

#### INTRODUCTION

Adisyn Ltd (Company) has established a corporate governance framework, the key features of which are set out in this statement. In establishing its corporate governance framework, the Company refers to the recommended corporate governance practices for ASX listed entities set out in the ASX Corporate Governance Council Principles and Recommendations (Principles and Recommendations). During the period 1 July 2024 to 30 June 2025 (Reporting Period), the Company's governance framework was consistent with reference to the 4<sup>th</sup> edition of the Principles and Recommendations.

This Corporate Governance Statement discloses the extent to which the Company has followed the recommendations set by the ASX Corporate Governance Council in its publication Corporate Governance Principles and Recommendations – 4th Edition (**Recommendations**). The Recommendations are not mandatory, however the Recommendations that will not be followed have been identified and reasons provided for not following them along with what (if any) alternative governance practices the Company intends to adopt in lieu of the recommendation.

Due to the current size and nature of the existing Board and the magnitude of the Company's operations, the Board does not consider that the Company will gain any benefit from individual Board committees and that its resources would be better utilised in other areas as the Board is of the strong view that at this stage the experience and skill set of the current Board is sufficient to perform these roles. Under the Company's Board Charter, the duties that would ordinarily be assigned to individual committees are currently carried out by the full Board under the written terms of reference for those committees.

The information in the statement is current at 29 September 2025 and was approved by a resolution of the Board on the 29 September 2025.

#### Corporate governance policies and procedures

The Company has adopted the following suite of corporate governance policies and procedures (together, the Corporate Governance Plan):

#### Corporate Governance

- Board Charter
- Code of Conduct;
- Audit and Risk Management Committee Charter;
- Remuneration and Nomination Committee Charter;
- Performance Evaluation Policy;
- Risk Management Policy;
- Securities Trading Policy;
- Continuous Disclosure Policy;
- Diversity Policy;
- Shareholder Communication Policy;
- Whistleblower Policy; and
- Anti-bribery and Anti-Corruption Policy.

The Company's Corporate Governance Plan is available on the Company's website at <a href="https://adisyn.com.au/investor-centre">https://adisyn.com.au/investor-centre</a>



Recommendations	Comply E	Explanation
Principle 1: Lay solid foundations for manage	nent and o	oversight
Recommendation 1.1 A listed entity should have and disclose a charter which:  (a) sets out the respective roles and responsibilities of the board, the chair and management; and  (b) includes a description of those matters expressly reserved to the board and those delegated to management.	r tt e e E e c C	The Company has established the respective roles and responsibilities of its Board, Chair and management, and hose matters expressly reserved to the Board and those delegated to management and has documented this in its Board Charter. The Board Charter further sets out Directors' access to Company records and information, details of the Board's relationship with management, details of the Board's performance review and details of the Board's performance review and details of the Board's disclosure policy and is included within the Company Corporate Governance Plan, which is disclosed on the Company's website.
Recommendation 1.2 A listed entity should:  (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and  (b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a director.		<ul> <li>a) The Board undertakes appropriate checks before appointing a person these checks were undertaken for all Directors appointed. The checks undertaken are set out in the Remuneration and Nomination Committee Charter, which is disclosed on the Company's website.</li> <li>b) The Company provided all material information to Shareholders in relation to: <ul> <li>The re-election of Justin Thomas at the Annual General Meeting held 29 November 2024.</li> <li>The election of Directors Kevin Crofton, Arye Kohavi and Dominic O'Hanlon on 13 May 2025.</li> </ul> </li> </ul>
Recommendation 1.3  A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	r a tı	The Nomination Committee Charter outlines the requirement to have a written agreement with each Director and senior executive of the Company which sets out the erms of that Director's or senior executive's appointment.  The Company has a written agreement with each of its Directors, and senior executives.
Recommendation 1.4  The Company Secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	a v ti	The Board Charter outlines the roles, responsibility and accountability of the Company Secretary. In accordance with this, the Company Secretary is accountable directly to he Board, through the Chair, on all matters to do with the proper functioning of the Board.
Recommendation 1.5 A listed entity should:  (a) have a diversity policy which includes requirements for the board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;  (b) disclose that policy or a summary or it; and  (c) disclose as at the end of each reporting period:  (i) the measurable objectives for achieving gender diversity set by the board in accordance with the entity's diversity	ti C a a a c C c n ti	The Company has a Diversity Policy, which is disclosed on he Company's website, as part of the Corporate Governance Plan. However, the Diversity Policy does not include requirements for the Board to set measurable objectives for achieving gender diversity and to assess annually both the objectives and the Company's progress in achieving them. The Board has not set measurable objectives for achieving gender diversity.  Given the Company's stage of development and the number of employees, the Board considers it is not practical to set measurable objectives for achieving gender diversity at this ime.  The respective proportions of men and women on the Board, in senior executive positions and across the whole



