## **Sunrise**

# Sunrise Communications Group AG

Q1 2018 financial results – 3 May 2018





## **Agenda**

- 1 Summary & operational update
- 2 Financials
- 3 Conclusion
- 4 Q & A

- O. Swantee (CEO)
- A. Krause (CFO)
- O. Swantee (CEO)

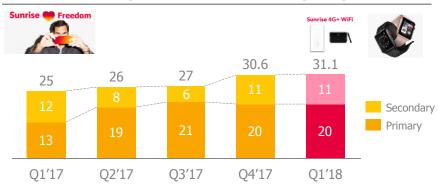
## **Summary:** Entering gross profit growth mode in Q1, after stabilization in 2017

- **Customer** growth momentum in key focus areas continued
  - Strong growth in mobile postpaid (+7.6% YoY), internet (+11.6% YoY) and TV (+25.7%)
  - Q1 with refresh of mobile tariffs after 2014 launch; 'more for more' landline campaign Q2/Q3
- **Revenue** up +6.4% <sup>1)</sup> YoY, driven by service and hardware revenue
  - Service revenue up +3.0% 1): customer growth momentum more than offsetting lower ARPUs
  - Sequential service revenue acceleration (Q4: +0.9% MTR adj.) driven by growth momentum and improving B2B trends after recent customer wins
- **Gross profit** growth accelerated to +2.9% <sup>1)</sup> (Q4: +0.3%) YoY, driven by growth momentum and B<sub>2</sub>B
- Adj. **EBITDA** down -3.5% <sup>1)</sup>; up +2.7% <sup>1)</sup> when excluding higher network service fees after tower disposal; gross profit acceleration partly reinvested into growth momentum
- Guidance 2018 reiterated
- Q1'18 in this presentation is based on numbers excl. **IFRS 15** impact, except where indicated differently; IFRS 15 impact is CHF -0.4m (CHF +2.2m) on Q1'18 revenue (adj. EBITDA)



## **Strongest postpaid net adds since 2011**

#### Postpaid mobile net adds ('000)



- **Postpaid** driven by primary SIMs, leading to 1.63m total subscriptions (+7.6% YoY vs. Q4'17: +7.3%)
- Primary SIMs driven by B2B, Sunrise ONE, multi brand approach, strong network quality, broad product offering with attractive price performance ratio, and diversified distribution channels
- Secondary data SIMs supported by Apple watch and demand for mobile broadband
- Communication platform with refreshed appearance and higher quality focus

#### Prepaid mobile net adds ('000)



- Prepaid with ongoing pre- to postpaid migration, leading to 726k total subscriptions
- Q1 negatively impacted by seasonality as in previous years; focus on valuable customer in-take maintained



## **Growing Internet and TV customer base**

#### Internet net adds ('000)

- **Internet customer base continues to grow**: Sunrise now has 431k internet subscriptions
- Converged tariff 'Sunrise ONE' supported growth: 54k or 36% of billed 4P customer base already on Sunrise ONE (Q4: 46k or 32%)



#### TV net adds ('000)

- TV has solid growth: Sunrise now has 221k TV subscriptions; supported by attractive Sunrise TV offering and improved TV sports content with Sky and Teleclub
- 32% YoY increase in 4P billed customer base



#### TV order in-take

- Internet and TV net add growth pace slowed due to different promotional seasonality
- Order acceleration in second half of Q1, with usual time delay between order in-take and activation (i.e. net add)
- Market liquidity continues to be limited

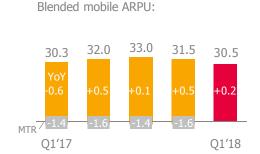


## **ARPU trends continuing**

## Incl. IFRS 15 1)

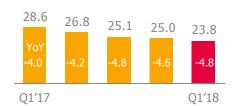
#### **Blended mobile ARPU (CHF)**

- **Blended mobile** ARPU up CHF +0.2 YoY due to growing postpaid subscribers, which have a higher ARPU than decreasing prepaid subscribers
- **Postpaid** down CHF -1.0 YoY mainly due to 2<sup>nd</sup> SIM dilution; MTR effect negligible thus not any longer separately disclosed
- **Prepaid** down CHF -0.9, due to high value prepaid customers migrating to postpaid and shift to OTT



