


Electrochemistry, Water, Energy: our future for a cleaner world

Who we are

De Nora is an Italian multinational company listed on the Euronext Milan stock exchange.  Euronext

Since **1923**, we have been dedicated to showing up every day for one **commitment**: to **deliver** the most effective, efficient, reliable, and **technologically advanced solutions** for the electrochemical, water, and energy industries.

We achieve this by carefully listening to the **needs** of our **customers** and the global society and **continually improving** and delivering **innovative products**.





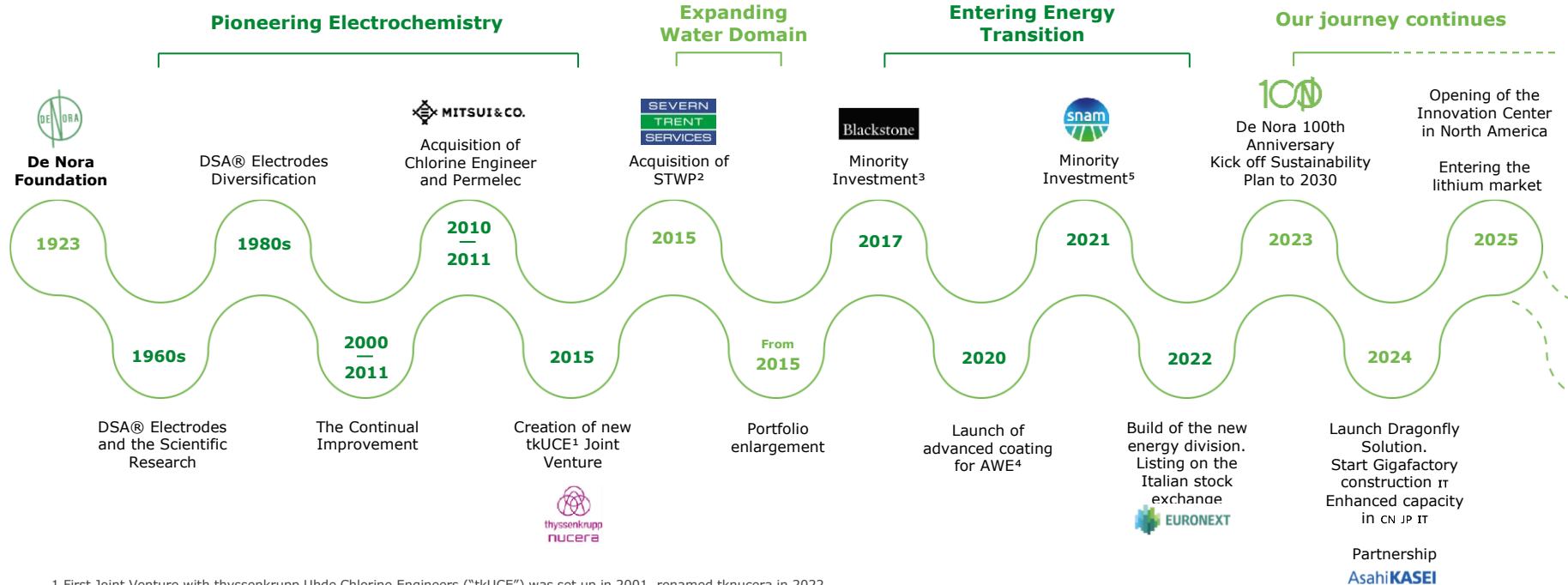
Different souls, one ambition:



To **pioneer clean solutions** in water, circularity, hydrogen, and electrochemical processes - enabling **customers' transition** toward **sustainable operations**.



Innovation, growth, leadership & partnerships



1 First Joint Venture with thyssenkrupp Uhde Chlorine Engineers ("tkUCE") was set up in 2001, renamed tknucera in 2022.

2 Acquisition of Severn Trent Water Purification Technologies.

3 Approximately 33% stake acquired from the De Nora family in April 2017.

4 AWE: Alkaline Water Electrolysis.

5 Approximately 35% stake acquired from Blackstone in January 2021.



€ 875.0 m

2025 Revenues, of which:

AMS 31.7% (277.5 m)

EMEIA 34.7% (303.2 m)

APAC 33.6% (294.3 m)

