

OneQuest HEALTH

2026 Annual Report

A LETTER FROM OUR CEO:

Dear Bridge Builders,

Every fiscal year tells a story. Fiscal Year 2026 (which ended June 30) is the story of an organization building the foundation for its next century and of the donors who made that possible. Our roots date back nearly 150 years to a home for children in Northern Kentucky. That legacy of caring for kids and families when they need it most still guides us.

Today, as OneQuest Health, we are an integrated behavioral and primary care organization serving Kentucky, southern Ohio, and Indiana, with a bold aim: to transform America's health.

Ambitions like that require strong structure underneath them. This year we completed the most significant infrastructure work in our history. We launched new subsidiaries including OneQuest Health Residential, Outpatient, Wellness, Real Estate and Facilities, Management Services, and established the OneQuest Health Foundation. Together with other legal structures, these entities do three important things:

- They mitigate risk by aligning each line of work with the right structure and protecting the mission for the long term.
- They diversify revenue so we are less dependent on any single funding source and better able to weather change.
- They create an easier path to mental health by letting us build, staff, and deliver care more efficiently so more people can get help sooner and closer to home.

That infrastructure is already producing results. We opened our new location in Louisville, extending our reach and placing high-quality care in a community that needs it. We also launched OneQuest Health Wellness, expanding our work beyond treating illness toward helping people thrive and creating new opportunities to strengthen the financial foundation that supports our mission.

None of this happens alone. Our donors - 3,524 active donors across 46 states - are the reason we can think big and act boldly. Your generosity does more than fund services, it gives us the freedom to invest in people, places, and systems that outlast any single budget year. A gift to OneQuest Health is a child who finds a trusted adult, a parent who receives support before a crisis, and a neighbor who finally walks through the door and asks for help. I believe our donors are creating the kind of world we want to live in: one where mental health care is easy to reach, where families are strengthened instead of broken, and where no one is told to wait. You are not watching that world take shape from the sidelines. You are building it.

Our WHY has not changed: to see in people what they cannot yet see in themselves so that they embrace what is possible. Each of you has done exactly that for us. You saw what OneQuest Health could become before the structures were in place and your belief helped make that real.

As we now navigate Fiscal Year 2027, the foundation is set and the work ahead is larger still. I invite you to keep partnering with us through your giving, your voice, your time, and your advocacy. Together, we will keep making the path to mental health easier and the future of America's health brighter.



With deep gratitude,
Rick Wurth
CEO and Chief Philanthropy Officer,
OneQuest Health

C-Level Officers



Rick W. Wurth
Chief Executive Officer



Shawn Schuler
Chief Financial Officer



David Howard, Esq.
Chief Human Resources Officer



Crystal Leugers,
LCSW, LCADC, MSW
Chief Programming Officer



Julie Raia
Chief Strategy Officer

Vice Presidents



Adam Roland,
LCSW-S, MSSW
Vice President,
Outpatient Services



Quentin Turley
Vice President,
Residential Services

Board of Trustees

The governing body of OneQuest Health, our Board of Trustees, meets quarterly to strategize around matters of programming, fundraising, and advocacy. Each trustee first serves as a Subject Matter Expert to the board before being elected to an official trusteeship. Board members at OneQuest Health are innovators, dreamers, and risk-takers. They recognize that growth and change are necessary to address the ever-evolving mental health needs of the wider community.



Welcoming a large crowd at the Annual Breakfast in Devou Park.

Executive Officers

OneQuest Health proudly recognizes the following individuals who served on our Fiscal Year 2026 Board of Trustees:



Jeffrey Sackenheim
Board Officer
President & CEO, SHP



Geoffrey Egbers
Board Vice President
Hospice Chaplain
(retired)



Josh Ruth,
Board Treasurer
Assistant Vice President,
Huntington Bank

Members-at-Large



Dorothy Air, PhD
Co-founder, HR, St. Elizabeth Hospital Partnerships Playbook Consulting



Charlene Erler
Owner, C&G Erler Interior Design



Ted Gaeddert
Senior Operations Manager (retired)



Robert Simmons
Vice President of Operations, EGC Construction



Karen Morgan
CFM Operations Managers

"Doctors and people who will really listen to you."
- Patient Testimonial

Subject Matter Experts

Subject Matter Experts (SMEs) are non-voting members and provide exceptional expertise to at least one of the standing committees of the OneQuest Health Board of Trustees. SMEs serve one-year terms that are renewable indefinitely. SMEs serving on the Fiscal Year 2026 Board of Trustees include:

Susanne Cetrulo
Human Resources Committee
Judge, Kentucky Court of Appeals 6th District

Robert Combess
Treatment Services Committee
Hospitality Management, Aloft by Marriott

Steve Crawford
Finance Committee
Owner, Crawford Insurance

Chris Francis II
Treatment Services Committee
CEO, Kentucky/West Virginia YMCA State Alliance