Boommondations	Comply	Evalenation
Recommendations policy and its progress towards achieving	Comply	<b>Explanation</b> organisations are set out in the following table. Senior
them; and		executives for these purposes means those persons who
		report directly to the chief executive officer (or equivalent):
(ii) either:		Male Female Total
(A) the respective proportions of men and women on the board, in senior		
executive positions and across the		Board of Adisyn 4 - 4 Ltd
whole organisation including how		Senior executives 1 1 2
the entity has defined "senior		Total 5 1 6
executive" for these purposes); or		10tai 5 i 0
(B) if the entity is a "relevant employer"		
under the Workplace Gender Equality Act, the entity's most recent		
"Gender Equality Indicators", as		
defined in and published under the		
Workplace Gender Equality Act.		
Recommendation 1.6	Yes	(a) The Company's Nomination Committee (or, in its
A listed entity should:		absence, the Board) is responsible for evaluating the
		performance of the Board, its committees and individual Directors on an annual basis. It may do so with the aid
(a) have and disclose a process for periodically		of an independent advisor. The process for this is set
evaluating the performance of the Board, its committees and individual Directors; and		out in the Company's Corporate Governance Plan
committees and mairiadal bilectors, and		which is available on the Company's website.
(b) disclose in relation to each reporting period,		
whether a performance evaluation was		(b) The Company's Corporate Governance Plan requires
undertaken in the reporting period in		the Board to disclose whether or not performance
accordance with that process.		evaluations were conducted during the relevant reporting period. Performance evaluations were
		performed in the reporting period.
Recommendation 1.7	Yes	(a) The Company's Nomination Committee (or, in its
A listed entity should:		absence, the Board) is responsible for evaluating the
		performance of the Company's senior executives on an annual basis. The Company's Remuneration
(a) have and disclose a process evaluating the		Committee (or, in its absence, the Board) is responsible
performance of its senior executives at least once every reporting period; and		for evaluating the remuneration of the Company's
crice every reporting period, and		senior executives on an annual basis. A senior
(b) disclose for each reporting period, whether a		executive, for these purposes, means key management
performance evaluation has been undertaken		personnel (as defined in the Corporations Act) other than a non-executive Director.
in accordance with that process during or in		than a non-executive Director.
respect of that period.		The applicable processes for these evaluations can be
		found in the Company's Corporate Governance Plan,
		which is available on the Company's website.
		(1) The Orange and Co. 1 Co. 2
		(b) The Company's Corporate Governance Plan requires
		the Company to disclose whether or not performance
		evaluations were conducted during the relevant
		reporting period. Performance evaluations were performed in the reporting period.
Principle 2: Structure the board to be effective		d value
Recommendation 2.1	Yes	(a) The Company did not have a separate Nomination
The board of a listed entity should:		Committee. The Company's Nomination Committee
(a) have a nomination committee which:		Charter provides for the creation of a Nomination Committee (if it is considered it will benefit the
(a) have a normination continued willon.		Company), with at least three members, a majority of
		, ,,,