23

Operating companies

13

Manufacturing sites

5

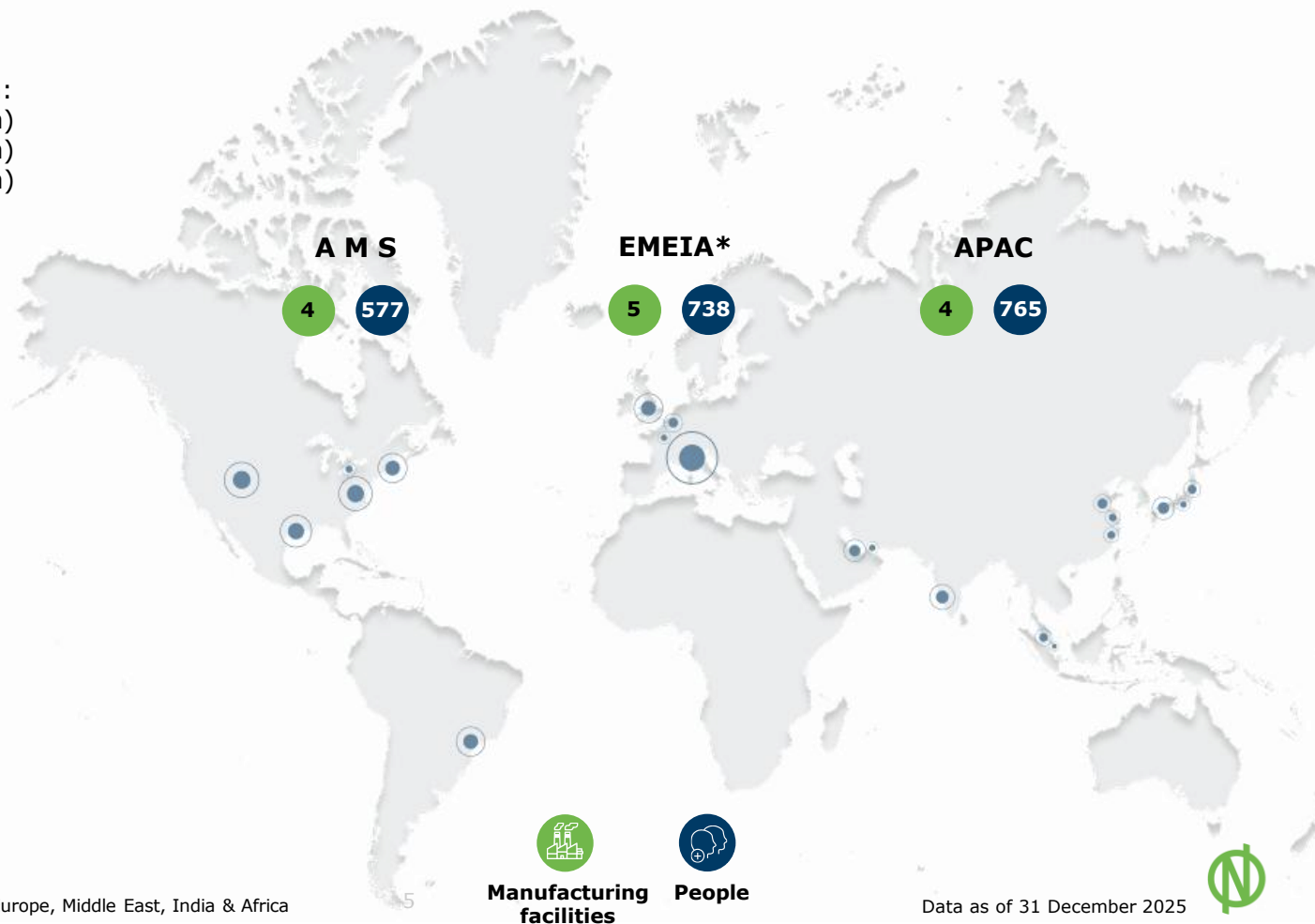
R&D Labs worldwide

275

Patent families
2,800+ geo extensions

2080

People



*EMEIA = Europe, Middle East, India & Africa

Data as of 31 December 2025



Electrode Technologies

The world's largest supplier of **high-performing coatings** and **electrodes** for industrial applications.