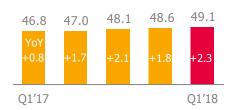
#### Landline voice ARPU (CHF)

 Landline voice down CHF -4.8 YoY due to migration to flat rate packages and fixed to mobile/OTT migration resulting in reduced voice usage



#### **Blended internet & TV ARPU (CHF)**

 Blended internet & TV up CHF +2.3 YoY driven by TV customer growth





## **B2B** transformation on-track

#### **Product strategy**

Evolving into a managed service provider

#### **Mobile**



Best mobile solutions for people and things - ultra-fast data connections and voice based telephony

#### Connectivity



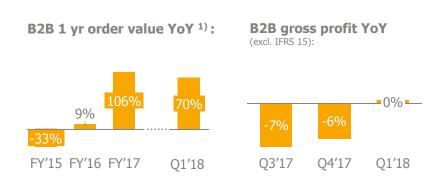
Complete customer networking up to the end user and ensure the fastest and most secure internet access

#### **Work Smart**



Sunrise's Work Smart solutions create modern workplace to work safely, flexibly and efficiently

#### **Positive B2B momentum**



- **Positive momentum** confirmed by improving gross profit trend
- Focus on customer acquisition in the enterprise segment and cross selling initiatives at SMEs
- Recent customer gains include P&G, Heineken, Euromaster and Froneri
- Launch of new UCaaS solution in Q4'17
- 8% increase in B2B sales force YoY in Q1'18; Q4'17 opening of new B2B support center to smoothly process higher orders

<sup>1)</sup> One year order value does not take into account contract losses; excludes 'Integration' unit

## **Commercial update mobile**

## Refresh of 'Freedom' mobile tariffs in Q1

'Freedom' launched in 2014

'Freedom' refresh in 2018





- Supported 27% postpaid customer growth since launch
- Pricing largely unchanged since 2014, while network quality improved









**Balanced refresh** with fine-tuning of pricing, roaming and data buckets

Replacing 'Max' with 'Swiss Neighbours'

Replacing 'MTV' with 'Sunrise' brand



New 'travel day pass data': 100MB for CHF 1.90 per day



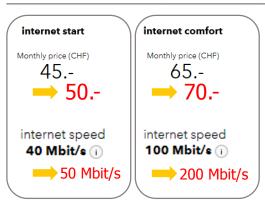
## **Commercial update landline**

## Refresh of internet tariffs with 'more for more'

#### **Sunrise landline approach**

- Follow quality strategy and focus on high-end customers, e.g. with unlimited tariff 'Sunrise ONE'
- Apply assertive **promotions** to unlock market liquidity
- Stand out with customer service: Targeted measures to improve NPS and propensity to call; facilitate customer onboarding
- Benefit from pervasive distribution and reputation momentum

#### Rising speeds and pricing in Q2 / Q3'18



- Increasing speeds for new (July) and existing (August) customers
- Customers can choose to opt-out at existing terms

#### **Targeted promotions continue**



- Current fibre tariff promo
- Previous 'iPad on top' promo



## **Financials**

A. Krause (CFO)



## **IFRS 15 update**

#### Q1'18 without and with IFRS 15

#### 01'18 with IFRS 15 Revenue +6.4% 458 431 431 -0.4 **Gross Profit** 286 286 Adj. EBITDA 143 143 140 138 +2.2 01'17 01'17 01'18 01'18 w/o IFRS 15 w/o IFRS 15

#### **IFRS 15 reporting at Sunrise**

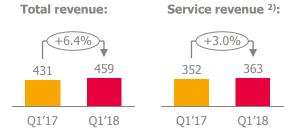
- Q1'18 in this presentation is based on numbers without IFRS 15, except where indicated differently
- IFRS report focuses primarily on IFRS 15; complementary it provides Q1'18 numbers under IAS 18 in the 'operational and financial review' section
- At Sunrise, the 2018 impact of IFRS 15 is mainly related to the capitalization of costs to obtain a contract, resulting in a positive Opex effect

## **Financial Overview**

## excl. IFRS 15 1)

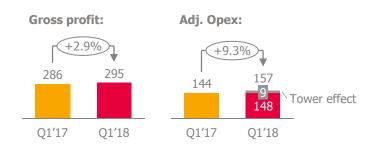
#### Revenue (CHFm)

