

## FY23 Results Presentation

6 March 2024

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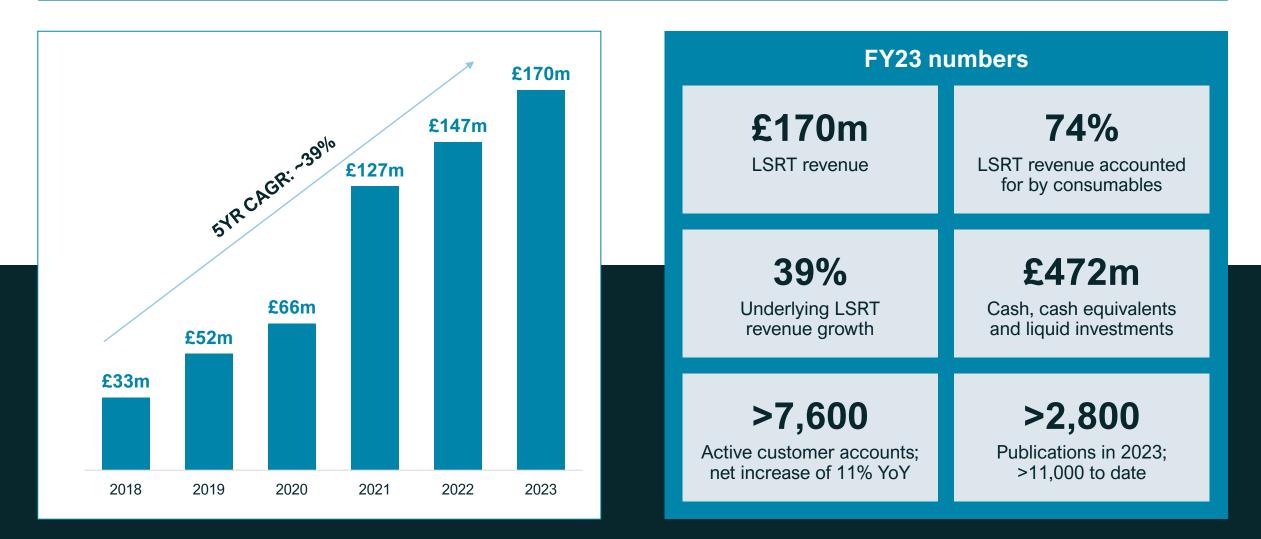
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## **Resilient LSRT growth in FY23 driven by differentiated platform**

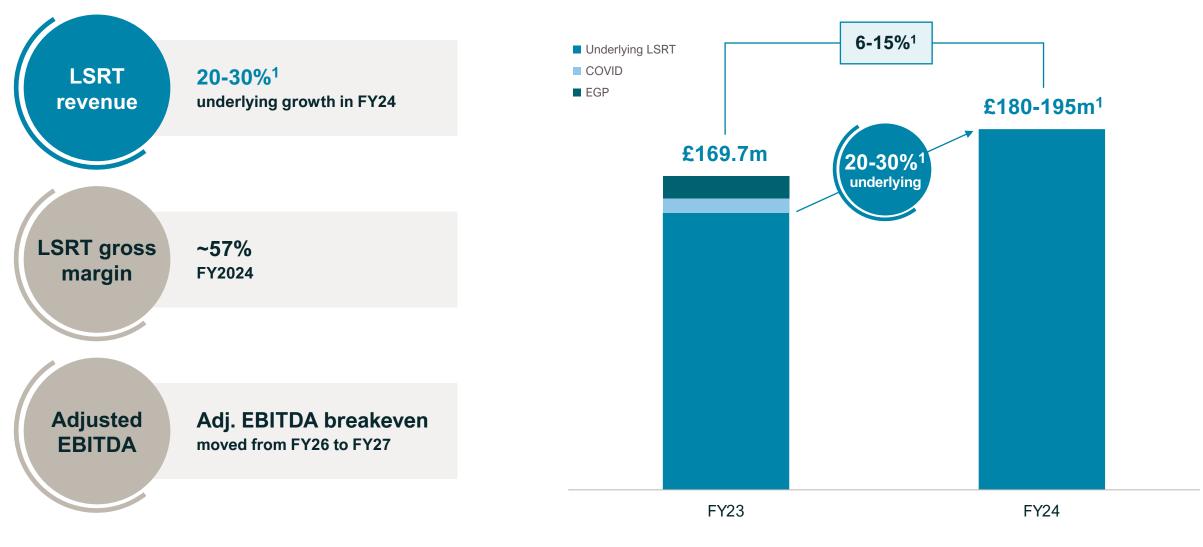


Underlying revenue is LSRT revenue growth excluding revenue from the Emirati Genome Program and COVID sequencing

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## FY24 Guidance





## **Medium to long-term targets**

	ium term al guidance	Disruptive innovation	Commercial operations
LSRT revenue	>30% CAGR <sup>1</sup> FY24-FY27 10-20% of LSRT revenue from clinical and applied industrial	Sample to answer workflows	Continue to expand global customer base directly or through channel partners
LSRT gross margin	>62% by FY27	Q Line products designed for regulated and applied markets	Leverage scaled commercial infrastructure and strategic senior hires to drive growth in key markets
Adjusted EBITDA	breakeven by the end of 2027	Delivering the most complete T2T <sup>2</sup> genomes from a single platform	Upgrade digital platforms: aim to deliver best in class service and support

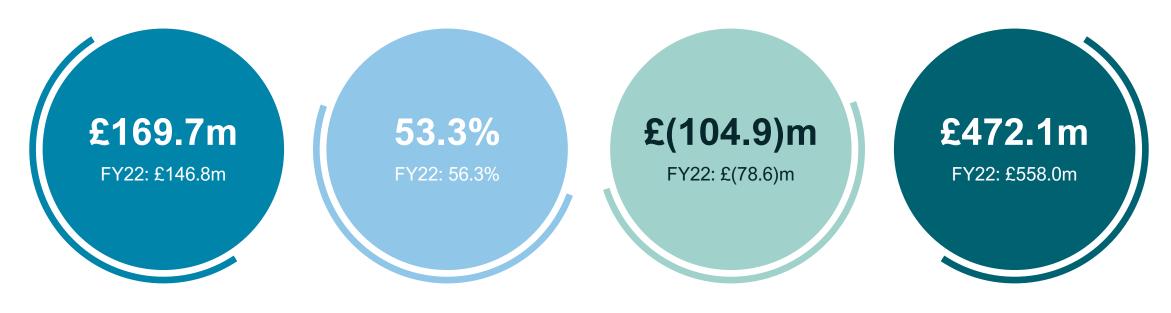
<sup>1</sup>At constant currency <sup>2</sup>Telomere-to-Telomere



## FY23 Financial performance Nick Keher, CFO



## FY23 key numbers



### LSRT revenue

#### LSRT gross margin

16% growth driven by strong underlying growth, +39%, partially offset by known headwinds from COVID and the EGP One-off headwinds offset strong underlying growth in margins driven by improvements to manufacturing processes