Becommendations	Comply	Evalenation	
Recommendations	Comply	Explanation	
<ul> <li>(i) has at least three members, a majority of whom are independent Directors; and</li> </ul>		whom are independent Directors, chaired by an independent Directo	
<ul> <li>(ii) is chaired by an independent Director, and disclose:</li> <li>(iii) the charter of the committee;</li> <li>(iv) the members of the committee; and</li> <li>(v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.</li> </ul>		(b) The Company does not have a Nor as the Board considers the Company benefit from its establishment. In a Company's Board Charter, the Boduties that would ordinarily be Nomination Committee under Committee Charter, including the to address succession issues and has the appropriate balance of independence and knowledge of the to discharge its duties and response (i) devoting time at least annual succession matters and updated Board skills matrix; and (ii) all Board members being Company's nomination proceed extent permitted under the Company and ASX Listing Rules.  Details of Director attendance at meeting during the reporting period, are set of Directors' Reporting the Company's 2000.	any will not currently accordance with the pard carries out the carried out by the the Nomination following processes to ensure the Board skills, experience, the entity to enable it sibilities effectively: ally to discuss Board atting the Company's involved in the test to the maximum or porations Act 2021 ags of the full Board, att in a table in the
		Directors' Report in the Company's 2029	o Annual Report.
Recommendation 2.2  A listed entity should have and disclose a board skill matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership.	Yes	The mix of skills and diversity which the achieve in its membership is represented of the current Board.  A copy of the Board Skills Matrix is	d by the composition
		statement.	
Recommendation 2.3     A listed entity should disclose:     (a) the names of the directors considered by the board to be independent directors;	Yes	The Board considered the independent regards to factors set out in Box 2.3 of the ASX Principles and Recommendate Reporting Period the Company had directors, Kevin Crofton, Dominic O'H	the 4 <sup>th</sup> Edition of the tions. During the three independent
board to be independent directors,		Wee.	
(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation (4 <sup>th</sup> Edition), but the board is of the opinion that it does not compromise		Names of Directors during the Reporting length of service up to the date of this st below:	
the independence of the director, the nature of the interest, position, association or		Name	Length of Service <sup>1</sup>
relationship in question and an explanation of why the board is of that opinion; and		Kevin Crofton (Chairman)	7 months
		Blake Burton	5 years and 1 month
(c) the length of service of each director		Arye Kohavi	8 months
		Dominic O'Hanlon	6 months
		Shane Wee	3 years and 7 months



Recommendations	Comply	Explanation
		Justin Thomas 13 years and 7 months
		<sup>1</sup> As at 29 September 2025 or resignation date
Recommendation 2.4 A majority of the board of a listed entity should be independent directors.	No	The Company's Board Charter requires that, where practical, the majority of the Board should be independent.
		The Board currently comprises a total of four directors, of whom two are considered to be independent. As such, independent directors currently do not comprise the majority of the Board.
		The Board recognises the importance of the appropriate balance between independent and non-independent representation on the Board. However, the Board does not currently consider an independent majority of the Board to be appropriate given:
		<ul> <li>a) the Company's limited scale of activities, means the Company only needs, and can only commercially sustain, a small board of directors;</li> <li>b) the Company considers at least two (2) directors need to be executive directors for the Company to be effectively managed;</li> </ul>
		<ul> <li>c) the Company considers it necessary, given its small scale activities, to attract and retain suitable directors by offering directors an interest in the Company; and</li> <li>d) the Company considers it appropriate to provide incentives to its Directors in the form of securities in order to conserve its limited cash reserves</li> </ul>
		As the Company's operations progress, the Board will review the composition of the Board, including independence of its Directors.
Recommendation 2.5  The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	Yes	The Non-executive Chair of the Board is Mr Kevin Crofton. Mr Crofton is considered to be an independent Director and he is not the CEO/Managing Director.
Recommendation 2.6 A listed entity should have a program for inducting new directors and providing appropriate professional development opportunities for continuing directors to develop and maintain the skills and knowledge needed to perform their role as a director effectively.	Yes	In accordance with the Company's Board Charter, the Remuneration and Nomination Committee (or, in its absence, the Board) is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company Secretary is responsible to help organise and facilitate inductions and professional development of directors including receiving briefings on material developments in laws, regulations and accounting standards relevant to the Company.



