1. **INTERPRETATION**

(1) In this Instrument, the following words and expressions shall have the meanings indicated in this paragraph:

"the Academic Board" means the Academic Board of the University constituted in accordance with the Articles;

"the Act" means the Education Reform Act 1988 as amended from time to time;

"the appointing authority" means the Corporation unless otherwise specified; "the Articles" means the Articles of Government in accordance with which the University is conducted;

"the Board of Governors" means the members of the Corporation;

"Chair" means the Chair of the Board of Governors unless otherwise specified;

"the Clerk" means the person appointed to the office of the Clerk to the Board of Governors under the Articles;

"the University" means the Leeds Arts University conducted by the Corporation;

"the Corporation" means the Leeds Arts University Higher Education Corporation;

"Deputy Chair" means the Deputy Chair of the Board of Governors unless otherwise specified;

"the Instrument" means the Instrument of Government of the Corporation;

"the Vice-Chancellor" means the Vice-Chancellor of the University, who is the Principal of the University for the purposes of the Education Reform Act 1988;

"OfS" means the Office for Students, a non-departmental public body of the Department for Education, acting as the regulator and competition authority for the higher education sector in England or any successor body;

"the Secretary of State" means the Secretary of State for Education.

(2) References in this Instrument, in relation to the Board of Governors, to a variable category of members are references to any category of members in relation to which the number applicable in accordance with paragraph 3 below is subject to variation.

(3) In this Instrument, unless the context requires otherwise, words importing one gender include the other gender, and words in the singular include the plural, and vice versa.

(4) The headings in this Instrument are for convenience only and shall not affect the construction of the Instrument.
2. **NAME OF THE CORPORATION**

(1) The Board of Governors may, by resolution, change the name of the Corporation, with the consent of the OfS.

3. **MEMBERSHIP OF THE BOARD OF GOVERNORS**

(1) The Board of Governors shall consist of:

(a) not less than twelve and not more than twenty-four members appointed in accordance with the following provisions; and

(b) the Vice-Chancellor, unless they choose not to be a member.

(2) Of the appointed members –

(a) up to thirteen shall be independent members;

(b) up to two may be teachers at the University nominated by the Academic Board and up to two may be students of the University nominated by the students thereof; and

(c) at least one and not more than nine shall be co-opted members nominated by the members of the Board of Governors who are not co-opted members.

(3) Independent members shall be persons appearing to the appointing authority to have experience of and to have shown capacity in, industrial, commercial or employment matters or the practice of any profession.

(4) At least one of the independent members required by sub-paragraph 3(2) (a) above shall be a person who has experience in the provision of education.

(5) A person (other than a person appointed in pursuance of sub-paragraph 3(2)(b) above) who is –

(a) employed at the University (whether or not as a teacher);

(b) a full-time student at the University; or

(c) an elected member of any local authority,

is not eligible for appointment as a member of the Board of Governors otherwise than as a co-opted member.

(6) For the purposes of this paragraph, a person who is not for the time being enrolled as a student at the University shall be treated as such a student during any period when they have been granted leave of absence from the University for the purposes of study or travel or for carrying out the duties of any office held by them in the students' union at the University.
It shall be for the appointing authority to determine any question as to whether any person is qualified in accordance with the preceding provisions of this paragraph for appointment as a member of the Board of Governors of any description or category.

4. DETERMINATION OF MEMBERSHIP NUMBERS

(1) The Board of Governors shall make a determination with respect to its membership numbers.

(2) Such a determination shall fix the number of members of each variable category of which the Board of Governors is to consist, subject to the limits applicable in relation to that category in accordance with paragraph 3(2) above.

(3) In making such a determination, the Board of Governors shall secure that at least half of all the members of the Board of Governors, when constituted in accordance with the determination, will be independent members and that the determination shall include at least one member who is employed at the University and one student member appointed in accordance with paragraphs 3(2)(b), 3(5)(a) and/or 3(5)(b) above.

(4) Such a determination shall not have effect so as to terminate the appointment of any person who is a member of the Board of Governors at the time when it takes effect.

(5) Such a determination may be varied by a subsequent determination.

5. APPOINTMENT OF MEMBERS OF THE BOARD OF GOVERNORS

(1) No appointment of members of the Board of Governors may be made before the first determination of the membership in accordance with paragraph 4(1) above takes effect.

(2) The Board of Governors is the appointing authority in relation to the appointment of any member of the Board of Governors other than an independent member.

(3) Where an appointment of an additional independent member of the Board of Governors falls to be made in consequence of a determination in accordance with paragraph 4 above, the appointing authority in relation to the appointment –

(a) shall be the Board of Governors if the appointment is made within the period of three months beginning with the date of the determination; or

(b) if the appointment is not made within that period, shall be the current independent members of the Board of Governors.

