**



Lulu Wang  
**Delivery Lead**



## *How do you and your agency benefit?*

- Understand Australia and Aotearoa New Zealand's existing links with China and opportunities to create new ones.
- Firsthand, contemporary experience of China's economic dynamism and its modernisation story.
- Gain insights into China's public administration system and share comparative experiences across jurisdictions.
- Improved knowledge and confidence in dealing with Chinese counterparts and an understanding of their perspectives on governance.
- Build a deeper understanding of China's changing place in the world and how Australia and Aotearoa public sector leaders can engage in a confident and informed manner.
- Join a network of CRP alumni, sharing expertise and support well beyond the program's end date.

**Cost** AUD \$13,750 (inc. GST)

The program fee includes program participation, all meals, accommodation and cultural events in China; ground transport and domestic flights within China, interpretation services, logistical arrangements and coordination, online China Masterclasses and a detailed post-program report outlining key insights and outcomes for departmental reporting purposes.

Please note the following exclusions: international airfares to and from China, visa application fees, travel insurance and domestic flights within Australia before departure to China (if needed).

## *The next steps*

To enquire about ANZSOG's International programs, please contact us at:

**[International@anzsog.edu.au](mailto:International@anzsog.edu.au)**

**[anzsog.edu.au/learning/global-initiatives/china-reciprocal-program](https://anzsog.edu.au/learning/global-initiatives/china-reciprocal-program)**