- **Revenue up** +6.4% due to service and hardware revenue
- **Service revenue up** +3.0%, an acceleration compared to Q4 (+0.9% MTR adj.) supported by B2B and growth momentum



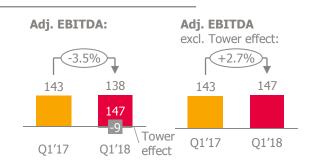
#### Gross profit & adj. Opex (CHFm)

- **Gross profit** growth accelerated to +2.9% (Q4: +0.3%) driven by B2B and growth momentum
- Adj. Opex up +9.3% due to tower disposal in Aug 2017 leading to increased network service fees; adj. Opex excl. tower up +3.1%



#### Adj. EBITDA (CHFm)

- Adj. EBITDA down -3.5%
- Adj. EBITDA up +2.7% when excluding higher network service fees after tower sale, driven by service revenue growth

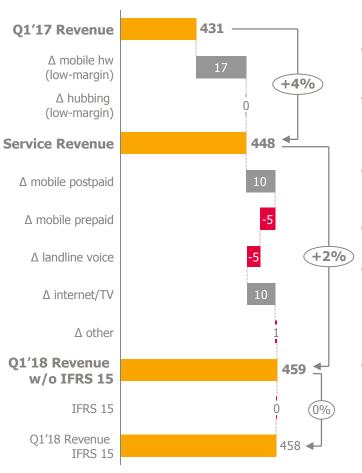


<sup>&</sup>lt;sup>1)</sup> Incl. IFRS 15: Q1 revenue +6.3%, service revenue +2.6%; GP +2.4%, adj EBITDA -1.9%, adj. EBITDA (excl. tower) +4.2% YOY <sup>2)</sup> Service revenue is total revenue excluding hubbing and mobile hardware revenues, which are low margin



## Revenue driven by postpaid, internet and TV

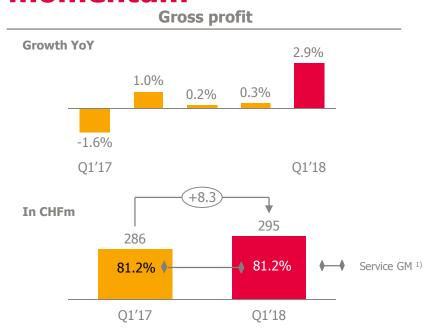
#### Revenue bridge (CHFm)

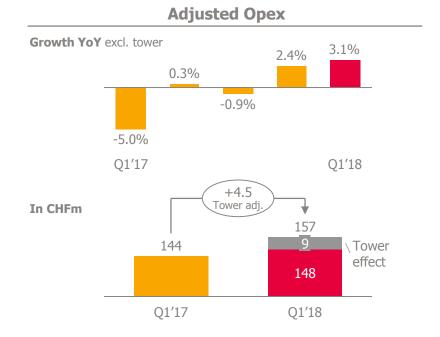


- Mobile hardware: revenue depends on handset innovations / launches, which vary across quarters leading to revenue volatility
- Hubbing: international trading business which is volatile by nature
- Postpaid: strong customer growth driven by investments into quality, offsetting lower ARPU
- **Prepaid**: pre- to postpaid migration and shift to OTT
- **Landline voice**: fixed to mobile substitution, migration to flat rates as part of fixed bundles, and OTT
- **Internet/TV**: strong customer growth
- **Other:** mainly driven by lower-margin areas such as volatility in B2B equipment sales and in wholesale