Recommendations	Comply	Explanation	
Principle 3: Instil a culture of acting lawfully,		· ,	
Recommendation 3.1 A listed entity should articulate and disclose its values.	Yes	The Company is committed to conducting all of its business activities fairly, honestly with a high level of integrity, and in compliance with all applicable laws, rules and regulations. The Board, management and employees are dedicated to high ethical standards and recognise and support the Company's commitment to compliance with these standards.  The Company's Statement of Values is can be found at Annexure A – Statement of Values within the Code of	
Recommendation 3.2	Yes	Conduct, available on the Company's website.  The Company's Code of Conduct applies to the Company's	
A listed entity should:		Directors, senior executives and employees.	
(a) have a code of conduct for its directors, senior executives and employees; and		The Company's Code of Conduct is available on the Company's website. Any material breaches of the Code of Conduct are expected to be reported to the Board.	
(b) ensure that the board or a committee of the Board is informed of any material breaches of that code			
Recommendation 3.3	Yes	The Company's Whistleblower Protection Policy is available	
A listed entity should:		on the Company's website. Any material breaches of the Whistleblower Policy are to be reported to the Whistleblower	
(a) have and disclose a whistleblower policy; and		Protection Officer (WPO).	
(b) ensure that the board or a committee of the Board is informed of any material incidents reported under that policy.			
Recommendation 3.4	Yes	The Company's Anti-Bribery and Anti-Corruption Policy is	
A listed entity should:		available on the Company's website. Any material breaches	
(a) have and disclose an anti-bribery and corruption policy; and		of the Anti-Bribery and Anti-Corruption Policy are to be reported to the Company Secretary of the CEO/Managing Director.	
(b) ensure that the board or a committee of the Board is informed of any material incidents reported under that policy.			
Principle 4: Safeguard the integrity of corporate reports			
Recommendation 4.1	Yes	The Company does not have a separate Audit and Risk	
The board of a listed entity should:		Committee.	
(a) have an audit committee which:     (i) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and		Given the current size and composition of the Board, the Board believes that there would be no efficiencies gained by establishing a separate Audit and Risk Committee. Accordingly, the Board performs the role of the Audit and Risk Committee.	
(ii) is chaired by an independent director, who is not the chair of the board,		Although the Board does not have a separate Audit and Risk Committee, it had adopted an Audit and Risk Committee Charter, which is disclosed on the Company's website.	
and disclose:		• •	



Recommendations	Comply	Explanation	
<ul> <li>(iii) the charter of the committee;</li> <li>(iv) the relevant qualifications and experience of the members of the committee; and</li> <li>(v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have an audit committee,</li> </ul>		Items usually required to be discussed by an Audit and Risk Committee will be marked as separate agenda items at Board meetings when required, and when the Board convenes to address matters as the Audit and Risk Committee it will carry out the functions which are delegated to it in the Company's Audit and Risk Committee Charter. The Board will deal with conflicts of interest that occur when it performs the functions of an Audit and Risk, Committee by ensuring that any Director with a conflicting interest is not party to the relevant discussions.	
disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.		The Board will be responsible for the initial appointment of the external auditor and the appointment of a new external auditor when any vacancy arises. Candidates for the position of external auditor must demonstrate complete independence from the Company through the engagement period. The Board may otherwise select an external auditor based on criteria relevant to the Company's business and circumstances. The performance of the external auditor will be reviewed on an annual basis by the Board.	
Recommendation 4.2  The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Yes	The Company's Audit and Risk Committee Charter requires the CEO and CFO (or, if none, the person(s) fulfilling those functions) to provide a sign off on these terms.  The Board will receive a signed declaration from the CFO and CEO in accordance with Recommendation 4.2 prior to the approval of the Company's financial statements.	
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Yes	The Company is committed to providing clear, concise and accurate reports so investors can make informed decisions. Prior to lodgement with ASX quarterly cash flow reports are subject to robust preparation and review. A declaration is then provided by the CFO and CEO to the Board noting compliance with section 286 of the Corporations Act 2001, the appropriate accounting standards and with listing Rule 19.11A.	
Principle 5: Make timely and balanced disclosure			
Recommendation 5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under the Listing Rules 3.1.	Yes	The Company has adopted a Continuous Disclosure Policy which sets out the processes the Company follows to comply with its continuous disclosure obligations under the ASX Listing Rules and other relevant legislation.  The Company's Continuous Disclosure Policy is available on the Company's website.	
Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market	Yes	All members of the Board will receive material market announcements promptly after they have been made.	