Sharon Fritz
Philanthropy Committee
Teacher, Kenton County Schools

Bobbie Glass
Treatment Services Committee
Professor, University of the Cumberlands

Robert Heil
Real Estate and Facilities Committee, Executive Director of Strategic Relations & Community Engagement, KLH Engineers

Joe Kremer, MD
Philanthropy Committee
Physician, Kidney and Hypertension Center

Matthew Lehman
Treatment Services Committee
CEO, Pluto Immunotherapeutic

Diana McGill, PhD
Treatment Services Committee
Executive Vice President of Academic and Student Affairs and Provost, Northern Kentucky University

Megan Meyer
Human Resources Committee
Executive Search Consultant, Gilman Partners

Gail Myers
Philanthropy Committee
Retired, Public Relations Executive/Marketing

Deborah Ramirez
Human Resources Committee
System Director, St. Elizabeth Healthcare

Sal Santoro
Philanthropy Committee
Retired State Representative, Commonwealth of Kentucky

Melanie Smart
Finance Committee
CPA, Rudler and Associates

Robert Tagher, MD
Treatment Services Committee
Physician, Pediatrics of Florence

Becky Van Leur
Philanthropy Committee
Healthcare Account Executive, OstermanCron

OneQuest
FOUNDATION

The **OneQuest Health Foundation** Board meets quarterly to help develop long-range strategic plans for OneQuest Health Foundation. Each member serves for three years and advocates on behalf of OneQuest Health Foundation and the youth and families served by the agency. Board members stay educated on the current state of residential care and community-based programs in the Commonwealth of Kentucky and the country.

Board President:

Josh Mitchell
Senior Director of Finance & Accounting, Procter & Gamble

Board Members:

Matthew DeMoss
VP/Relationship Manager/Institutional Client Group, U.S. Bank

Sal Santoro
Retired State Representative, Commonwealth of Kentucky

Alan Stein
Former President and Founder, Lexington Legends (minor league baseball team)

Ginger Stein
Director of Client Relations/Business Development, Churchill McGee LLC

Debbie Wulfeck
Board Member, OneQuest Health Foundation

Thank you to our generous supporters!

$100,000 +

Anonymous
Christ Church Cathedral
City of Florence
The R.C. Durr Foundation, Inc.
Kosair for Kids
Wulfeck Family
Yung Family Foundation

$25,000 - $99,999

A Good Neighbor Foundation
Kenton County Fiscal Court
Messer Construction Company Foundation
The Dr. Edward P. Smith and Mary Klein Smith Fund

$5,000 - $24,999

America Online Giving Foundation
AT&T and AT&T Foundation
Bell Charitable Foundation
BLDG
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Cincinnati International Wine Festival
General Electric Employees' Community Service Fund
James T. & Ellen M. Hatfield Memorial Trust Fund
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Robert and Mary Beth Heil
Honorable Order of Kentucky Colonels
The Huntington National Bank
The Andrew Jergens Foundation
Patricia Kisker Foundation (5/3 Foundation Office, Trustee)
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James Monroe, III and Marie S. Monroe
NKY ASAP (Mental Health Association of NKY & SW OH)
Queen City Charities, Inc.
Republic Bank
Robert and Kelly Simmons
Jack J. Smith, Jr. Charitable Trust
The Sutphin Family Foundation
WHAS Crusade for Children
Barth and Maureen Whitham
Zembrodt Family Foundation

Thank you to our generous supporters!

$1,000 - $4,999

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EGC Construction
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Ruth Fillmore
Jerry and Debbie Fitzpatrick
Theodore Gaeddert
GlaxoSmithKline Foundation
The Greater Cincinnati Foundation
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James and Terre Hengehold
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William Hoover
Brett Johnson
Priscilla D. Keith Trust
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Dr. Joseph Kremer
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Melanie Smart
Kevin Smith
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St. Xavier Church
Jacqueline Steele
Robert Stone
Sturm Electric
Dr. Rob Tagher
USI
Ronald and Valerie Wurth

$250 - $999

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David and Mary Ann Bullock
Carri Chandler
Charities Aid Foundation of America
Children's Home of Northern Kentucky Bridge Club
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Melanie and Peter Delgado
Jentry Eck
Steven and Nancy Frank
Ely Friedman
GE Aerospace
John R. Geisen
General Electric Corporate
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James and Robin Huizenga
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Lalith and Romaine Jayasinghe
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Jeffrey Schlosser
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Joe and Alexa Walker
Brian and Kimberly Wiehoff
Paula and John Wolfe
Wilbert L. Ziegler and Ellen Hackman Ziegler

Thank you to our generous supporters!