# Accelerated gross profit, partly reinvested into growth momentum





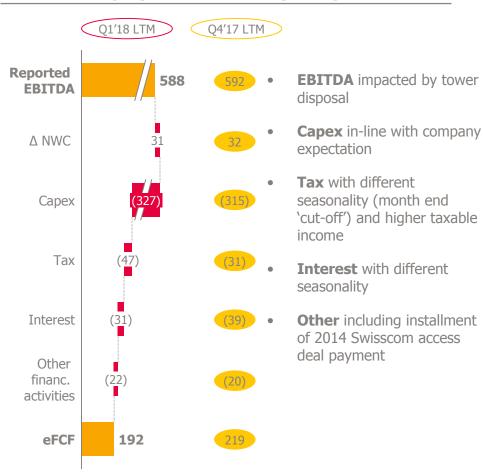
- Gross profit +2.9% in Q1, representing acceleration driven by B2B and growth momentum
- Service gross margin <sup>1)</sup> stable: Positive impacts of MTR and utility access deals offset by revenue mix effects
- Adj. Opex up to CHF 157m, mainly due to tower deconsolidation, following disposal in Aug 2017, leading to higher network service fees (CHF 9m)
- Costs excl. tower up to CHF 148m: cost savings reinvested into operational momentum, such as commercial expenses and front line (e.g. shops, B2B staff, B2B support center)



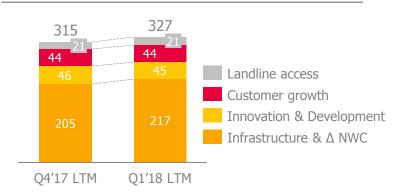
<sup>1)</sup> Service gross margin is calculated as total gross profit divided by service revenue (i.e. revenue excluding low-margin hardware and hubbing revenue)

## eFCF and leverage as expected

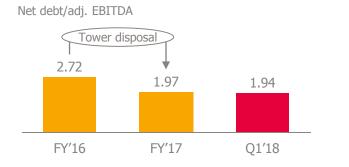
#### Equity Free Cash Flow (CHFm) 1)



#### Capex (CHFm)



#### Leverage ratio 1)



- Slightly improved leverage ratio
- Expected increase in Q2 due to dividend payment

<sup>1)</sup> IFRS 15 has no impact on total eFCF as the impact on EBITDA is offset by the impact on NWC; eFCF chart: LTM EBITDA and ΔNWC are based on IFRS 15 for 2018 and are without IFRS 15 for 2017 quarters; Leverage ratio: LTM EBITDA is based on IFRS 15 for 2018 and without IFRS 15 for 2017 quarters; Leverage ratio is pro forma taking into account annualized network service fees related to tower disposal Sunt



O. Swantee CEO



## **Investing into 3 strategic growth priorities**



#### **Leading European** network quality 1)



- Outstanding mobile network with leading **dropped call ratios**, 44 Mbit/s average experienced **download speed**, **VoLTE** launched, and 99.9%/95.2% LTE population/geographic coverage covering 70% YoY data growth
- Landline access to speeds up to 1000 Mbit/s via FTTH, VDSL, and MBB



#### **Refurbished shops**



- **Refurbishment** of shops ongoing: improve locations and refresh appearance
- Diversified distribution channel strategy with around 40% online sales growth 2); targeted measures to improve propensity to call and to facilitate onboarding of landline customers
- **No. 1** of 'big providers' in BILANZ residential category 'Support' 3)



#### **Drive convergence**



- 01 with **refresh** of mobile tariffs
- New option to combine 'Sunrise ONE' with various mobile tariffs
- Leverage improving perception into **B2B**; use recent customer wins as signaling for further prospective customers



<sup>1)</sup> Source: P3 as per 24 November 2017; see FY'17 investor presentation for more details

<sup>3)</sup> Source: BILANZ 09 2017; referring to residential results; average rating across Mobile Telephony, TV, and Internet Service Provider except for Salt which is Mobile Telephony only

## **Q1** conclusion

## Gross Profit acceleration after 2017 stabilization

#### Customers

Continued strong subscriber growth in mobile postpaid, internet and TV

#### Revenue

 Service Revenue growth accelerated driven by B2B and growth momentum

## Profitability

 Adj. EBITDA (excl. tower effect) up, supported by Gross Profit acceleration

#### Cash Flow

 Equity FCF as expected; reduced leverage after tower disposal gives **flexibility** for strategic investments

#### FY'18 guidance reiterated

- Revenue: CHF 1,830-1,870m
- Adj. EBITDA: CHF 580-595m
- Capex <sup>1)</sup>: CHF 283-323m
- Dividend: CHF 4.15-4.25