#### **Adjusted EBITDA**

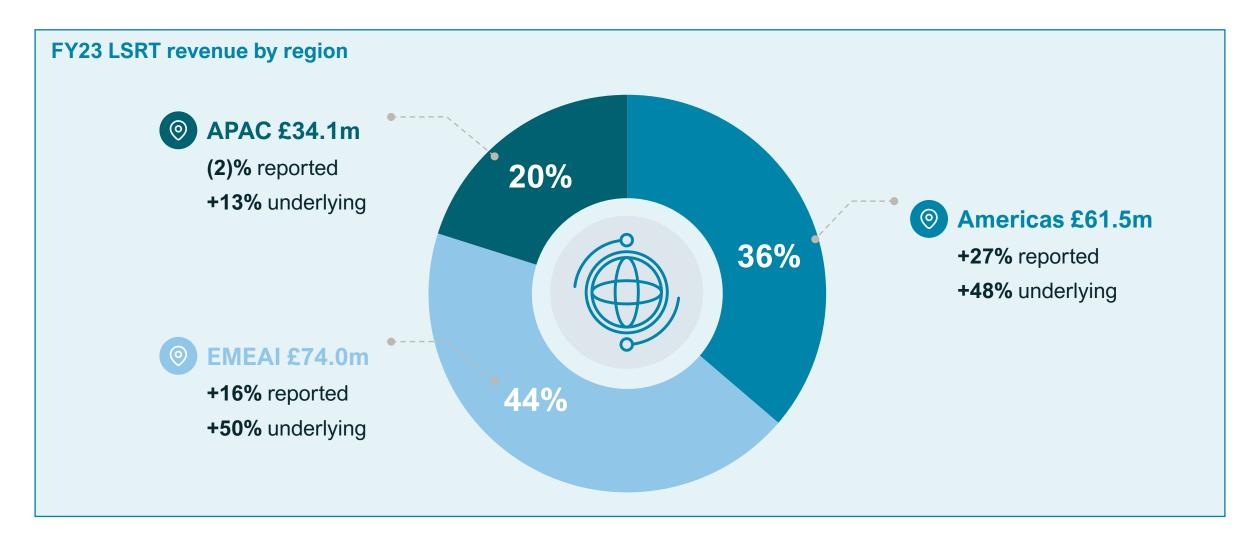
Higher LSRT profit offset by increased investment across R&D and commercial to support long term sustainable growth

### **Strong Balance Sheet**

Company remains strongly capitalised with adequate resources to implement our business plan to and through EBITDA breakeven in 2027



## Balanced and global customer base with scope to grow further





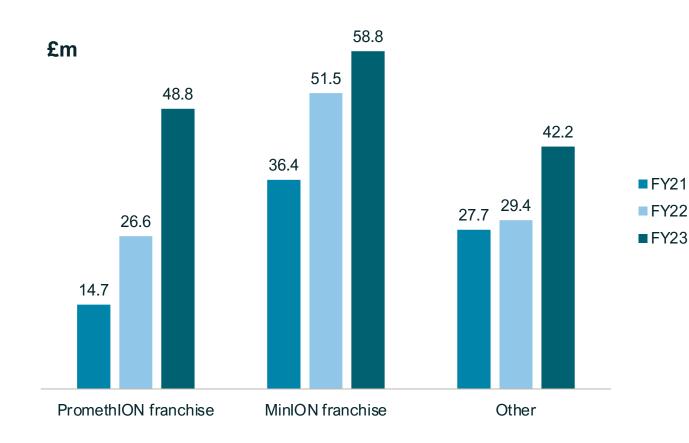
### **Continued robust underlying LSRT revenue growth**



<sup>1</sup>Underlying LSRT revenue excludes EGP and COVID sequencing revenues. All references to underlying growth in this presentation are adjusted for EGP and COVID sequencing. <sup>2</sup>Includes Licence & Warranty and other revenue Consumables revenue on the graph above includes the consumables included in starter pack revenue



## Underlying revenue growth across all franchises



#### Notes:

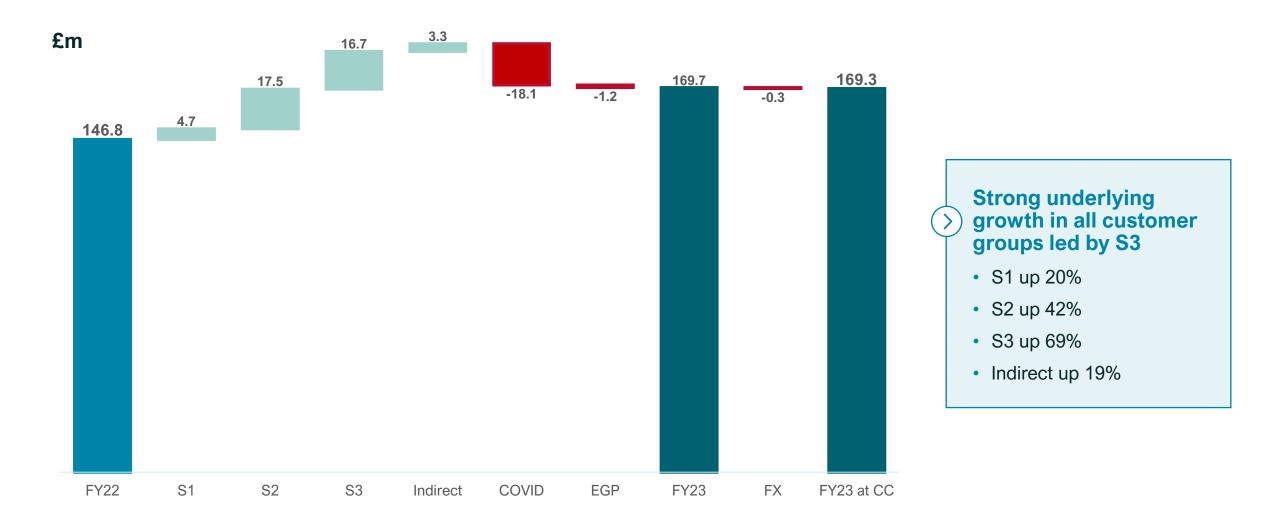
PromethION franchise includes all PromethION boxes and PromethION flow cell sales MinION franchise includes all MinION and GridION devices, and all MinION flow cell sales Other revenues represent Kits, Services and Other devices Underlying revenue growth excludes EGP and COVID sequencing revenues.

