

Our goal: to enable the analysis of anything, by anyone, anywhere



THE MINION MK1C: PORTABLE, CONNECTED SEQUENCING + ANALYSIS + SCREEN



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When you can measure what you are speaking about, and express it in numbers, you know something about it; but when you cannot measure it, when you cannot express it in numbers, your knowledge is of a meagre and unsatisfactory kind. Lord Kelvin

## 2021 Highlights & Business Review

Gordon Sanghera, CEO



## **Introduction to Oxford Nanopore Technologies**

1

## Single molecule sensing platform

Building on DNA/RNA to enable the multi-omics world of tomorrow



## DNA/RNA Sequencing market

\$5.8\* billion opportunity for sequencing in 2021 with potential \$10s of billions in future applied markets



# Growing user community

Customers in >120 countries doing ground-breaking science



## Relentless, agile innovation

Delivering continuous improvement and intellectual property creation

4

### Scaled operations

In-house manufacturing and global distribution

5

### Our people

Experienced, driven leadership enabled by a highly ambitious and talented global team of >800

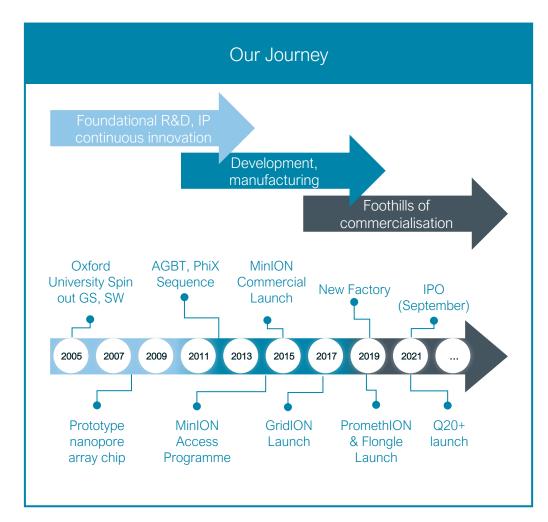
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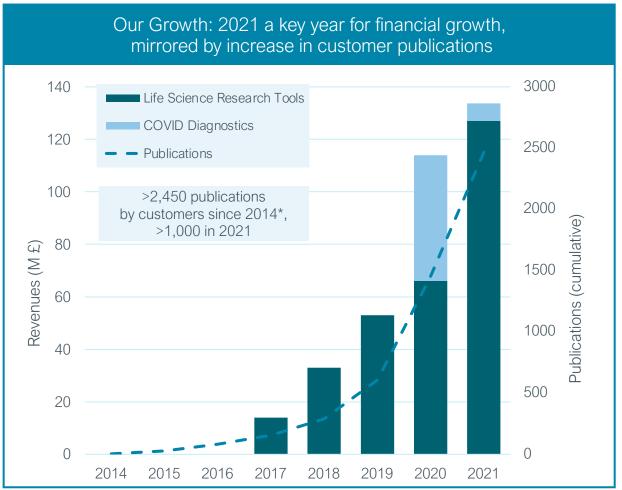


## Journey to today

Investment in foundational IP, platform development and infrastructure

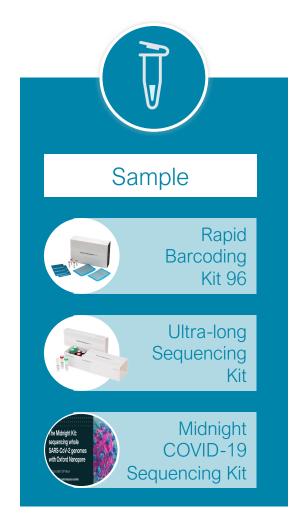
2021 Revenue: LSRT £127M 2021 Publications: > 1,000