$1-$249

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Melanie Wood
Marilyn Young
Reeta and John Zowtiak
Taylor Zumwalt

Outcomes & Impact

For the reporting period July 1, 2025 through June 30, 2026:

Scale of Impact:

2,326

unique clients served

51,680

treatment services delivered

9,262

total clients and family members impacted across all programs

The above numbers represent a 22% increase in clients served and a 17% increase in services delivered over FY2025, continuing our trajectory of expanding access to care across our region.

Clinical Effectiveness – Progress Toward Treatment Goals:

73%

of residential clients made some or significant progress toward treatment goals.

77%

of outpatient clients made some or significant progress toward treatment goals.

Across our continuum of care, the substantial majority of clients made measurable progress toward their treatment goals. 73% of residential clients and 77% of outpatient clients were rated by their treating clinician as having made some or significant progress toward treatment goals at discharge.

Outcomes & Impact *(cont.)*

For the reporting period July 1, 2025 through June 30, 2026:

Residential Care – Safe Step-Down:

82% of residential clients discharged to less restrictive level of care.

The above number represents reflecting successful stabilization and safe step-down – a core goal of intensive treatment.

Family Preservation Program – Sustained Impact:

91% favorable outcome rate – children kept safely in their homes.

OneQuest Health's Family Preservation Program achieved a 91% favorable outcome rate, helping keep at-risk children safely in their homes, and out of removal or placement. This program's impact endures well beyond the life of the case:

- 98% of children remained safely in their homes at 3 months post-closure (99 of 101).
- 96% of children remained safely in their homes at 6 months post-closure (77 of 80).
- 100% of children remained safely in their homes at 12 months post-closure (39 of 39).

Standardized Outcome Measures (Supporting Evidence):

These clinician-rated outcomes are further supported by standardized, validated screening measures: adult clients showed clinically meaningful improvement in depression, anxiety, and interpersonal functioning over the course of treatment, consistent with results from the prior year.

Client Experience & Satisfaction:

95.7% of outpatient clients surveyed were satisfied or strongly satisfied with their care.

In client feedback surveys, outpatient clients consistently report high satisfaction – 95.7% satisfied or strongly satisfied and equally likely to recommend OneQuest Health to others, with staff respect and courtesy as the highest-rated experience (4.81 of 5).

Together, these results reflect OneQuest Health's continued commitment to trauma-responsive, measurement-based care delivered across a full continuum – from residential and partial hospitalization through outpatient and family preservation services – with outcomes tracked and reported consistently, year over year, to guide ongoing quality improvement.

Financials at a Glance



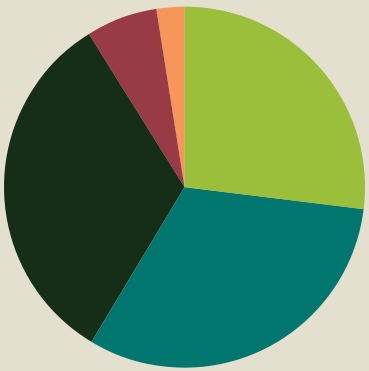
Fiscal Year 2026

JULY 1, 2025 THROUGH JUNE 30, 2026 UNAUDITED FINANCIALS

Operating Revenue

TOTAL: $15,763,629

Contributions:	$4,247,986 (26.9%)
Residential Program Fees:	$4,992,848 (31.7%)
Outpatient Program Fees:	$5,126,249 (32.5%)
Net Investment Return:	$1,032,479 (6.5%)
Other:	$364,067 (2.3%)



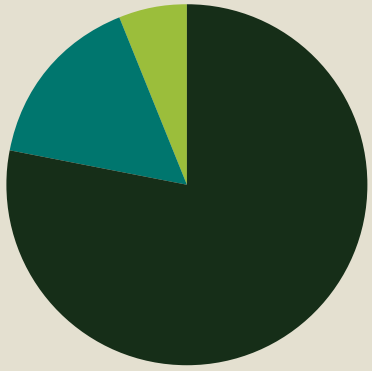
Operating Expenses

TOTAL: $16,578,799

Program Services:	$12,950,020 (78.1%)
Management & General:	$2,621,180 (15.8%)
Fundraising:	$1,007,599 (6.1%)

Fiscal Year 2026 Net Assets:

TOTAL: $16,212,112





> They have treated me with so much love and respect during a time I needed it most.
>
> – Patient Testimonial

OneQuest HEALTH

Annual Report 2026

onequesthealth.org
859-261-8768

Main Campus - Devou Park
200 Home Rd.
Covington, KY 41011

Grant County Campus
Griffin Outpatient Center
103 Barnes Rd. Ste. 1
Williamstown, KY 41097

Burlington Campus
4836 Idlewild Rd.
Burlington, KY 41005

Louisville Outpatient Center
1186 Eastern Pkwy. Ste G-58
Louisville, KY 40217

Covington Outpatient Center
525 W. Fifth St. Ste. 219
Covington, KY 41011