### Key drivers

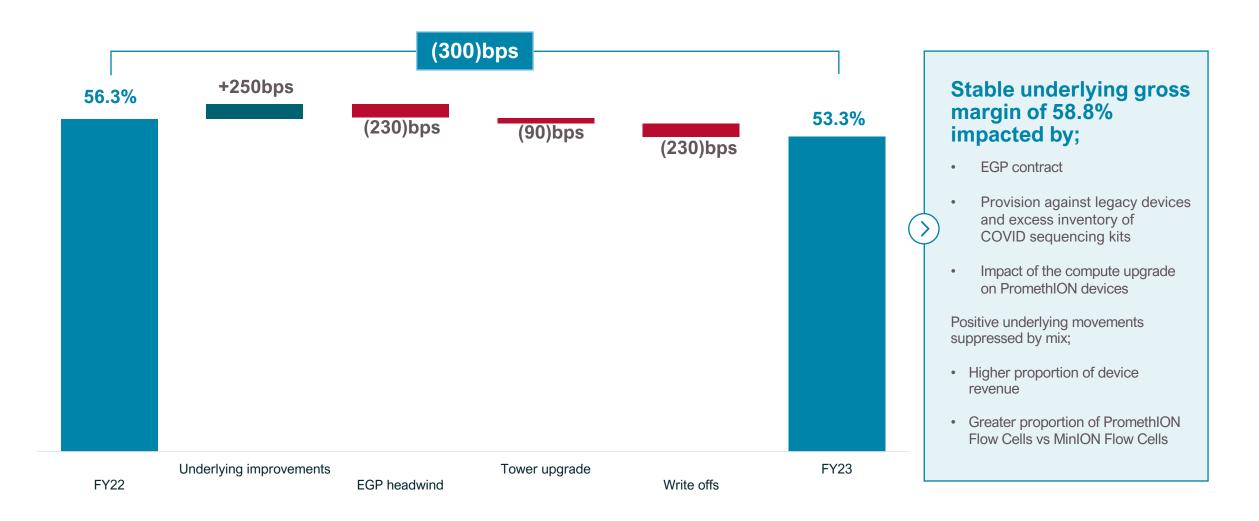
- PromethION franchise underlying revenue growth of 83% driven by new device placements, increased flow cell utilisation and the PromethION 2 Solo launch to commercial.
- MinION franchise saw underlying revenue growth of 14% primarily due to flow cells and MinION devices.
  - Other revenues increased 44% with growth across all franchises.



## Strong underlying revenue growth across all customer groups









## **Continued investment in innovation and commercial infrastructure in FY23**

Total adjusted R&D expenses and

capitalised development costs

62% of LSRT sales

#### +22%

£105.5m<sup>1</sup>

Principally due to a 22% increase in R&D headcount to support growing product portfolio



79% of LSRT sales

### +21%

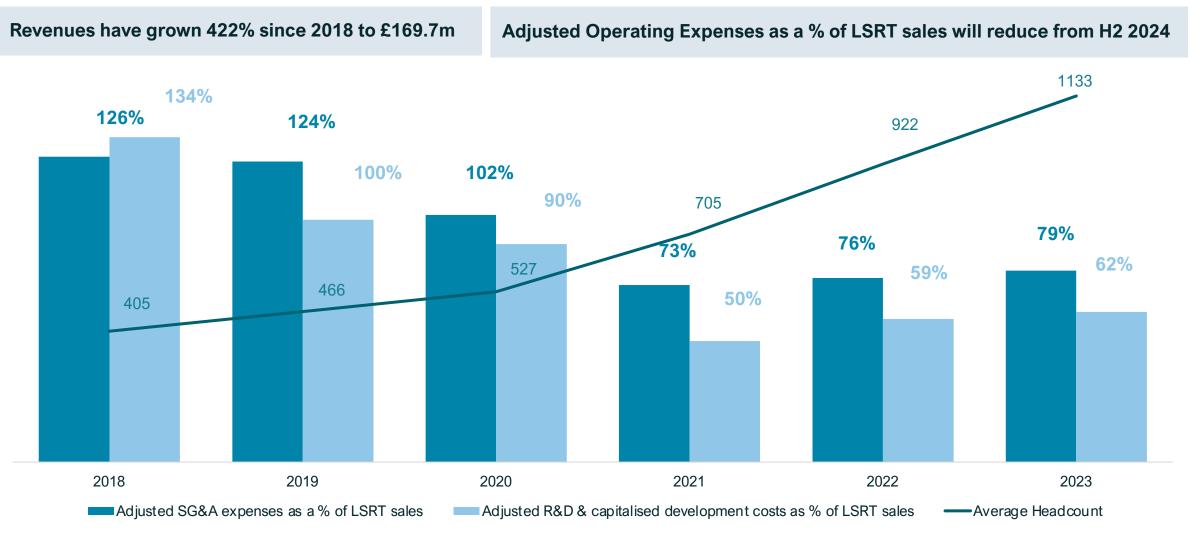
 $(\rangle)$ 

Principally due to a 49% increase in commercial headcount to strengthen customer facing team team and a 4% increase in the corporate team



1. See appendix for reconciliation

## Invested in scaling the business to drive long-term, sustainable growth





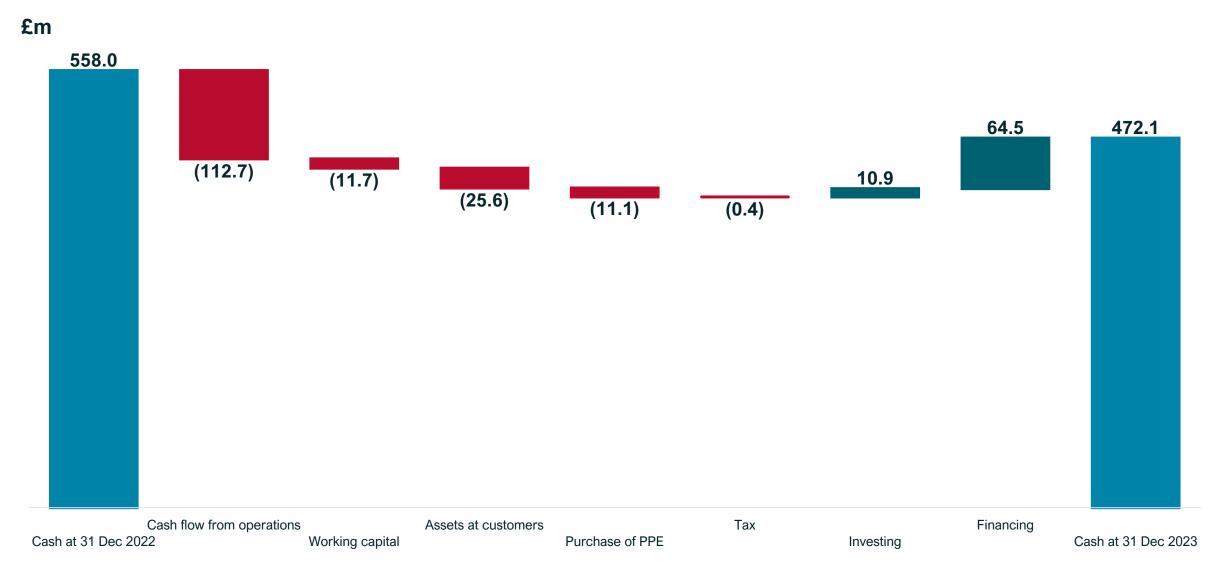
1. Average FTE

## Adjusted EBITDA

	FY23	FY22
	£m	£m
Loss for the period	(154.5)	(91.0)
Income tax expense	4.7	7.6
Depreciation	23.1	20.4
Amortisation	18.5	11.4
Finance Income	(18.9)	(5.9)
Other	2.2	1.6
EBITDA	(124.8)	(55.9)
Founder LTIP	20.9	53.2
Employers Social Security on Founder LTIP and pre-IPO Share Awards	(0.9)	(21.6)
Gain on sale of property	-	(18.6)
Settlement of DHSC Covid Testing contract	-	(37.9)
Other	(0.1)	2.2
Adjusted EBITDA	(104.9)	(78.6)