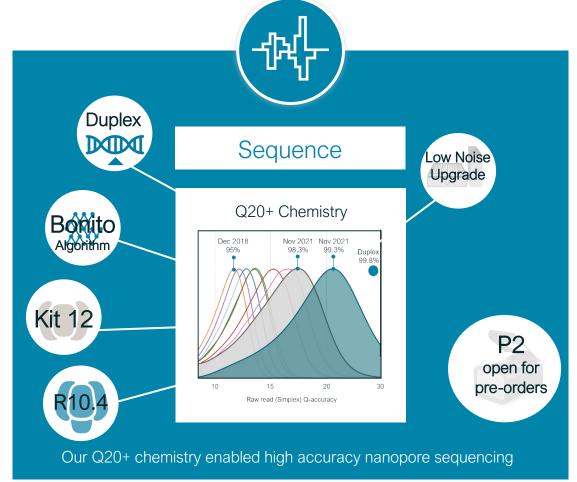


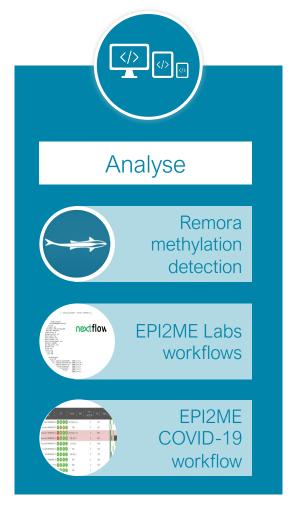




## Key product releases in 2021 driving performance, usability and range

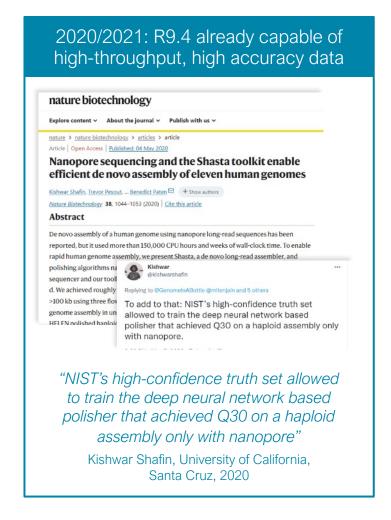


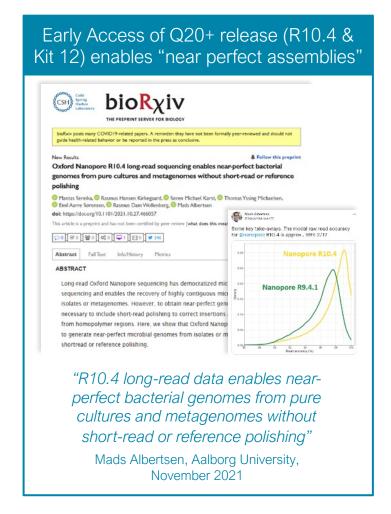


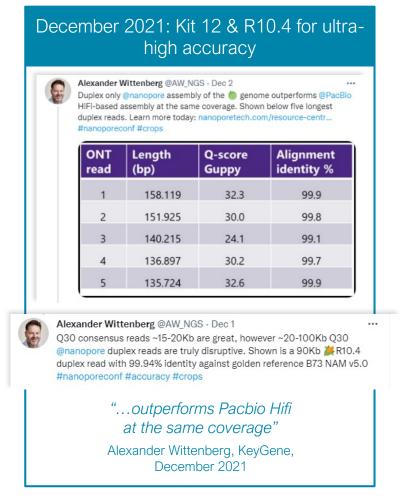




## High-accuracy nanopore sequence for comprehensive genomes: user data









### 2021 highlights



## INCREASED PACE OF INNOVATION

#### **Chemistry and Kit upgrades**

Launched Q20+ chemistry, the new "Kit 12" and R10.4 Flow Cells, delivering >Q20 (>99%) raw read accuracy and ~Q30 (>99.9%) accuracy using "Duplex"

#### **Expanding device range**

Announced development of the PromethION2 (P2), our most accessible high-throughput sequencer (expected to launch in H2 2022)

#### **Enabling richer data**

Initial release of Remora, a tool to enable high accuracy, real time methylation analysis



## GROWING USER COMMUNITY DRIVING SCIENTIFIC IMPACT

#### Increasing user base and utilisation

- >6.300 total active accounts
- Strong starter pack and consumable growth
- Growth across all customer groups

**1,000 papers published by the Nanopore community**; a 23% increase from 2020; spans multiple scientific areas incl. human, cancer, plant, pathogen

#### Human genomics, at scale

- Emirati Genome Program
- Multiple pilot scale human genome projects, such as: Genomics England in cancer and NIH in neurodegenerative disease



## STRONG OPERATIONAL & FINANCIAL PROGRESS

Record revenue and revenue growth in core LSRT business; 94% increase in 2021

Production and supply chain expanded and scaled to meet increased demand

#### Increased global headcount to > 800

- Expanded global commercial and marketing teams, including leadership positions
- Established Oxford Nanopore Diagnostics Team
- Wendy Becker and Adrian Hennah appointed to Board of Directors

Completed £602m IPO on LSE



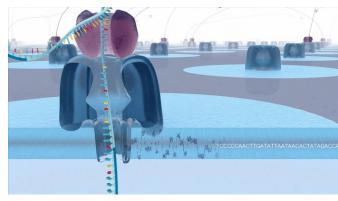
## **Direct single-molecule sensing**

Read the actual DNA molecule, not a proxy

Nanopore sensing reads native DNA or RNA, not a copy or picture



### The power of native DNA

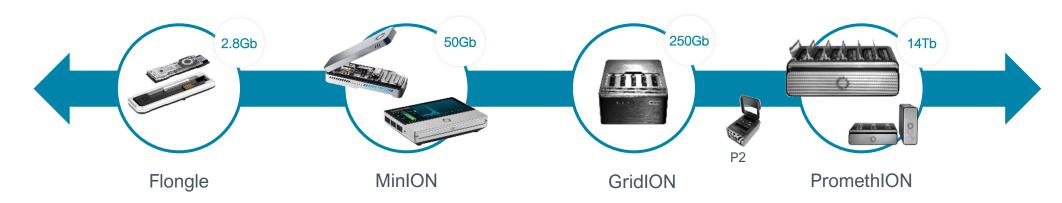


- Retain all the biological information, including methylation
- Simplify chemistry and hardware with no labels or optics required
- No GC bias, access the whole genome
- Read any fragment size