(4) Where a vacancy in the office of an independent member of the Board of Governors arises on any existing independent member ceasing to hold office on the expiry of their term of office –

(a) their successor shall not be appointed more than six months before the expiry of that term; and
(b) the appointing authority in relation to the appointment of their successor

(i) shall be the Board of Governors if the appointment is made not less than three months before the expiry of that term; or

(ii) if the appointment is not so made, shall be the current independent members of the Board of Governors.

(5) Where a vacancy in the office of an independent member of the Board of Governors arises on the death of any such member or on any such member ceasing to hold office in accordance with the Instrument, the appointing authority in relation to the appointment of their successor –

(a) shall be the Board of Governors if the appointment is made within the period of three months beginning with the date of death or the date on which the office becomes vacant (as the case may be); or

(b) if the appointment is not so made, shall be the current independent members of the Board of Governors.

(6) No appointment of an independent member of the Board of Governors by the Board of Governors in accordance with sub-paragraphs 5(3) (a), 5(4) (b) (i), and 5(5) (a) above shall be made unless the appointment has been approved by the current independent members of the Board of Governors.

(7) If the number of independent members of the Board of Governors falls below the number needed in accordance with the Articles for a quorum, the Secretary of State is the appointing authority in relation to the appointment of such number of independent members as is required for a quorum.

6. TENURE OF OFFICE OF MEMBERS OF THE BOARD OF GOVERNORS

(1) The Board of Governors shall determine the period of office of members in each of the variable categories set out in paragraph 3(2) above. Such members shall hold and vacate office in accordance with the terms of their appointment and shall, on ceasing to be a member on completion of their period of office, be eligible for reappointment. Independent members shall not normally serve for more than a maximum period of office of two terms of four years or three terms of three years, as the Board of Governors shall determine. The Board of Governors may extend an independent member’s period of office beyond the maximum determined term where the independent member undertakes a new and more senior role, for example as Chair of the Board of Governors.

(2) A member of the Board of Governors may at any time by notice in writing to the Clerk resign their office, which will thereupon become vacant from the date of receipt of the notice or date of resignation specified therein whichever shall be the later.

(3) If at any time the Board of Governors are satisfied that any member of the Board of Governors –
(a) has been absent from meetings of the Board of Governors for a period of twelve months without the permission of the Board of Governors; or

(b) is unable or unfit to discharge the functions of a member,

the Board of Governors may by notice in writing to that member remove them from office; and thereupon the office shall become vacant.

(4) Where a member of the Board of Governors appointed as an Academic Board nominee or a student nominee, or a member of staff or student appointed as a co-opted member of the Board of Governors, ceases before the end of their period of office to be a member of staff or a student of the University, as the case may be, their office shall thereupon become vacant.

7. OFFICERS

(1) The Board of Governors shall appoint from among their members a Chair, a Deputy Chair and any other officers which the Board may determine.

8. COMMITTEES

(1) The Board of Governors may establish committees and permit such committees to include persons who are not members of the Board of Governors.

9. ALLOWANCES

(1) The Board of Governors shall determine any allowances to be paid to members of the Board of Governors.

10. SEAL OF CORPORATION

(1) The application of the Seal of the Corporation shall be authenticated by the signature of the Chair of the Board of Governors or some other member authorised generally or specially by the Board of Governors to act for that purpose together with that of any other member of the Board of Governors.

(2) The Corporation Seal shall be held under secure arrangements by the Clerk.

11 AMENDMENT OF INSTRUMENT

(1) The Instrument may be varied, replaced or revoked by a resolution of the Corporation.

(2) The Corporation may not make any changes to the Instrument that would result in the Corporation ceasing to be a charity.
ARTICLES OF GOVERNMENT FOR THE HIGHER EDUCATION CORPORATION OF LEEDS ARTS UNIVERSITY

In exercise of the powers conferred upon it by section 124E of the Education Reform Act 1988, the Leeds Arts University higher education corporation makes the following Articles of Government in accordance with which the Leeds Arts University shall be conducted:

1. INTERPRETATION

1.1 In these Articles words and expressions shall have the meanings ascribed to them in paragraph 1 of the Instrument of Government made by the Privy Council on 29th July 2011 and as indicated in this paragraph:

1.2 the “Chancellor” means the person appointed to the office of Chancellor of the University under the Articles;
the “holder” of a “senior post” includes the Vice-Chancellor, the Clerk and the holders of such other designated senior posts as the Board of Governors may determine;
"meeting" includes a meeting of the Board of Governors or of any of its committees at which the members attending are present in more than one room, provided that by the use of video-conferencing or telephone conferencing facilities it is possible for every person present at the meeting to communicate with each other;

“OfS” means the Office for Students, a non-departmental public body of the Department for Education, acting as the regulator and competition authority for the higher education sector in England or any successor body;

the “staff” includes both teaching and other staff of the University;
“a students’ union” means any association of the generality of students formed to further the educational purposes of the University and the interests of students as students;

In these Articles, unless the context requires otherwise, words importing one gender includes the other gender, and words in the singular include the plural, and vice versa.