## Cash, cash equivalents and other liquid assets







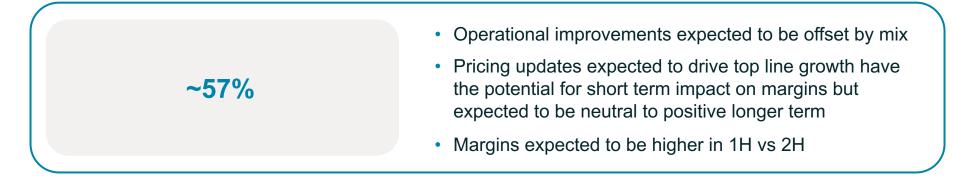




### 20-30% underlying at CC<sup>1</sup> 6-15% at CC<sup>1</sup>

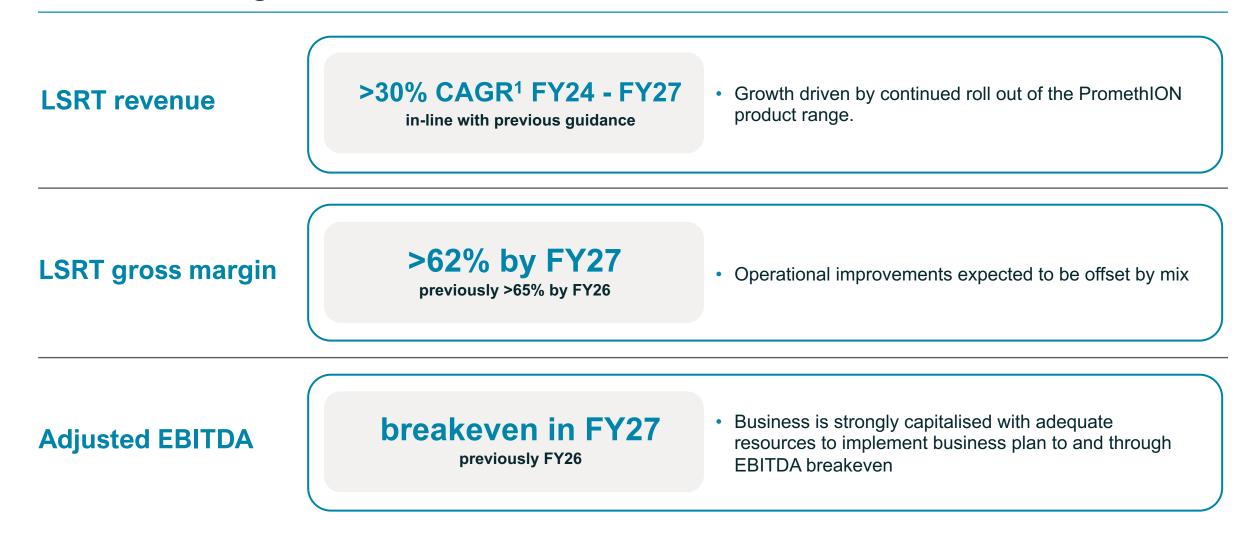
- 20-30% underlying growth at CC reflecting end market dynamics, equivalent to £180-195m<sup>1</sup>
- Underlying growth offset by headwinds from COVID and the EGP of up to £20m
- Revenue expected to return to historic 45:55 H1:H2 split

LSRT gross margin



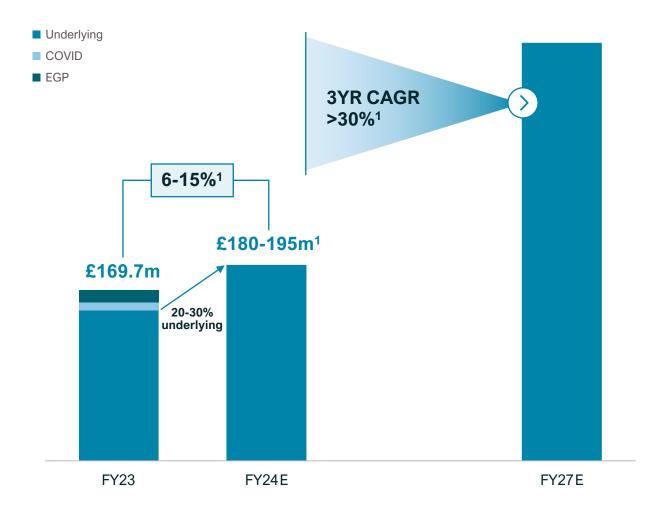


## **Medium-term guidance**





## Medium term revenue outlook

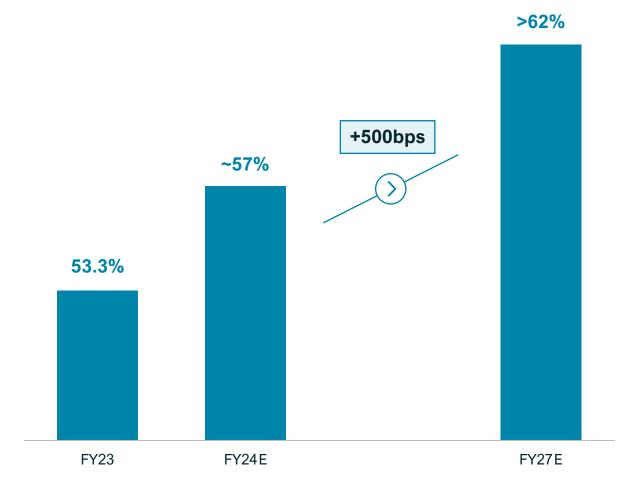


### Key drivers

- Higher volume customer wins
- Uptake of Q-Line from H2 2024
- Success with partners in non-LSRT markets
- Continued growth in underlying LSRT market
- Timing of larger projects
- Continued PromethION product range adoption
- Increasing utilisation rates per device
- Pricing changes
- Introduction and adoption of new applications & workflows
- New device launches