## Scalability: sequencing devices that fit the tech to the biological question

Versatility comes through both electronic scalability, and real-time workflows



Near user High volume, rapid, smaller tests/enquiries/tasks

Same nanopore platform, different scale

Central High volume, discovery Processing larger datasets



**Targeted Sequencing** 



**Animal WGS** 



**Human WGS** 



Plant WGS



**Transcriptomics** 

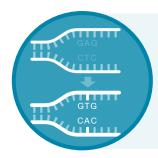




## More comprehensive genomic insights

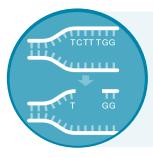
Today's SBS technologies vs Oxford Nanopore

#### Today, traditional SBS enables:



#### 1. Single Nucleotide Variants

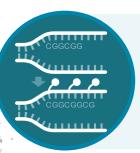
• e.g. Sickle cell disease



#### 2. Insertion / deletions

• e.g. Cystic Fibrosis

#### Nanopore sequencing *also* enables:



#### 3. Methylation in real time

- e.g. fragile x syndrome
- DNA methylation patterns are globally disrupted in cancer



#### 4. Structural Variation

 e.g. cancer, Alzheimer's, Parkinson's, Prader-Willi syndrome



#### **5. Copy Number Variation**

 e.g. cancer, autism, schizophrenia, ADHD



## **Unravelling the genome**

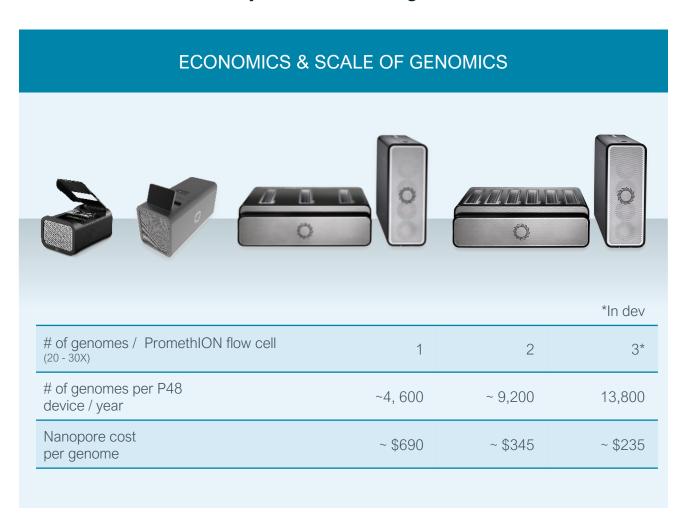
Define mechanism of disease & variant associations which is missed by SBS technologies

# "34% of all disease-causing variation is made up of variants that are larger than a single base-pair substitution"

"Structural variants contribute more base-pair differences between two human haplotypes than any other form of genetic variation & 30x more likely to impact gene expression"

Evan E. Eichler, July 2019, N Engl J Med 2019;381:64-74., DOI: 10.1056/NEJMra1809315

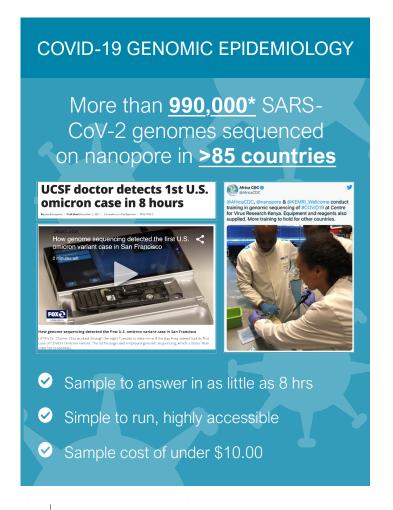
Class of human genetic variant	Size of variant (bp)	# per genome	Percent of genome:
SNV	1	4-5M	0.078
Indel	1-49	~700K	0.069
SV	>50	~25K	0.19
Inversions	>50	153	0.397
Copy-number variants	>1000	~500	0.232
Methylation:	Impacts all variants above		





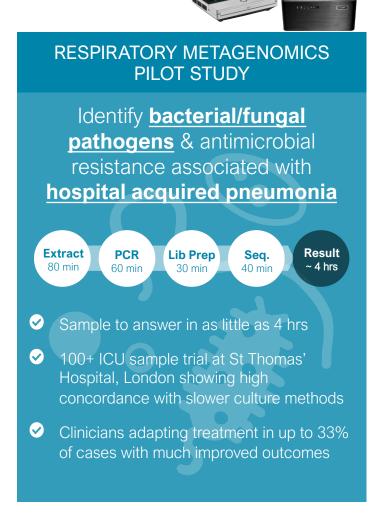
## Rapid pathogen sequencing: Proud to provide tools in the fight against COVID-19

And building a strong potential pipeline beyond the pandemic



#### DRUG RESISTANT TUBERCULOSIS A major global killer with rapidly increasing resistance to antibiotics. > 400 samples run in clinical evaluation with **FIND Extract PCR** Lib Prep Result Seq. 45 min 3 hrs 45 min 2 h 10 m ~ 7 hrs Sample to answer in as little as 7 hrs Cover ~200 drug resistance associated mutations in a single test: address drug resistance and multi-drug resistance Capability: detect presence / absence Potential to be highly competitive with POC diagnostics