Recommendations	Comply	Explanation
announcements promptly after they have been made.		
Recommendation 5.3  A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Yes	All substantive investor or analyst presentations will be released on the ASX Markets Announcement Platform ahead of such presentations.
Principle 6: Respect the rights of security hol	ders	
Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website.	Yes	Information about the Company and its governance is available in the Corporate Governance Plan which can be found on the Company's website: <a href="https://adisyn.com.au/investor-centre">https://adisyn.com.au/investor-centre</a>
Recommendation 6.2  A listed entity should have an investor relations program to facilitates effective two-way communication with investors.	Yes	The Company has adopted a Shareholder Communications Policy which aims to promote and facilitate effective two-way communication with investors. The Policy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website.
Recommendation 6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Yes	Shareholders are encouraged to participate at all General Meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting.
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Yes	All substantive resolutions at securityholder meetings will be decided by a poll rather than a show of hands.
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Yes	The Shareholder Communication Policy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted. Shareholders queries should be referred to the Company Secretary at first instance.
Principle 7: Recognise and manage risk		
Recommendation 7.1  The board of a listed entity should:  (a) have a committee or committees to oversee risk, each of which:  (i) has at least three members, a majority of whom are independent directors; and  (ii) is chaired by an independent director, and disclose:  (iii) the charter of the committee;  (iv) the members of the committee; and  (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	Yes	The Company does not have a separate Risk Committee.  Please refer to disclosure in relation to Recommendation 4.1 above.



Comply	Explanation
Yes	The Audit and Risk Committee Charter requires that the Audit and Risk Committee (or, in its absence, the Board) should, at least annually, satisfy itself that the Company's risk management framework continues to be sound.  The Board continues to review the risk profile of the Company and monitors risk throughout the reporting period.
Yes	The Company does not have an internal audit function. The Audit and Risk Committee Charter provides for the Audit and Risk Committee to monitor the need for an internal audit function.  As set out in Recommendation 7.1, the Board is responsible for overseeing the Company's risk management framework.  The Board will devote time formally at Board meetings and informally through regular communication to fulfilling the roles and responsibilities associated with overseeing risk and maintaining the entity's risk management framework and associated internal compliance and control procedures.  The Company is currently exposed to minimal environmental and social risks due to its present size and magnitude of operations.
Yes	The Remuneration and Nomination Committee Charter that provides for the creation of a Remuneration Committee (if it is considered it will benefit the Company), with at least three members, a majority of whom must be independent Directors, and which must be chaired by an independent Director.  The Company does not have a Remuneration Committee as the Board considers the Company will not currently benefit from its establishment. The Board carries out the duties that would ordinarily be carried out by the Remuneration Committee under the Remuneration Committee Charter including the following processes to set the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive:
	Yes

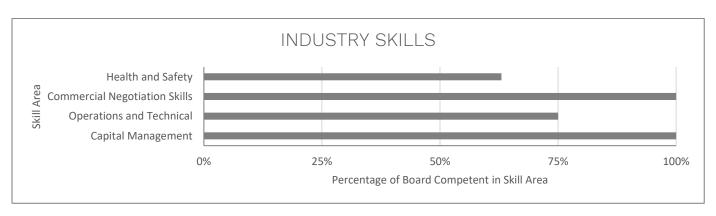


Recommendations	Comply	Explanation
(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		The Board devotes time at Board meetings to assess the level and composition of remuneration for Directors and senior executives as necessary when there are changes to Company, Director or executives' circumstances which indicate the level and/or composition of remuneration may require amendment to achieve consistency with the revised circumstance.
Recommendation 8.2  A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Yes	The Company's Corporate Governance Plan requires the Board to disclose its policies and practices regarding the remuneration of Directors and senior executives. The information is set out in the Company's Remuneration Report in Annual Report.
Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should:  (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and  (b) disclose that policy or a summary of it.	Yes	The Company maintains a Securities Trading Policy which restricts the permission for employees and directors to enter transactions which limit the economic risks associated with the participation in the Company's equity based incentive scheme.

# CORPORATE GOVERNANCE STATEMENT – APPENDIX 1 BOARD SKILLS MATRIX

The Board has identified that the appropriate mix of skills and diversity required of its members to operate effectively and efficiently is achieved by personnel having substantial skills and experience in the following industry skills: health and safety, commercial negotiation skills, operations and technical and capital management.

The skills and experience of the Board in each of these areas is summarised as follows:



In addition, directors of the Company are expected to be knowledgeable and experienced in the following areas: commercial experience, executive management, information technology strategy and governance, corporate governance, risk and compliance oversight, legal, accounting and finance, strategic expertise and director duties and responsibilities.

The skills and experience of the Board in each of these areas is summarised as follows:





Gaps in the collective skills of the Board will be considered by the full Board in its capacity as the Nomination and Remuneration Committee.