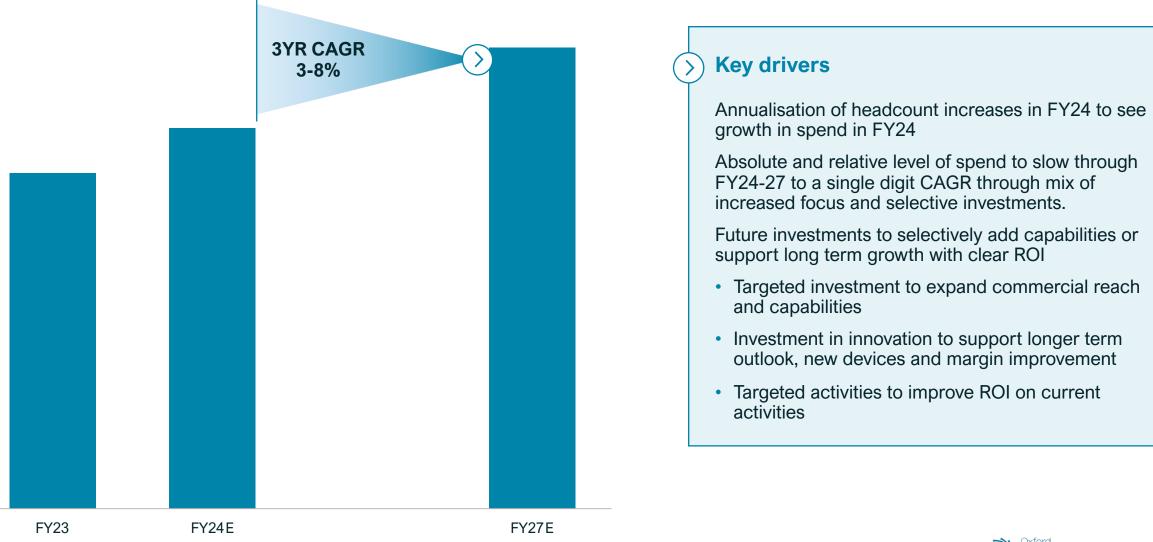
## Medium term margin outlook



### **Drivers** Mix of Device and Consumable revenues $\checkmark$ Higher volume customers Yield improvements and recycling $(\checkmark)$ Mix of MinION and PromethION flow cell sales $\wedge$ Switch to consumable reordering Industrialisation of manufacturing process and automation ~ Inflation Pricing



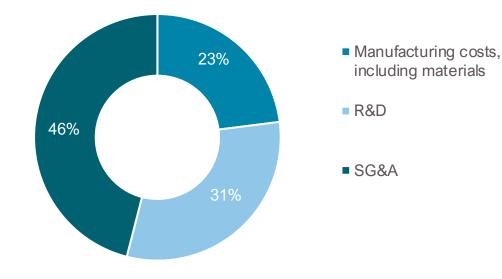
## Medium term cost base





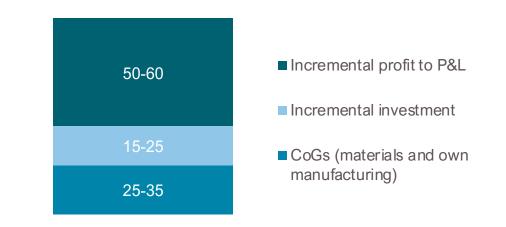
### Total spend to date has been weighted towards building infrastructure to support a materially higher revenue line

Operational infrastructure that is reaching critical mass and represents a mix of semi-variable and largely fixed elements.



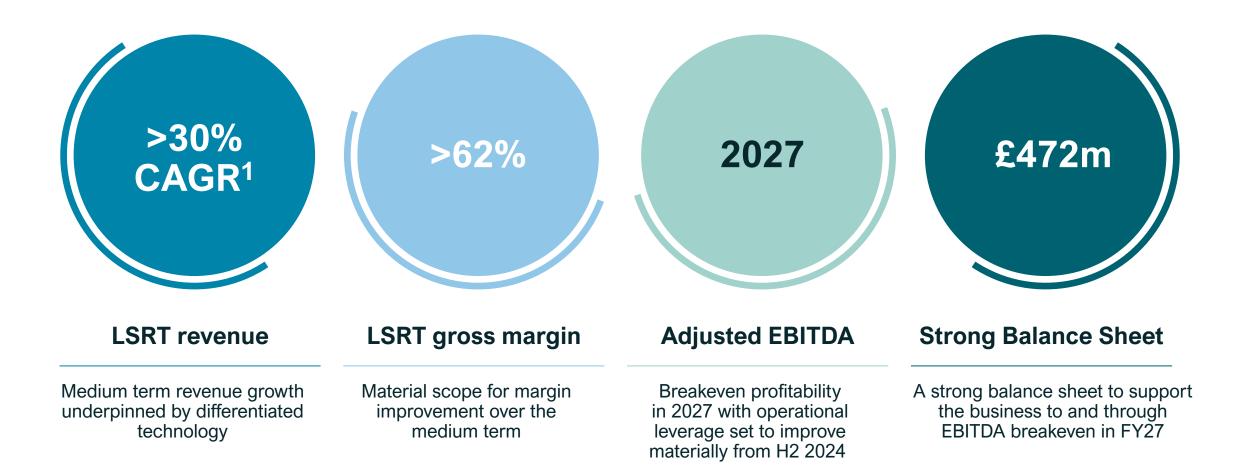
### As we look forward, an increasing proportion of that revenue will be geared towards profitability

Indicatively, we now expect c.55p of every £1 of new revenue to improve profitability.





## A solid, long term growth outlook

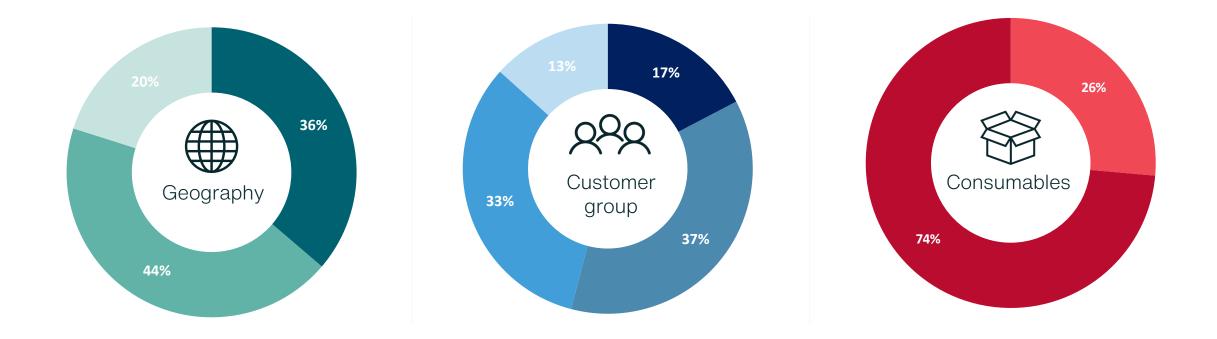




## Business highlights and outlook Gordon Sanghera, CEO



## **Commercial execution driving strong growth across the business**



3YR CAGR	3YR CAGR (2020-2023)		
<b>AMR</b> +46%			
	+34%		
	+31%		

3YR C	3YR CAGR (2020-2023)				
<b>S1</b> +16%					
<b>S2</b>	+38%				
<b>S</b> 3	+46%				
Indirect	+61%				