\*At 15 March 2022





### **Combining information depth with speed and scale**

Identify novel markers for poorly diagnosed diseases

## SOLVING DIAGNOSTIC ODYSSEYS FOR NEUROLOGICAL DISORDERS

'Often difficult to diagnose due to **complex symptoms** & the challenging nature of these **repetitive sequences**, and limitations of existing genetic testing methods,'

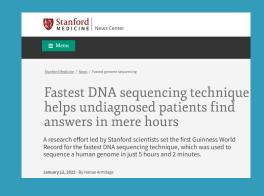
1 50 Diseases

Read Until technology

Rapid answers

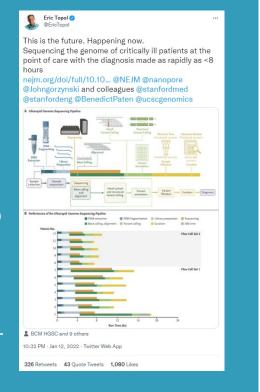
- Nanopore sequencing enables the interrogation of unusually long repetitive DNA sequences (STRs)
- Simple to run, highly accessible on MinION or GridION

## STANFORD NEJM: SHOWCASING SCALABILITY/REAL TIME BENEFITS, AND CLINICAL UTILITY IN 12 CRITICAL CARE PATIENTS





- Sample to answer in under 8 hrs (Average seq. time <2.5 hours for 60x genome)
- Multiple flow cells run; samples can be sequenced sequentially, reducing per-sample cost
- Findings confirmed by CLIA lab & informed clinical management
- Nanopore ultra-rapid pipeline found pathogenic variant that was NOT in (slower) "standard of care" panel





## Moving from research into the community

Roadmap for deployment of genomic healthcare



installations

Multiple

**GridION** 

installations



**TRANSLATION** 

TO HUMANS



TRANSLATION TO PATIENTS



TRANSLATION INTO PRACTICE



TRANSLATION TO COMMUNITY

#### Move to specialist centres

Deploy experimental assays in children's hospitals or oncology centres for example

#### Initiate local infrastructure

Set up sequencing capabilities in specialist hospitals

#### Deploy in most hospitals

Enabling WGS and targeted sequencing assays to drive rapid, genetic healthcare

#### Upgrade all virology labs

Enable all hospitals to deploy rapid detection of pathogens and associated AMR

#### Next generation of healthcare

Prepare the digital and support infrastructure for doctor and patient access to genomic information



## **2021 Financial Review**

Tim Cowper, CFO



### A differentiated business model...

#### Instruments: place as many as possible for broad adoption

"Razor"

Typically chassis and compute

Power supply

External interfaces

Mk1C: integrated processor, screen, wireless







Customer acquisition:

Starter Packs<sup>1</sup> that include initial device usage and initial consumables

\$1,000 entry level for 1xMinION and 2x flow cells

GridION \$50k

P2 Solo **\$10.5k** / P2 **\$60k** 

PromethION P24 **\$225k** / P48 **\$310k** 

Low barrier to entry

#### Consumables: key revenue driver

"Razor blade"

Plastic body

Sensor and chemistry

ASIC (recyclable)

Future: ASIC moves out of flow cell for cost efficiency





#### Consumable Reagent Kits

Sample preparation, washing etc

Experiment-specific



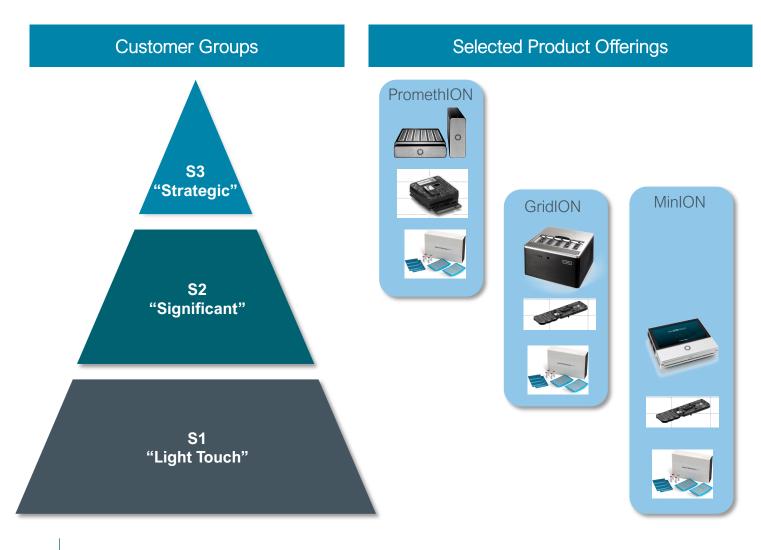


#### Accompanying technologies

Sample preparation devices Analysis hardware/ workflows



## ...with a device-agnostic, customer-centric approach...



#### **Business Dynamics**

#### **S3**

- Typically large scale, multi-year customer projects
- Somewhat irregular revenue recognition in emergent phase
- Significant short-term growth opportunity