Guidance is pre IFRS 15 impact







## **Income Statement**

P&L (CHFm)	<b>Q1 2018</b> incl. IFRS 15	<b>Q1 2018</b> excl. IFRS15	<b>Q1 2017</b> excl. IFRS 15
Mobile services	302	303	279
thereof mobile postpaid	190	191	181
thereof mobile prepaid thereof hardware	25	25	30 48
	66 <b>89</b>	<i>65</i> <b>89</b>	48 <b>95</b>
Landline services thereof landline voice	32	32	95 37
thereof hubbing	31	31	
Landline internet & TV	67	51 <b>67</b>	31 <b>57</b>
Total revenue	458	459	431
% YoY growth	6.3%	6.4%	<del>1</del> 51
Service revenue (total excl. hubbing & hardware)	362	363	352
% YoY growth	2.6%	3.0%	332
COGS	(165)	(164)	(145)
Gross profit	293	295	286
% YoY growth	2.4%	2.9%	
% margin	64.0%	64.2%	66.4%
Opex	(156)	(160)	(145)
EBITDA	137	135	141
% YoY growth	(2.9%)	(4.5%)	
Adjusted EBITDA	140	138	143
% YoY growth	(1.9%)	(3.5%)	
% margin	30.5%	30.0%	33.1%
% margin (excluding hubbing revenues)	32.7%	32.2%	35.7%
Depreciation and amortization	(105)	(105)	(110)
% YoY growth	5.3%	5.3%	(==5)
Operating income	32	30	31
Net financial items	(10)	(10)	(12)
Income taxes	(6)	(5)	(6)
Net income	17	15	13
Thereof (before tax impact):			
PPA effect	(32)	(32)	(32)



## **Cash Flow Statement**

Cash Flow (CHFm)	<b>Q1 2018</b> incl. IFRS 15	<b>Q1 2018</b> excl. IFRS 15	<b>Q1 2017</b> excl. IFRS 15
EBITDA	137	135	141
Change in net working capital	(15)	(13)	(14)
Movement in pension and provisions	1	1	1
Interest paid	(6)	(6)	(14)
Corporate income and withholding tax paid	(23)	(23)	(7)
Cash flow from operating activities	94	94	107
Capex	(73)	(73)	(60)
% Capex-to-revenue	15.8%	15.8%	14.0%
Sale of PPE	8	8	0
Cash flow after investing activities	29	29	47
Repayment other financing items	(20)	(20)	(17)
Proceeds/(repayments) from debt, net	(1)	(1)	(2)
Total cash flow	8	8	28
Cash and cash equivalents as of BoP	272	272	214
Foreign currency impact on cash	0	0	0
Cash and cash equivalents as of EoP	281	281	242
Equity Free Cash Flow			
EBITDA	137	135	141
Change in net working capital	(15)	(13)	(14)
Interest paid	(6)	(6)	(14)
Corporate income and withholding tax paid	(23)	(23)	(7)
Capex Other financing activities	(73) (20)	(73) (20)	(60) (17)
Equity free cash flow	(20)	1	29
Equity free cash now			29



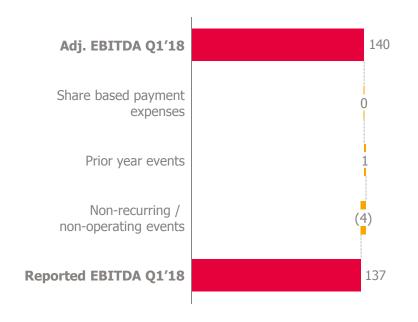
## **Deleveraging YoY driven by tower proceeds**

Net debt (CHFm)	March 31, 2018	December 31, 2017	March 31, 2017
Senior Secured Notes issued February 2015	500	500	500
Term loan B	910	910	1'360
Total cash-pay borrowings	1'410	1'410	1'860
Financial lease	8	9	15
Total debt	1'418	1'419	1'875
Cash & Cash Equivalents	(281)	(272)	(242)
Net debt	1'137	1'147	1'633
Net debt / pro forma adj. EBITDA 1)	1.9x	2.0x	2.7x

<sup>1)</sup> Pro forma taking into account annualized network service fees related to tower disposal

## **Bridge adjusted to reported EBITDA**

#### Q1'18 EBITDA bridge



- Share-based payment provisions for multi-year compensation plans
- Prior year related events mainly include adjustments of provisions/accruals based on newly available information
- Non-recurring / non-operating events mainly represent costs for one-time expenses



# Thank you

## **Contact information**

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