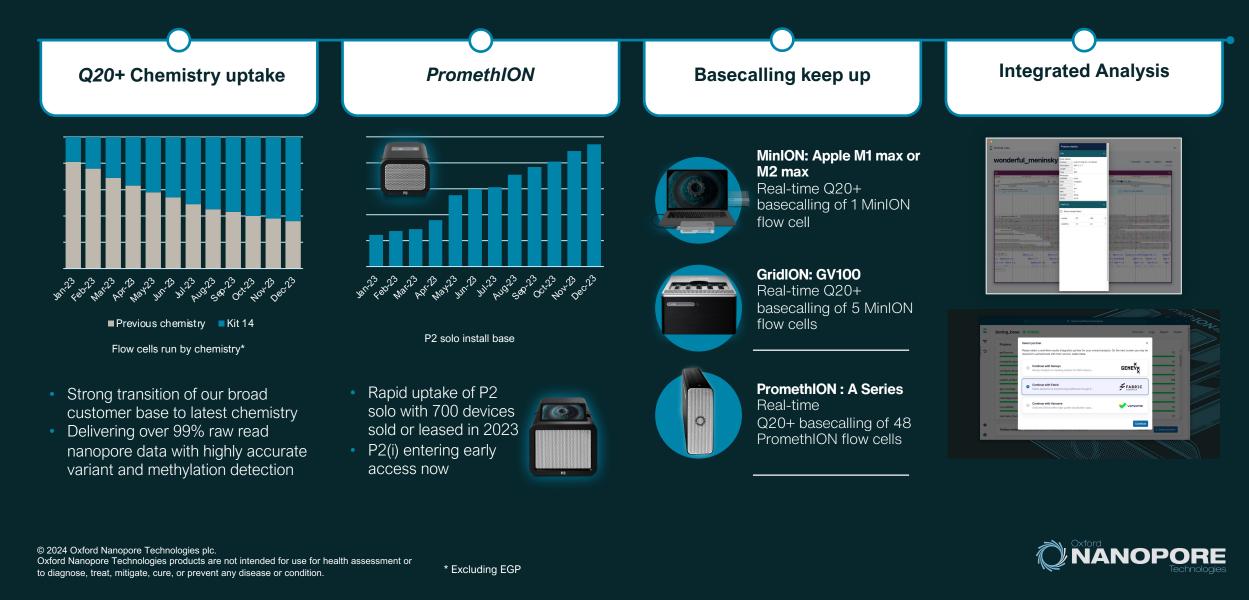




Graphs show the breakdown of LSRT revenue for FY 2023

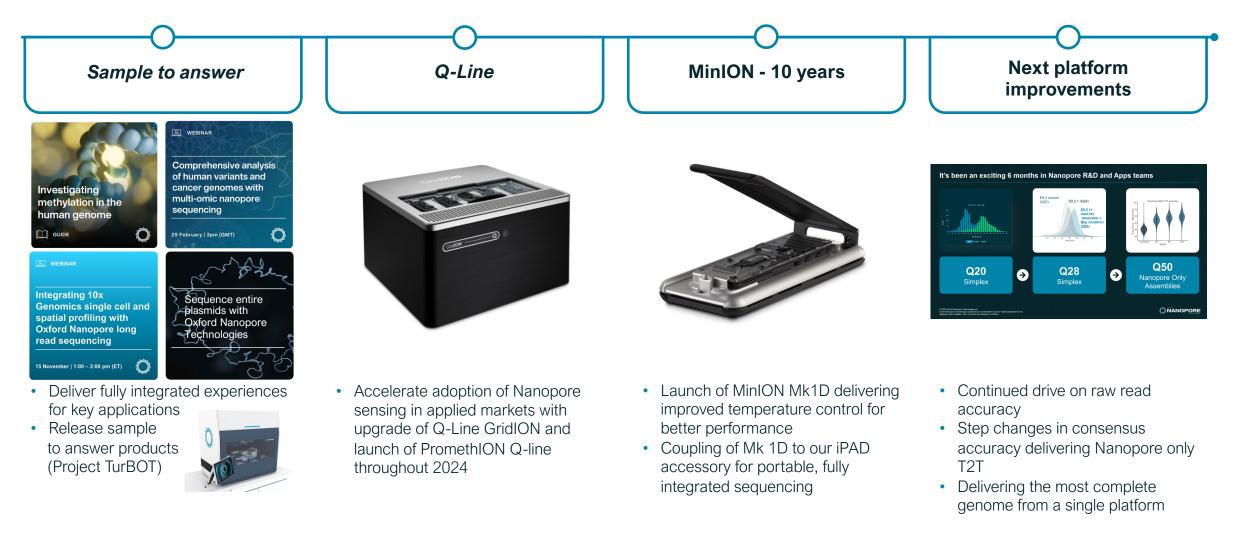
## **Innovation highlights of 2023**

### Innovation continues to be a key driver of growth



## Focus areas for 2024

### How innovation will continue to drive growth





## Multi-omics for broad applications: customers can have more with nanopore

Small variants

- SNPs and INDELs
- Short reads and nanopore both deliver
- E.g. Sickle cell disease and cystic fibrosis

### Larger, more complex variants

- inc Copy Number Variants, Repeats, Expansions. 1/3 of genetic variation in SVs,
- nanopore delivers but short reads struggle
- E.g. alzheimer's, Parkinsons

### **Epigenetics**

- Methylation (modified bases)
- Nanopore delivers native, real time, for free. Short reads require additional, complex and costly process
- E.g. cancer, complex disease, plants

### Dark genome

- Areas of the genome previously unseen by short reads
- Nanopore delivers through 'telomere to telomere' capabilities
- E.g. clinically and scientifically relevant regions



Research market: Across research applications, customers can see more information, faster and more affordably

Emerging clinical and applied markets: More possibilities, in broad potential markets reached typically with partners



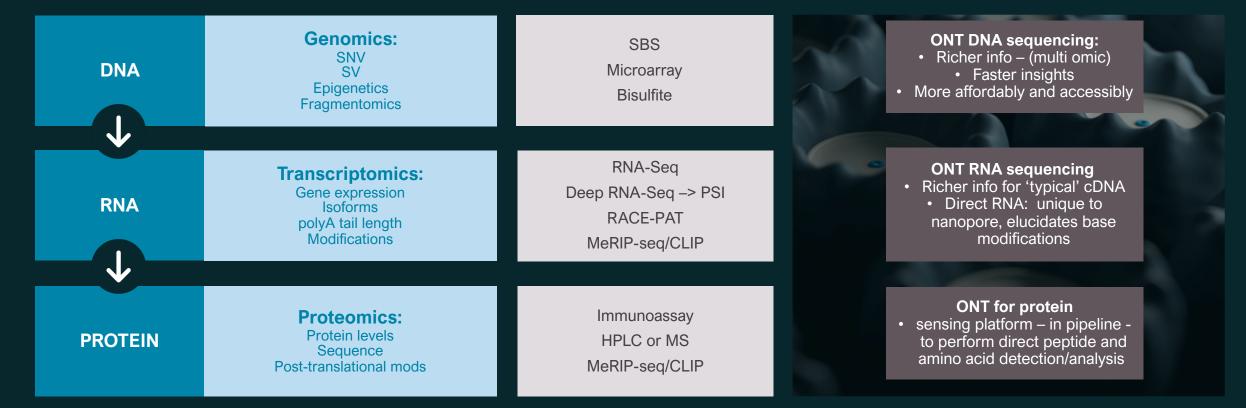
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## Substantial opportunities arise from multi-omics approach