#### S2

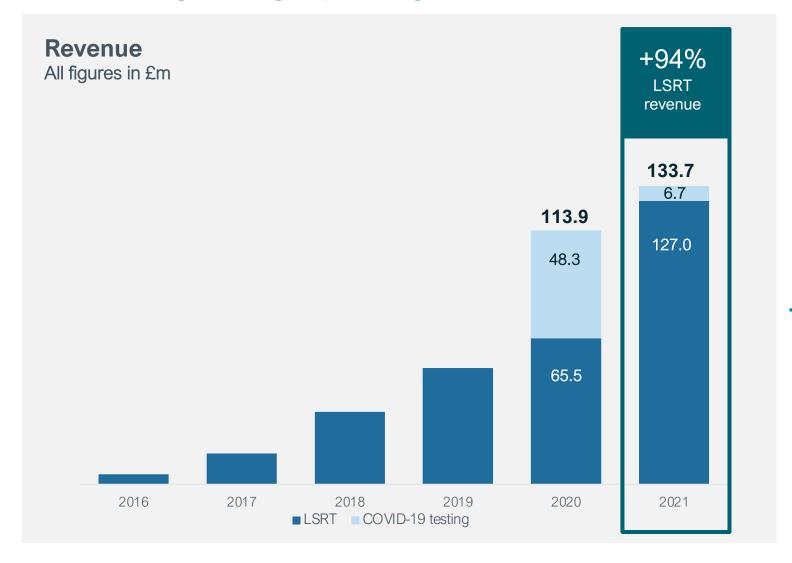
- Medium scale, multi-month customer projects
- Tailwind from COVID sequencing in 2021
- Medium-term high growth opportunity

#### **S1**

- Smaller scale, varied frequency customer projects
- Entry point for nanopore projects
- Broad and diverse use cases, customers, revenues
- Stable growth opportunity



## ...delivering strong top-line growth

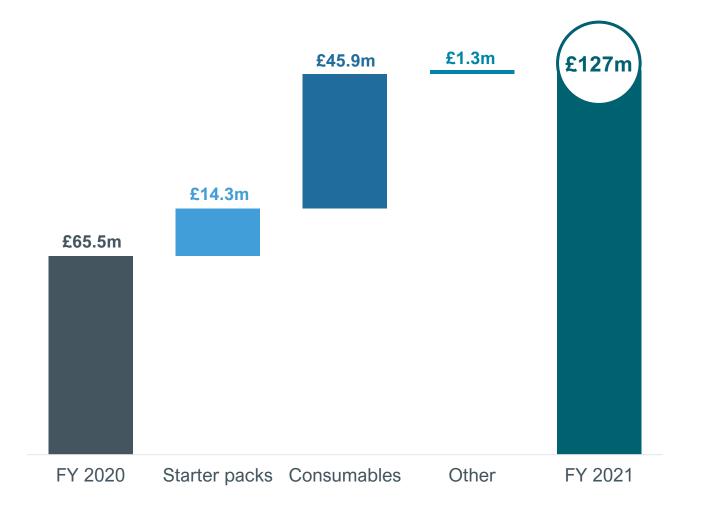


Strong LSRT growth; 94% year-on-year

- Second half expansion in Emirati Genome Program (EGP)
- Significant contribution from COVID-19 surveillance
- Continued robust underlying growth



## **Drivers of full year LSRT revenue growth**



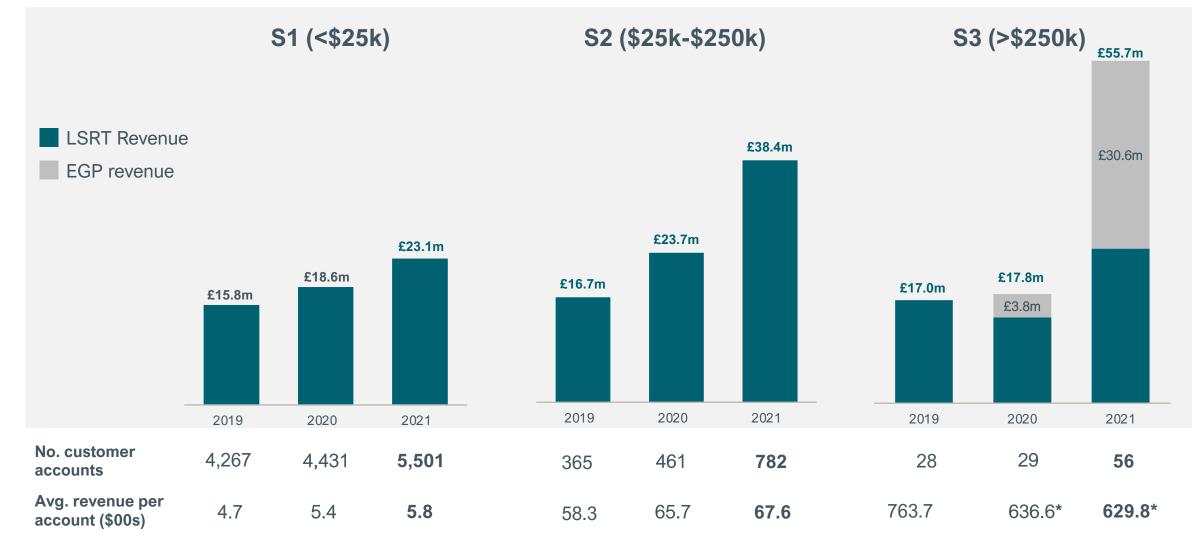
Starter pack revenue increased by 68% in 2021 to £35.1m (2020: £20.8m)

