



Emma Boucher

POSITION	Director	MELBOURNE OFFICE
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Qualifications & Memberships

- Graduate Diploma of Chartered Accounting, CA ANZ
- Bachelor of Business (Professional Accountancy), RMIT University
- Member, ARITA
- Member, TMA

Emma has more than 14 years experience specialising in business improvement strategies, integrations and executive advisory for ASX Listed entities, Government bodies and corporate entities.

She has substantial experience in project management, integration planning and implementation, as well as managing organisations through restructures, insolvencies and transactions.

Emma has completed a number of client secondments, four of which have been with ASX listed entities. Her most recent secondments include acting as interim CFO for Barwon Water and performing as Head of Financial Planning and Analysis for ASX listed AfterPay Touch Group.

She has worked across a broad range of industries including water, renewables, infrastructure, beverage, finance and asset management.

Engagement Experience

Integration and project management

- Integration lead role for whole of organisation integration of two Water Corporations to form Greater Western Water, spanning planning and implementation stages including project management, risk management, stakeholder engagement, reporting and benefits realisation.
- Secondment to a Government water utility to project manage subsidiary company set up, including board reporting, internal management report development, forecast and modelling and benefits realisation processes.
- Secondment to Barwon Water in interim Chief Financial Officer role, overseeing finance team, procurement, accounts payable and payroll.

Renewables expertise

- Stakeholder and project management across portfolio of 13 renewable energy farms, including management, operations and financiers.
- Sell side due diligence assistance for an energy services company.

Executive advisory roles

- Secondment to ASX listed Afterpay Touch Group supporting the Chief Financial Officer and performing Head of Financial Planning and Analysis role, including preparation of board reporting, management packs, dashboard reporting and revised budget post restructure.
- Secondment to the finance team of Select Solutions, an AusNet business.
- Detailed P&L analysis and cost reallocation for Melbourne Airport including the identification and implementation of cost drivers, financial modelling and remapping of costs under a new divisional structure, board reporting and detailed cost analysis to support a major commercial agreement.
- Assisted Medibank to achieve performance improvements, including preparation of financial models and dashboard for reporting to key executives.



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Director

- Policy and procedure overhaul for Sandhurst Trustees, a subsidiary of Bendigo Adelaide Bank.

Operational and project management

- Trading receivership and day-to-day management of various entities, including; an industrial refrigeration business forming part of the listed Hastie Group, a large automotive component manufacturer, an industrial laundry, a mining and heavy haulage business and a portfolio of 11 commercial properties located across Australia.
- Operational management of the receivership of a large mortgage debenture fund and subsequent due diligence for two loan portfolio sales (funds under management of \$500m, covering c.400 loans with a face value of \$290m).

Due diligence and independent business reviews

- Part of the lead advisor team and due diligence across various transactions, including; sale of an independent brewer to a large foreign brewing and beverages conglomerate, buy side financial due diligence for a US private equity firm on a software company and due diligence for an infrastructure business incorporating water, gas, asset inspection and vegetation management services.
- Assisting with a range of independent business reviews for lenders, assessing the financial position of borrowers and determining strategies for restructuring or reducing debt.