Life Science customers utilise more than DNA information

### Currently addressed by multibillion \$ industries

# Oxford Nanopore opportunity to penetrate, reshape and expand





## Translated to our core commercial focus areas

### Priority research applications act as foundation for emerging clinical applications



### Human

High Throughput WGS at Scale from High-N-to-PopGen

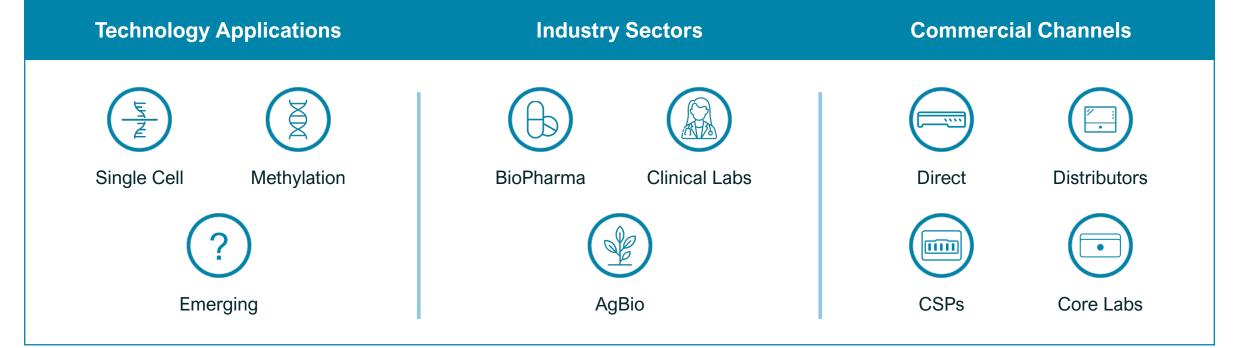


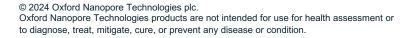
Cancer Cancer Research & Immuno-Oncology Applications



### Infectious

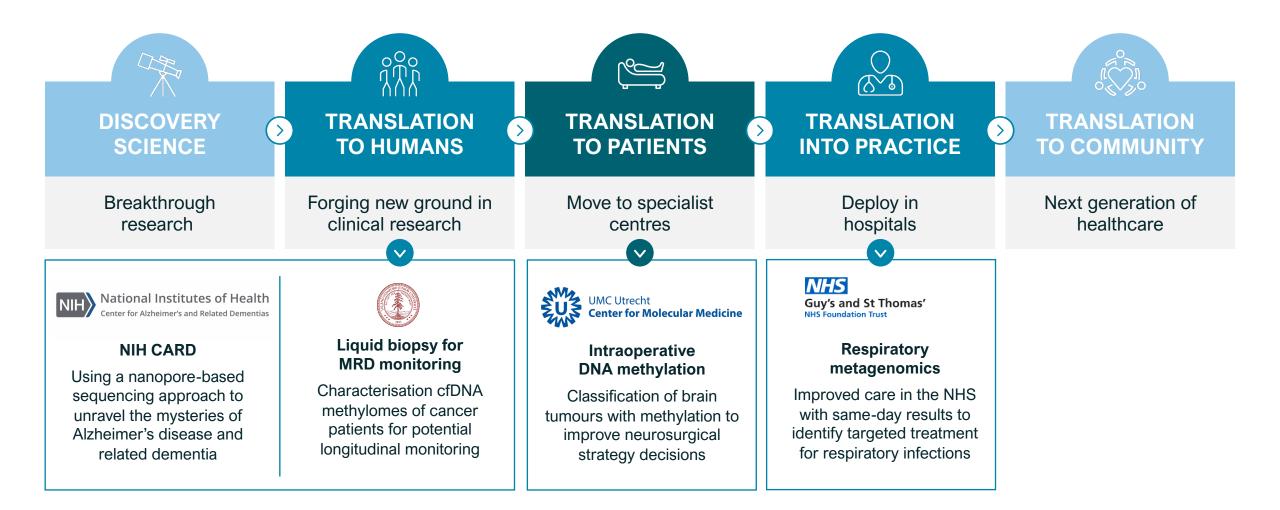
Viral, Microbial, Infectious & Synthetic Genomes