Consumables revenue increased by 116% in 2021 to £85.4m (2020: £39.5m)

Other revenue increased by 25% in 2021 to £6.5m (2020: £5.2m)

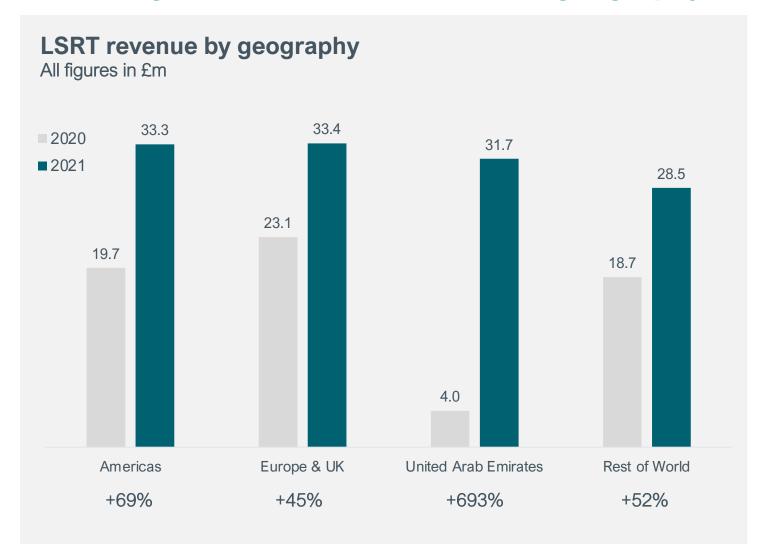


### Growth underpinned by customer diversification and increasing revenue per account





## Revenue growth: diversified customer geography



Strong growth in Americas reflects increase in commercial resources

UAE growth driven by EGP

RoW growth offset by China headwind



## Strategic approach to margin mix

### Starter packs



### Established consumables

Typical gross margin ~30%



Typical gross margin >65%







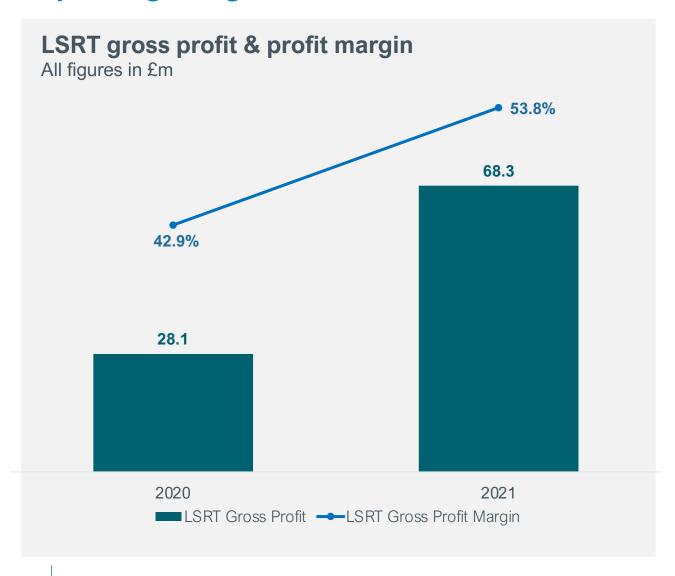
Starter packs typically have a lower margin but drive customer adoption

PromethION flow cell margins have increased substantially during the first year of full production

Group level gross margins increase with shift in consumable / starter pack product mix



## Improving margins from our core LSRT business



#### 143% growth in LSRT gross profit to £68.3m

LSRT gross profit margin increased in 2021 due primarily to:

- higher margins from PromethION flow cells
- greater proportion of consumables vs starter packs

Focus on manufacturing automation, greater use of capacity and improved design and production techniques



## **Summary income statement**

	2021	2020
	£m	£m
Revenue	133.7	113.9
Cost of Sales	(60.5)	(67.0)
Gross Profit	73.2	46.9
Gross margin %	54.8%	41.2%
Operating expenses		
Research and development expenses	(76.0)	(48.6)
Selling, general & administrative expenses	(161.8)	(71.4)
Loss From Operations	(164.5)	(73.1)
Other	(1.5)	(0.1)
Loss before tax	(166.0)	(73.2)
Tax	(1.6)	11.9
Loss for the year after tax	(167.6)	(61.2)