1.3 The headings in these Articles are for convenience only and shall not affect the construction of the Articles.

2. CONDUCT OF THE UNIVERSITY

2.1 The University shall be conducted in accordance with the provisions of the Education Acts 1944 to 1996, any subsequent Education Acts, any relevant regulations, orders or directions made by the Secretary of State, the OfS or by the Privy Council, and subject to those, in accordance with the provisions of the Instrument, these Articles and any rules or bye-laws made under these Articles.
3. RESPONSIBILITIES OF BOARD OF GOVERNORS, VICE-CHANCELLOR AND ACADEMIC BOARD

3.1 The Board of Governors

The Board of Governors shall be responsible for:

3.1.1 the determination of the educational character and mission of the University and for oversight of its activities;

3.1.2 the effective and efficient use of resources, the solvency of the University and the Corporation and for safeguarding their assets;

3.1.3 approving annual estimates of income and expenditure;

3.1.4 the appointment, appraisal, suspension, dismissal and determination of the pay and conditions of service of the Vice-Chancellor, the Clerk and the holder of any other designated senior post;

3.1.5 setting a framework for the pay and conditions of service of all other staff.

3.2 The Vice-Chancellor

Subject to the responsibilities of the Board of Governors, the Vice-Chancellor shall be the chief executive of the University, and shall be responsible to the Board of Governors for the conduct of the University including:

3.2.1 making proposals to the Board of Governors about the educational character and mission of the University, and for implementing the decisions of the Board of Governors;

3.2.2 the organisation, direction and management of the University and leadership of the staff;

3.2.3 the appointment, assignment, grading, appraisal, suspension, dismissal, and determination – within the framework set by the Board of Governors – of the pay and conditions of service of staff;

3.2.4 the determination, after consultation with the Academic Board, of the University’s academic activities, and for the determination of its other activities;

3.2.5 preparing annual estimates of income and expenditure, for consideration by the Board of Governors, and for the management of budget and resources, within the estimates approved by the Board of Governors; and

3.2.6 the maintenance of student discipline and, within the rules and procedures provided for within these Articles, for the suspension or expulsion of students on disciplinary grounds and for implementing decisions to expel students for academic reasons.
3.3 **The Academic Board**

There shall be an Academic Board of the University, whose membership shall be set out in rules or bye-laws approved by the Board of Governors.

Subject to the provisions of these Articles, to the overall responsibility of the Board of Governors, and to the responsibilities of the Vice-Chancellor, the Academic Board shall be responsible for:

3.3.1 general issues relating to the research, scholarship, teaching and courses at the University, including criteria for the admission of students; the appointment and removal of internal and external examiners; policies and procedures for assessment and examination of the academic performance of students; the content of the curriculum; academic standards and the validation and review of courses; the procedures for the award of qualifications and honorary academic titles; and the procedures for the expulsion of students for academic reasons. Such responsibilities shall be subject to the requirements of validating and accrediting bodies;

3.3.2 considering the development of the academic activities of the University and the resources needed to support them and for advising the Vice-Chancellor and the Board of Governors on those matters; and

3.3.3 advising on such other matters as the Board of Governors or the Vice-Chancellor may refer to the Academic Board.

4. **DELEGATION OF FUNCTIONS AND COMMITTEES**

4.1 Subject to the following provisions of this Article, the Board of Governors may establish committees for any purpose or function, other than those assigned elsewhere in these Articles to the Vice-Chancellor or to the Academic Board, and may delegate power to such committees or to the Chair of the Board of Governors or to the Vice-Chancellor.

4.2 The Board of Governors shall establish an Audit Committee.

4.3 The Board of Governors shall not delegate the following:

4.3.1 the determination of the educational character and mission of the University;

4.3.2 the approval of the annual estimates of income and expenditure;

4.3.3 ensuring the solvency of the University and the Corporation and the safeguarding of their assets;

4.3.4 the appointment of the Vice-Chancellor, the Clerk and of the holder of any other designated senior post; or

4.3.5 the varying or revoking of these Articles.