## We are at the beginning of our transformational journey

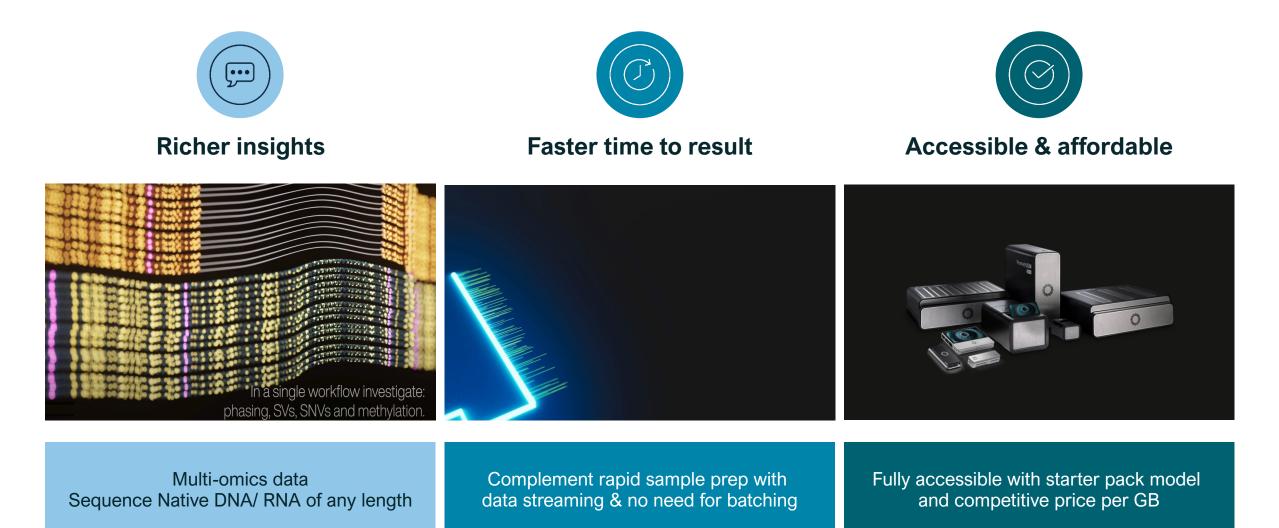




## Partnership strategy enables broader access to clinical and industrial markets



## Highly differentiated platform will drive long-term value creation

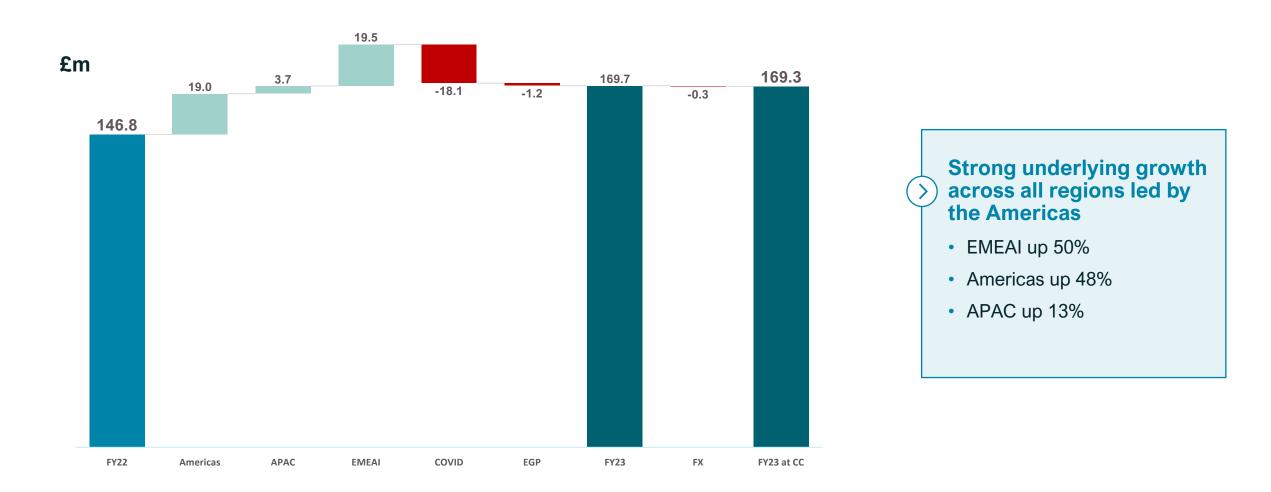








## LSRT revenue growth driven by strong sales in EMEAI and the Americas





## Underlying revenue reconciliation by customer group

Customer group	FY23 £m	FY22 £m	Growth (%)
S1	29.4	26.4	11%
Less COVID sequencing	(0.8)	(2.5)	
Underlying S1 revenue	28.6	23.9	20%
S2	62.3	51.7	20%
Less COVID sequencing	(3.1)	(10.0)	
Underlying S2 revenue	59.2	41.7	42%
S3	55.3	46.7	19%
Less COVID sequencing	(2.4)	(9.2)	
Less EGP	(12.0)	(13.2)	
Underlying S3 revenue	41.0	24.3	69%
Indirect	22.6	22.0	3%
Less COVID sequencing	(1.7)	(4.4)	
Underlying indirect revenue	21.0	17.6	19%



## FY23 LSRT revenue driven by direct customer acquisition

	FY23	FY22	Change
S1 (<\$25k)			
Number of active customer accounts	6,298	5,786	+9%
Avg. revenue per customer account (\$000s)	5.8	5.7	+2%
S2 (\$25k-\$250k)			
Number of active customer accounts	1,210	968	+25%
Avg. revenue per customer account (\$000s)	64.0	66.8	-4%
S3 (>\$250k)			
Number of active customer accounts	85	73	+16%
Avg. revenue per customer account (\$000s) <sup>1</sup>	641.9	581.0	+10%
Indirect			
Number of distributors	22	12	+83%
Avg. revenue per distributor (\$000s)	1,279	2,293	-44%



## Underlying revenue reconciliation by region

Region	FY23	FY22	Growth
Region	£m	£m	(%)
Americas	61.5	48.3	27%
Less COVID sequencing	(3.1)	(8.9)	
Underlying Americas revenue	58.4	39.4	48%
APAC	34.1	34.8	-2%
Less COVID sequencing	(1.2)	(5.6)	
Underlying APAC revenue	32.9	29.2	13%
EMEAI	74.0	63.7	16%
Less COVID sequencing	(3.6)	(11.6)	
Less EGP	(12.0)	(13.2)	
Underlying EMEAI revenue	58.4	38.9	50%



## **Summary income statement**

	FY23	FY22
	£m	£m
Revenue	169.7	198.6
Cost of Sales	(79.2)	(74.8)
Gross Profit	90.5	123.8
Gross margin %	53%	62%
Operating expenses		
Research and development expenses	(103.8)	(69.2)
Selling, general & administrative expenses	(155.2)	(153.1)
Loss from operations	(168.6)	(98.5)
Other	18.8	15.1
Loss before tax	(149.8)	(83.4)



## **Continued investment in innovation and commercial infrastructure**

	FY23 £m	FY22 £m
Research and Development expenses	103.8	69.2
Adjusting Items:		
Employer's social security taxes on pre-IPO share awards	0.6	9.9
Adjusted research and development expenses	104.4	79.1
Amortisation of capitalised development costs	(18.4)	(11.4)
Capitalised development costs	19.5	19.2
Total R&D and capitalised development costs	105.5	86.8
Selling, general and administrative expenses	155.2	153.1
Share-based payment expense on Founder Long Term Incentive Plan (LTIP)	(20.9)	(53.2)
Employer's social security taxes on Founder LTIP and pre-IPO share awards	0.3	11.7
Adjusted Selling, general and administrative expenses	134.6	111.7



### **Balance sheet**

	FY 2023	FY 2022
	£m	£m
Other Financial Assets	208.3	84.1
Other Non- Current Assets	121.6	101.7
Non-current assets	329.9	185.9
-		
Current assets		
Inventory	101.5	87.7
Trade and other receivables	61.5	62.9
Current tax assets	1.0	-
R&D tax credit recoverable	12.8	9.1
Derivative financial assets	0.3	2.1
Other financial assets	49.5	119.4
Cash and cash equivalents	220.5	356.8
Total assets	777.1	823.9
Non-current liabilities	(44.0)	(38.8)
Current liabilities	(89.2)	(91.5)
Net assets	643.9	693.6
Total Equity	643.9	693.6

Other non-current assets includes higher capital expenditure on assets held under operating leases.

£13.8m increase in inventory reflects the shortening of lead times on core components, leading to earlier than planned deliveries of these items.

We expect inventory levels and capital expenditure on assets under operating leases to return to normal levels in relation to sales from 2024 onwards.

£472.1m 

cash, cash equivalents and liquid investments<sup>1</sup>