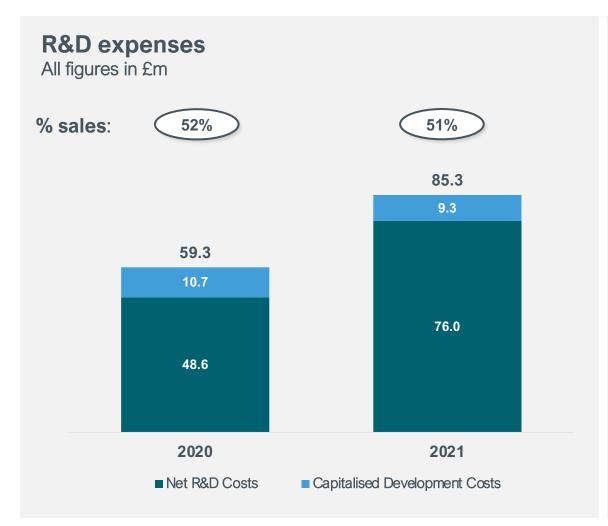
## **Adjusted EBITDA**

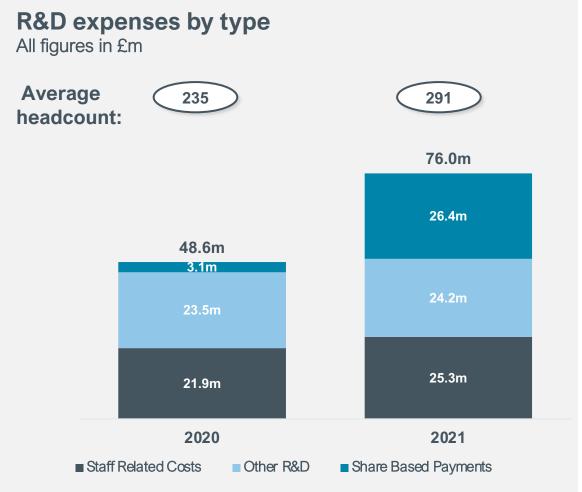
	2021 £m	2020 £m
Loss before tax	(166.0)	(73.2)
Depreciation	15.6	12.5
Amortisation	9.1	4.8
Other	0.7	0.7
EBITDA	(140.6)	(55.2)
Founder LTIP	39.3	0.0
Employers Social Security on pre IPO Share Awards	37.6	0.0
IPO Costs	4.8	0.0
Other	1.2	1.5
Adjusted EBITDA	(57.7)	(55.2)



### Growing investment in R&D to underpin delivery of continuous innovation

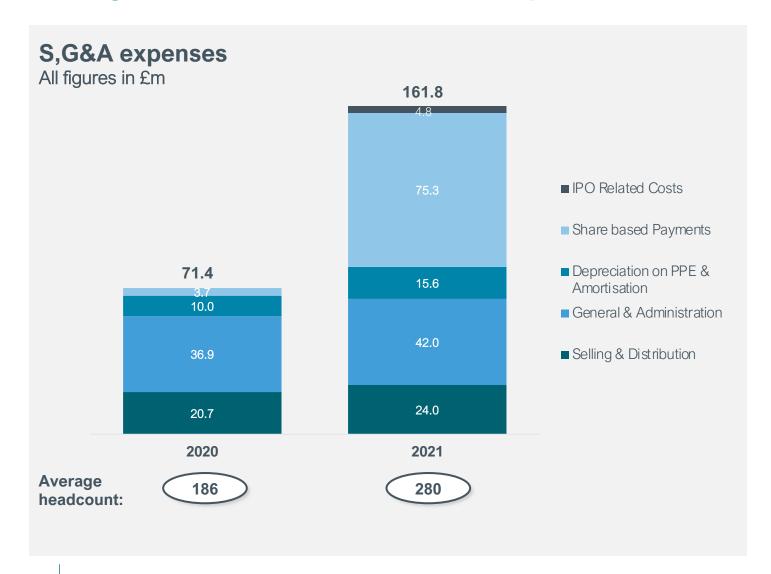
2021 R&D spend focused on PromethION chip development and scale up







## **Selling, General & Administrative expenses**

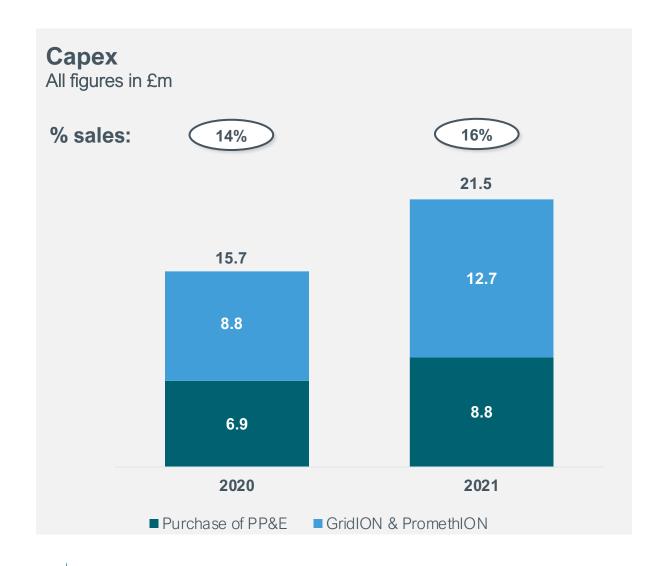


2021 includes share-based payments of £75.3m

S,G&A expenses, excluding founder LTIP share based payments, employers social security and IPO costs were 73% of sales in 2021 (2020: 63%)



## **Capex spend**



### **Key areas of investment:**

#### **Purchase of PP&E**

• 2021 focus on enhancing laboratories to assist R&D efficiency, and manufacturing automation.