4.4 The Board of Governors may not delegate:
4.4.1 the consideration of the case for dismissal, and

4.4.2 the power to determine an appeal in connection with the dismissal of the Vice-Chancellor, the Clerk or the holder of a senior post, other than to a committee of members of the Board of Governors.

5. **APPOINTMENT OF CLERK TO THE BOARD OF GOVERNORS**

5.1 The Board of Governors shall appoint a Clerk to the Board of Governors, and shall determine the Clerk's functions.

6. **PROCEDURES FOR MEETINGS**

6.1 The quorum for meetings of the Board of Governors shall be one-third rounded up to the next whole number of the total actual membership of the Board of Governors, with independent members forming the majority of the quorum.

6.2 If a meeting is quorate, but less than half the members present are independent members, a majority of the independent members present shall be able to require that a decision be deferred to the next meeting. No decision shall be deferred more than once under this provision.

6.3 Members of the Board of Governors shall not be bound in their speaking and voting by mandates given to them by other bodies or persons, and shall declare any conflicts of interest.

6.4 The Board of Governors shall make rules or bye-laws for the appointment of officers who shall include a Chair and Deputy Chair, to be appointed from among the independent members, and for the appointment of members.

6.5 The proceedings of the Board of Governors shall not be invalidated by any vacancy in its number or by any defect in the election, appointment or qualification of any member.

6.6 Procedures for meetings of the Board of Governors, of the Academic Board and of Committees of the Board of Governors, and procedures in relation to the appointment of members of the Board of Governors (including in either case quorum and proxies) shall be set out in rules or byelaws.
7. WRITTEN RESOLUTIONS

7.1 Decisions of the Board of Governors may be made by written resolution.

7.2 Governors who are eligible to vote on a written resolution are members of the Board of Governors who would, on the circulation date, have been entitled to vote on the resolution had it been proposed at a meeting.

7.3 'Circulation date' in relation to a written resolution means the day on which copies of a written resolution were sent or submitted to every eligible member of the Board of Governors or, if copies were sent or submitted on different days, to the first of those days.

7.4 A written resolution may be circulated in hard copy or in electronic form.

7.5 A written resolution must be accompanied by a statement explaining how a member of the Board of Governors should signify agreement to the resolution and the date by which the resolution must be passed if it is not to lapse.

7.6 The date by which the resolution must be passed if it is not to lapse shall not be more than 28 days or less than 7 days from the date of circulation, as determined by the Chair of the Board of Governors in each case.

7.7 A written resolution will be deemed to have passed if the written resolution has not yet lapsed and a majority of eligible members of the Board of Governors have signified their agreement to the written resolution and have returned it to the Clerk either in hard copy to the University’s address or electronic form to the email address specified in the resolution and if the majority of eligible members who have so signified their agreement to the written resolution includes a majority of the independent members for the time being who are entitled to vote on the resolution.

8. CHANCELLOR

8.1 The Board of Governors shall appoint a Chancellor of the University, and shall determine the Chancellor's terms of appointment and removal and functions.

9. STAFF AND STUDENTS

9.1 The Board of Governors shall make provision with respect to:

(a) procedures for the discipline, dismissal, suspension and hearing of grievances of staff including the holders of senior posts;

(b) procedures for the admission, suspension and expulsion of students, and for dealing with student complaints and academic appeals.

9.2 In making provision under sub-paragraph 8.1, the Board of Governors shall have regard to the need to ensure that academic staff of the University shall have freedom within the law to question and test received wisdom, and to put forward new ideas and controversial or unpopular opinions, without placing themselves in jeopardy of losing their jobs or any privileges they may have at the University.

9.3 A students' union of the University shall conduct and manage its own affairs and funds in accordance with a constitution approved by the Board of Governors and shall present audited accounts annually to the Board of Governors. No amendment to or rescission of
that constitution, in part or in whole, shall be valid unless and until approved by the Board of Governors.

10. FINANCIAL MATTERS

10.1 The Board of Governors shall keep accounts and records, and appoint auditors.

11. RULES AND BYE-LAWS

11.1 The Board of Governors shall have power to make rules and bye-laws concerning such matters with regard to the government and conduct of the University as it shall think fit. Such rules and bye-laws shall be subject to the provisions of these Articles.

12. AMENDMENT OF ARTICLES

12.1 These Articles may be varied, replaced or revoked by a resolution of the Corporation.

12.2 The Corporation may not make any changes to the Articles that would result in the Corporation ceasing to be a charity.

13. DATE OF ARTICLES

13.1 These Articles shall come into operation on 3rd June 2020.