Water Technologies

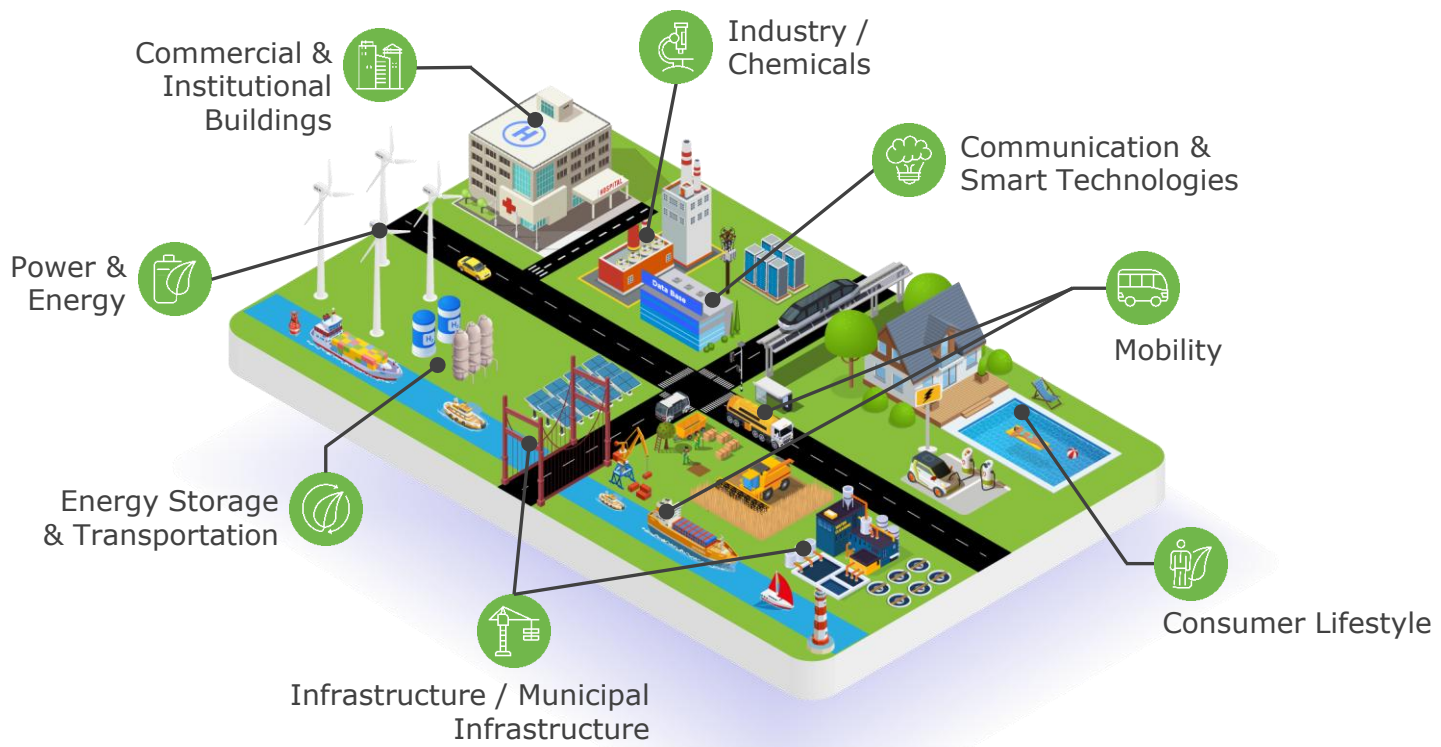
A trusted provider of disinfection and filtration solutions for **water** and **wastewater treatment**.



Energy Transition

Leading the way in emerging sustainable technologies, with a key role in the **Green Hydrogen** market.

End Markets & Applications

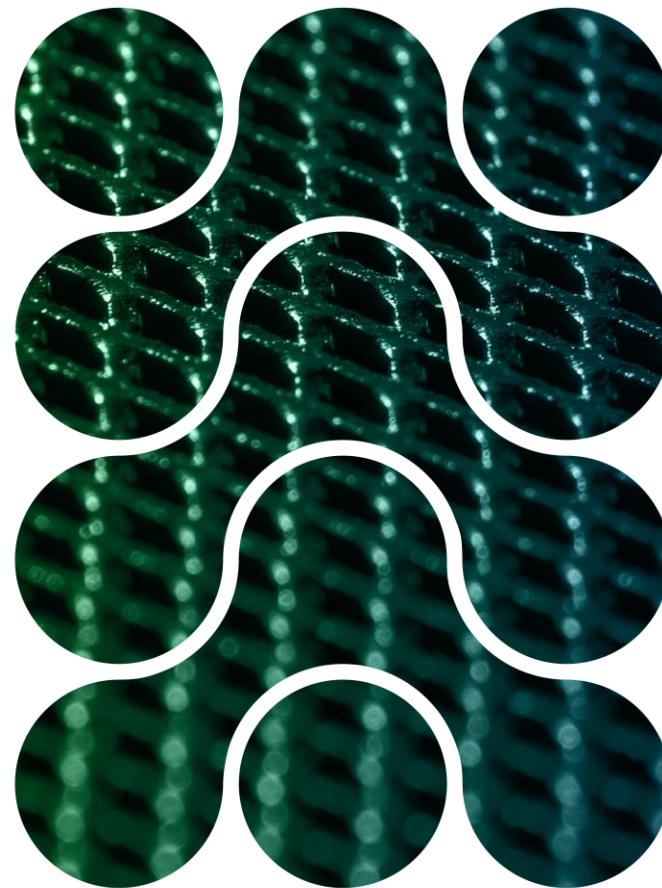


Electrode Technologies

De Nora's legacy and historical core business.