#### **Assets under Lease**

(PromethIONs and GridIONs at customers)

• Driving future growth



### **Balance sheet**

	2021 £m	2020 £m
Non-current assets	91.3	78.1
Current assets		0.5.0
Inventory Debtors	63.1 69.1	35.6 86.6
Other financial assets Cash and cash equivalents	130.6 487.8	80.9
Total assets	841.9	281.2
Non-current liabilities Current liabilities	(32.8) (105.0)	(23.1) (72.2)
Net assets	704.0	185.9
Total Equity	704.0	185.9

Inventory has increased due to our long-term agreements with key suppliers focused on electric components

Cash, cash equivalents and short term treasury deposits of £618m



## **Updated financial guidance**

FY 2021	LSRT Revenue: £127m  vs. >£120m guidance
Actual	Gross margin: 54.8% vs. approx 55% guidance
FY 2022 Guidance	LSRT revenue: £145m to £160m  Previously £135m to £145m
FY 2023 Guidance	LSRT revenue: £190m to £220m  Previously £170m to £190m
	Gross margin: >60% No change
	Compound annual revenue growth: >30%  No change
Medium Term (3-5 years) Guidance	Gross margin: >65% No change
	Adjusted EBITDA: Breakeven by 2026 No change

FY22 revenue guidance accounts for an expected significant decline in COVID testing revenue in 2022 and the recognition of revenue from the Group's largest customer in Q4 2021, previously expected Q1 2022

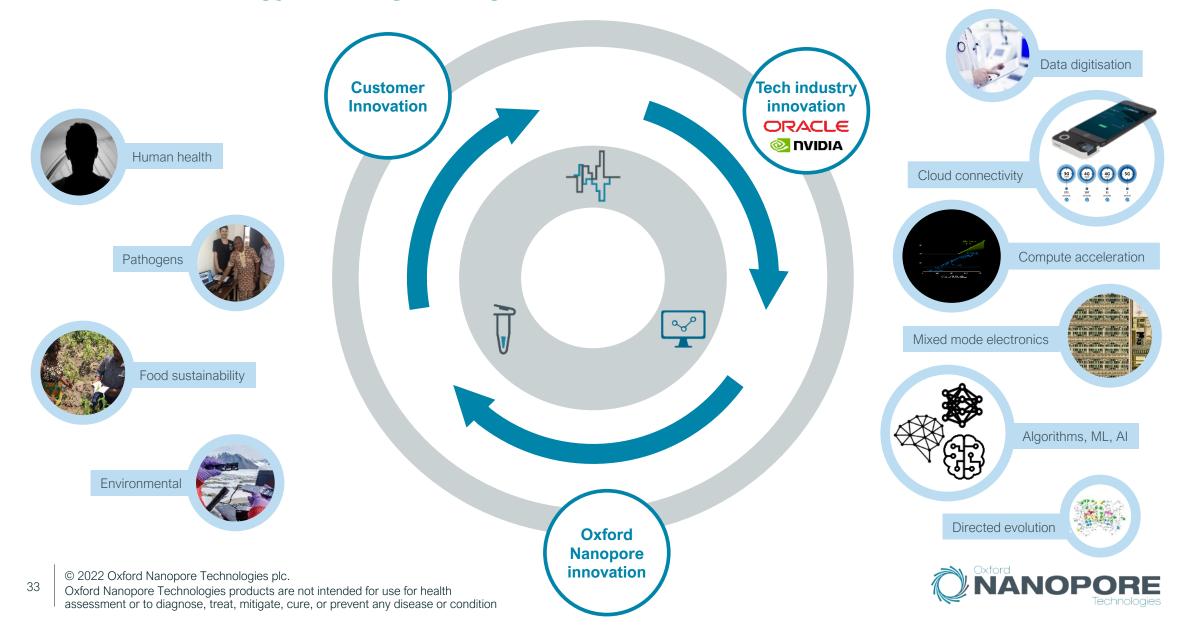


Our goal is to enable the analysis of anything, by anyone, anywhere

Summary & outlook
Gordon Sanghera, CEO



## Innovation strategy for long term growth



## Q&A

Gordon Sanghera, CEO Tim Cowper, CFO



# Thank you

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## Full year cash flow

	2021 £m	2020 £m
Net cash outflow from operating activities	(53.8)	(63.8)
Net cash used in investing activities	(162.0)	(26.9)
Net cash from financing activities	622.9	158.6
Net (Reduction)/increase in cash and cash equivalents	407.1	67.8
Effect of foreign exchange rate changes (loss)/gain	(0.1)	(0.1)
Cash and cash equivalents at beginning of period	80.9	13.1
Cash and cash equivalents at end of period	487.8	80.9

Cash absorbed by operations reflects operating losses made in the year.

## Net cash used in investing activities includes:

- £9.3m of capitalised development costs
- £8.8m of capex in property plant & equipment
- £12.7m of GridIONs and PromethIONs sent to customers

## Net cash from financing activities includes:

- The Gross fund raising in April of £202m at £3.50 per share
- the Gross fundraising from the IPO of £428m at £4.25 per share