Products: DSA® electrodes (anodes and cathodes), catalytic coatings, Gas Diffusion Electrodes (GDE), electrolyzers, and related accessories for electrochemical applications in several industrial sectors & services.

Services: electrode repair and recoat, spare parts, maintenance agreements, site surveys & health check audits, upgrade and retrofit of existing installations.



Electrode Technologies

APPLICATIONS

Chlor-Alkali

Electronics

Metal Refining

OTHER APPLICATIONS



Pulp &
paper



Steel
galvanizing



Automotive
Chrome
plating



Plumbing &
furniture
Surface
finishing



Steel & concrete
Corrosion
protection



Water Technologies

Large portfolio of performing disinfection and filtration solutions.

Products: brine and seawater on-site sodium hypochlorite generators, advanced oxidation, ozone, gas chlorination, chlorine dioxide, UV technologies, filtration solutions, electrodes for pool chlorinators.

Services: spare parts, maintenance agreements, site surveys & health check audits, upgrade and retrofit of existing installations.



Water Technologies

APPLICATIONS

Pools

Municipal

Industrial

PORTFOLIO – Main brands



Electrodes for
pool chlorinators



ClorTec® On-Site
Hypochlorite
Generator



Capital Controls®
Ozone Generator



CECHLO™
On-Site Generator



Energy Transition

Global leader in Technologies for Green Hydrogen production.

Products: Dragonfly® system, DSA® electrodes for Alkaline Water Electrolysis (AWE), electrolysis cells, Gas Diffusion Electrodes (GDE) for fuel cells.

Services: electrode repair and recoat, spare parts, maintenance agreements, site surveys & health check audits, upgrade and retrofit of existing installations.



Energy Transition

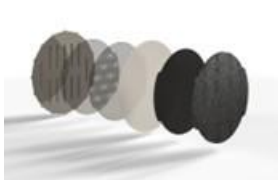
APPLICATIONS

Energy Storage

Green Chemicals

Mobility

PORTFOLIO



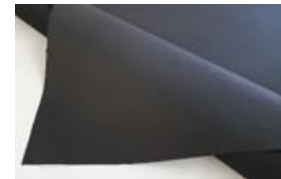
Electrodes for Alkaline Water Electrolysis (AWE)



Cells



Dragonfly® system



Gas Diffusion Electrodes for fuel cells



Customer Services

Electrode repair & recoating services

Reliable repair and recoating to restore electrodes to optimal performance.

Service & maintenance agreements

Customized maintenance and priority support for reliable operations.

Site surveys & health check audits

Performance assessments with expert recommendations for upgrades and retrofits.

Spare & replacement parts

Spare parts designed for long-lasting, trouble-free operation.

Upgrade, refurbishment & retrofit services of existing installations

Tailored upgrades and retrofits to boost productivity and safety.

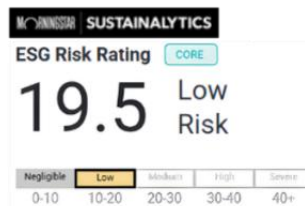


Sustainability in our DNA

We develop **clean, innovative technologies** that **improve efficiency** and **reduce waste**, actively fostering **circular economy models** – all driven by passionate people committed to making a real difference. By embedding the **UN 2030 Agenda** into our core technologies and global operations, De Nora transforms sustainability from a commitment into a tangible reality for our customers, communities, and the planet.



Recognized for our **ESG leadership**:



Our path to sustainability

From our technologies to operations, we drive **meaningful action**, foster **responsible practices**, and work to create a lasting **impact** for our **customers, communities**, and the **planet**.

[Download our ESG plan >](#)



A Great Place to Work®

De Nora Italy earned recognition in 2023 and ranked among Italy's Top 10 Best Employers for blue-collar workers in 2024. By 2025, its Great Place to Work® certification covered **six global locations**: Italy, China, India, Singapore, the United Arab Emirates, and the United States.

De Nora promotes a **culture of trust, inclusion, and collaboration** while supporting community initiatives in education, the environment, and social well-being.



Thank you

